

Australia	540.00	Iran	100.00	Pakistan	100.00
Belgium	200.00	Israel	100.00	Philippines	100.00
Canada	100.00	Japan	100.00	Portugal	100.00
Denmark	100.00	Korea	100.00	Saudi Arabia	100.00
France	100.00	Lebanon	100.00	Singapore	100.00
Germany	100.00	Luxembourg	100.00	Spain	100.00
Greece	100.00	Malaysia	100.00	Sweden	100.00
Hungary	100.00	Morocco	100.00	Switzerland	100.00
Ireland	100.00	Norway	100.00	Thailand	100.00
Italy	100.00	Poland	100.00	Turkey	100.00
Japan	100.00	Romania	100.00	UAE	100.00
Korea	100.00	Saudi Arabia	100.00	USA	100.00
Lebanon	100.00	Singapore	100.00	West Germany	100.00
Luxembourg	100.00	Spain	100.00	Yemen	100.00
Malaysia	100.00	Sweden	100.00		
Morocco	100.00	Switzerland	100.00		
Norway	100.00	Thailand	100.00		
Poland	100.00	Turkey	100.00		
Romania	100.00	UAE	100.00		
Saudi Arabia	100.00	USA	100.00		
Singapore	100.00	West Germany	100.00		
Spain	100.00	Yemen	100.00		
Sweden	100.00				
Switzerland	100.00				
Thailand	100.00				
Turkey	100.00				
UAE	100.00				
USA	100.00				
West Germany	100.00				
Yemen	100.00				

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

US INSURANCE

Regime in need of an overhaul

Page 16

FT No. 31,380
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Friday February 15 1991

D 8523A

World News Business Summary

Moscow set to impose price rises of up to 200%

The Soviet government is expected to announce long-awaited price reforms on Monday, raising the prices of food and clothing by between 100 and 200 per cent. But they will be offset by hefty wage compensations for a population frightened of any change in state prices. Page 18

Mandela case

Two key witnesses in the trial of Winnie Mandela were threatened with imprisonment but still refused to testify. The trial was postponed until March 6, along with sentencing of the two witnesses. Page 18

Belgium irks EC

Belgium has provoked disagreement among its EC partners by proposing the Treaty of Rome revision include a common industrial, as well as monetary, policy. Page 8

Dutch explosion

A massive explosion wrecked a fireworks factory in Culenburg, central Holland, causing dozens of injuries and widespread damage. Two people were reported missing.

Pact dissolution

The leaders of Hungary, Poland and Czechoslovakia meet today to discuss the dissolution of the Warsaw Pact. Page 9

Czech privatisation

Plans by Czechoslovakia to privatise Transgas are the first step towards reducing the country's dependence on the Soviet Union for gas supplies. Page 4

Rushdie unforgotten

Iran marked the second anniversary of its death sentence against Salman Rushdie by declaring the British author must die.

Peru PM resigns

Juan Carlos Hurtado Miller, the Peruvian prime minister, has resigned. Page 4

Walesa jeered

More than 4,000 Polish miners stormed into the courtyard of President Lech Walesa's official residence and shouted abuse at him as they demanded higher pay.

EC poverty report

One European Community citizen in seven was living in poverty in 1988, according to an EC report.

World Bank tragedy

World Bank executive director Cesare Caranza has been killed in a car accident in Rio de Janeiro.

UN plan for Salvador

A secret United Nations document proposes dividing El Salvador into guerrilla and army zones after a ceasefire in the country's 11-year-old civil war, according to sources close to peace talks.

Six skiers killed

Six Dutch skiers were killed by an avalanche in the southern French Alps.

Nureyev final curtain

Russian-born Rudolf Nureyev, who defected to the west 30 years ago, will make his final bow on the world ballet stage in London in April.

Early rate cut ruled out by Japan's central bank

Yasushi Mieno, governor of the Bank of Japan, ruled out any rapid move to ease interest rates despite cuts in official rates this month in the US and the UK.

Speaking at a committee of the Diet (parliament), Mr Mieno said he would monitor the effects of previous rate increases, the last of which occurred last August, when the central bank raised the official discount rate to 5 per cent. Page 7

MARKETS: New York

At mid-session, Dow Jones Industrial Average was up 6.33 at 2,916.09. Tokyo: Nikkei closed 216.50 higher at 25,356.37, rising for eighth day. Frankfurt: DAX closed 2.89 lower at 1,486.72. Back Page, Section II

TRYGG-Hansa SFP, Sweden's largest insurance company, led international consortium of investors in acquiring Home Insurance, US non-life insurer, from AmBase Corporation for \$600m. Page 19

BRITISH Petroleum reported 32 per cent rise in net income to \$456m (\$903m) for final quarter of 1990 but warned of stock loss in next quarter thanks to recent drop in oil prices. Page 19; Lex, Page 18

NEWS Corporation, Rupert Murdoch's media group, announced 34 per cent increase in net profits to \$183m (\$144m) for six months to end-December 1990. Page 19

MCCAW Cellular Communications, biggest US provider of cellular telephone services, made fourth quarter loss of \$148.8m from \$58.4m a year ago. Page 22

INDIA has sold most holdings of foreign securities in order to finance imports and avoid defaulting on foreign debt payments. Page 7

NORSE Hydro, Norway's largest publicly quoted company, announced rise in net profits to Nkr2.9bn (\$510m) for 1990 from Nkr2.7bn. Page 19

AUSTRALIA's unemployment rate rose to 8.4 per cent in January, the highest level since March 1987. Page 7

UK government is accused of wasting \$300m (\$594m) through refusal to hedge obligations in subsidising interest rates on ECU export credits. Page 4; UK economy, Lex, Page 18

CBS, US media group, is to cut annual dividend from \$1.10 to 25 cents. Page 22

RHONE-Poulenc Rorer, pharmaceuticals company formed last July, made small profit after heavy restructuring costs in 1990. Page 20

Fletcher Challenge, diversified New Zealand conglomerate, posted 17.7 per cent drop in operating earnings to NZ\$454m (\$594m) in six months to December 31. Page 23

SOVIET agriculture: Millions of hectares of land have not been prepared for spring sowing this year. Page 25

CHASE AMP Bank of Australia announced net loss of A\$150m (\$117m) for year to December. Page 22

SWEDEN'S Social Democratic government unveiled broad-based business policy to revive economic growth. Page 8

Allies 'destroyed more than 1,300 Iraqi tanks'

By Victor Mallet in Riyadh and David White and Robert Graham in London

US MILITARY commanders yesterday sought to head off international protests over Wednesday's civilian bombing casualties in Baghdad by announcing substantial progress in the allied campaign to soften up Iraq's troops in the Kuwait region.

The US Central Command in Riyadh announced that the multinational forces had destroyed more than 1,300 of the 4,000 Iraqi tanks in Kuwait and southern Iraq. These figures indicate 550 tanks have been destroyed in the past five

days, again raising questions about President Saddam Hussein's military tactics and undermining the importance of the air supremacy enjoyed by the alliance.

With the destruction of Iraq's war machine gathering momentum, attention also switched yesterday to both the United Nations and diplomatic initiatives in Moscow amid indications that Mr Saddam might be showing some flexibility.

The Soviet Union stepped up its efforts to mediate while re-

stating concern about the danger of an escalation in the conflict, and the threat to civilian lives. President Mikhail Gorbachev and Mr Alexander Bessmertnykh, his foreign minister, yesterday met Sheikh Sabah al-Ahmed al-Sabah, foreign minister of Kuwait, and today will receive Mr Ali Akbar Velayati, foreign minister of Iran. On Monday, Mr Tariq Aziz, the Iraqi foreign minister, will go to Moscow.

The UN Security Council yesterday met to discuss the Gulf crisis behind closed doors for the first time since 1975, leading to speculation that some initiative might emerge leading to a commitment by Baghdad to withdraw from Kuwait.

The alliance, however, yesterday sought to contain the damage caused by the deaths of numerous civilians during a bombing raid on Baghdad on Wednesday. US officials insisted that the building described by Iraq as an air-raid shelter was an old shelter converted into a military command bunker, hardened

against electro-magnetic pulse to protect communications equipment from a nuclear blast.

"We know when it was built, when it was modified, how it was done and who did it," said one official. "We don't watch everything all the time. This was a military facility. There was no indication that we should be watching for civilians going in or out." Despite this controversy, there was no sign of reduced allied targeting yesterday.

Brig-Gen Richard Neal, the

US Command spokesman in Riyadh, said that in addition to the tanks destroyed, 800 other armoured vehicles and 1,100 artillery pieces had been knocked out.

Defence officials in London were somewhat more cautious, but said at least 25 per cent of Iraq's tanks and guns in and around Kuwait had been destroyed, mostly in the past 10 days.

They added that the Iraqi army had not managed to replace any of the equipment. Gulf reports, Pages 2 and 3

Brussels ready to approve state aid package for airlines

By David Gardner in Brussels

A WIDE-RANGING package of support measures for airlines - including the sanctioning of state aid - is expected to be approved next week by the European Commission to help the industry through the business collapse caused by the Gulf war.

In what could be a significant further concession, the Commission is also willing to consider allowing the package to run for more than the three-months initially envisaged.

Mr Karel Van Miert, EC transport commissioner, said yesterday that the measures would be "strictly tied to a fixed period, and strictly linked to the [Gulf] crisis". But he conceded that the longer regime "could eventually be prolonged if the crisis goes on".

Sir Leon Brittan, EC competition commissioner, said last week that any special aid for airlines should be allowed only for a maximum of three months.

There was concern that anything beyond this would be seen as going some way towards meeting the airline industry's request for a longer pause in the EC's liberalisation drive, which aims to have open competition in air transport by 1993.

The Association of European Airlines (AEA) argues that the industry could be crippled without a longer period of support. Mr K. H. Neumeister, AEA secretary-general, said: "This summer is gone for us, even if the fighting finishes in a week's time."

On Tuesday, Mr Bernard Attali, AEA president, said the industry was seeking permission to share capacity on what are now little-travelled routes - a non-competitive market-sharing practice the Commission has cracked down on - "for the length of the summer season".

In addition to allowing capacity sharing, and enabling airlines to respond to changes in the crisis more quickly by speeding up the lengthy procedure before altering their fares, the Commission is likely to suggest special areas in which states aid could operate, Mr Van Miert disclosed.

These would include compensation for increasing costs for security and insurance premiums caused by the war, proposals to reduce value added tax on air tickets from a current EC maximum of 15 per cent to 5 per cent; and allowing

member states to defer the collection of hotel taxes and airport traffic control charges for up to two years.

The transport commissioner stressed that these would be recommendations, which member states could choose to adopt or not.

But he made clear that the Commission had called a meeting with the AEA two weeks ago "to avoid member states taking measures on their own which would put at risk our [liberalisation] policy".

He said he had already sensed that EC transport ministers were "getting a bit more cautious" about the final stages of air transport deregulation and feared some member states might break ranks.

Asked whether the regime for airlines might follow the precedent set by the supposedly temporary emergency regime for EC steel, which lasted throughout most of the last decade, Mr Van Miert said that after three months the airlines would have to go through the Commission's competition hoops again.

"If there is to be an extension there will have to be a proper revision of the situation, and then some of the elements, such as [compensation for high security costs, may be kept]", the Belgian commissioner said.

He agreed that the airline's plight predated the Gulf war, and saw a shake-out in the industry as an inevitable consequence of the EC's liberalisation drive.



EC trade commissioner Frans Andriessen (left) and US trade representative Carla Hills: strains

EC stance on farm reform is setback for Gatt hopes

By William Dullforce in Geneva

PROSPECTS of salvaging international talks liberalising trade have been set back by the European Community's refusal to give commitments on world farm trade reform for which the US has been pressing in the past 10 days.

Adding to the problem, there have been strains in the relationship between Mr Frans Andriessen, EC trade commissioner, and Mrs Carla Hills, US trade representative.

In several transatlantic telephone conversations during the talks, they have failed to agree on how to restart the negotiations on agriculture.

EC-US discussions have centred on finding a formula that would allow Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (GATT), to call for a

resumption of the multilateral trade negotiations.

The European Commission informed the US trade representative's office on Wednesday that it was not prepared to accept wording committing it in advance to negotiating separate and specific assurances to reduce farm support in each of three sectors - internal assistance, border protection and export subsidies.

Commission officials have seen Mrs Hills' action as an attempt to impose pre-conditions for a resumption of the talks and to exact concessions in advance of formal negotiations.

The US and the Cairns Group of 14 farm-exporting nations, led by Australia, have been holding out for an assurance on this point from the EC.

They reject an alternative approach under which reductions in subsidies would be geared to an overall yardstick for support levels and would allow countries to cut deeper in one sector and less severely in others.

Farm exporters fear that the EC would concentrate its cuts on internal supports and do less to reduce import barriers and export subsidies.

The Commission's message is regarded by the US as a retraction of the readiness to discuss separate commitments in the three areas that the Commission showed at the meeting of world trade ministers in Brussels in December.

However, some confusion Continued on Page 18
US seeks ruling on Airbus, Page 8

GM, Ford record large losses as global sales continue to fall

By Alan Friedman in New York

GENERAL MOTORS and Ford of the US, the world's two biggest vehicle makers, plunged into bigger than expected losses in the final quarter last year and warned of continuing severe financial pressures in the current year.

The results reflect the growing squeeze on the world automotive industry, as sales fall in North America and Europe and demand weakens in Japan.

GM, the largest US automobile manufacturer, yesterday disclosed a \$1.6bn loss for the fourth quarter of 1990, its biggest ever quarterly deficit and well above Wall Street's forecast of \$1.4bn.

The full-year loss, also a record, totalled \$2.6bn on sales 1.5 per cent lower at \$110.8bn. GM said it earned \$102m in 1990 before a special \$2.1bn third quarter write-off for restructuring costs, including the closing of four plants.

Ford Motor Company, the second biggest US carmaker, revealed a \$519m loss for the last quarter of 1990, the company's first quarterly deficit in eight years and its second

highest quarterly loss ever. Ford's full-year net earnings fell 78 per cent to \$890m, the worst annual performance since 1982. The profit was struck on revenues of \$97.7bn, up 1.6 per cent.

The profits of Ford's European automotive operations fell to \$145m from \$1.19bn a year earlier.

The figures from Detroit underscore the severe problems of the North American motor industry, which last week saw GM act to cut its dividend by 47 per cent and unveil a sweeping cost-reduction programme.

Yesterday Ford was pessimistic about prospects for the current year. Mr David McCammon, company treasurer, predicted a "significant loss" in the first quarter of 1991 and a possible loss for the full year.

He said Ford would attempt to reduce its salaries through attrition but noted that white-collar redundancies were "very likely".

Ford's factories operated at only 60 per cent of capacity last month - a level in January and are expected to stay at this level during February.

Mr Harold Poling, Ford chairman, said many of the company's automotive markets weakened in 1990, which he termed "a tough year for Ford".

He added: "Unfortunately the same economic and market factors that adversely affected the latter part of 1990 are continuing into early 1991." He said the uncertainty caused by the Gulf war had resulted in a Continued on Page 18
Details, Page 22; World markets, Page 37

Weekend FT

Tomorrow: How Colin Powell and his commanders hope to exorcise Vietnam

The challenge of rebuilding Dresden



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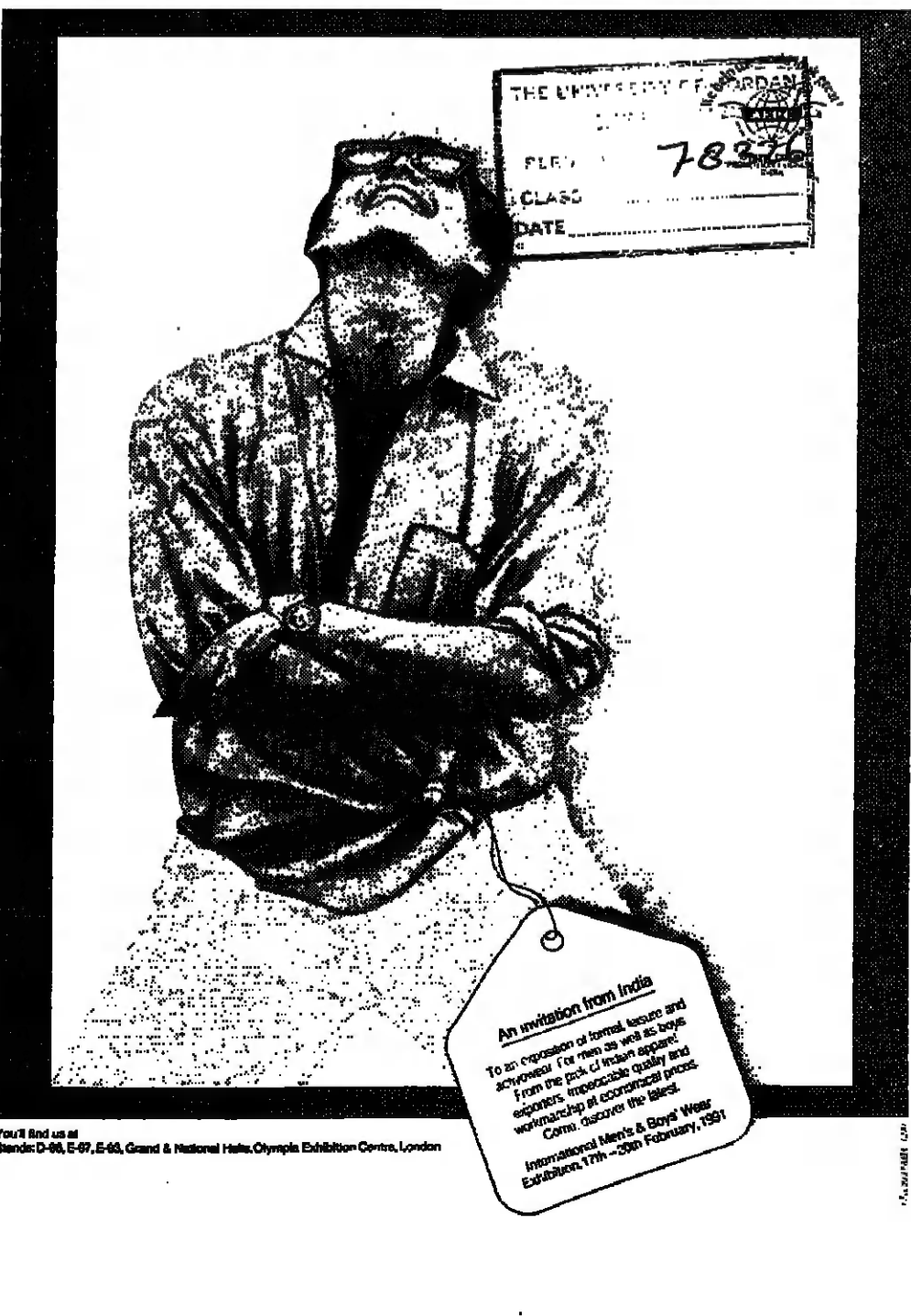
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Children move to centre stage in the run-up to UK elections

When Norman Lamont, UK chancellor of the exchequer, presents his budget next month, the bottom line will be political cash flow to how much flows in to the Treasury, and how much flows out to par- ents. Page 17

MARKETS

STERLING New York lunchtime: \$1.578 London: \$1.581 (1.991) DM2.905 (2.9) FF9.895 (9.88) SF2.40 (2.4875) Y257.0 (257.0) £ index 94.4 (94.6)	DOLLAR New York lunchtime: DM1.469 FF6.004 SF1.25955 Y129.55 London: DM1.466 (1.4555) FF4.995 (4.9825) SF1.2585 (1.2495) Y129.7 (129.05) £ index 94.7 (94.5) Tokyo close: Y129.65 US lunchtime rates Fed Funds 6 1/4 % 3-mo Treasury Bills: yield: 8.01 % Long Bond: 9 3/8 % yield: 7.988 %	STOCK INDICES FT-SE 100: 2,294.4 (+26.6) FT Ordinary: 1,817.5 (+25.8) FT-A All-Share: 1,103.8 (+1.3 %) New York lunchtime: DJ Ind. Av. 2,916.09 (+6.83) S&P Comp 388.74 (-0.28) Tokyo Nikkei 25,356.37 (+216.9) LONDON MONEY 3-month interbank: closing 13 1/2 (13 1/4) Libor long gilt future: Mar 89 1/2 (89 1/2)
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THE GULF WAR

Soviet diplomats step up drive for peace

By Quentin Peel in Moscow

THE Soviet Union is stepping up its efforts to mediate a peace settlement in the Gulf with a flurry of diplomatic activity in Moscow.

The moves coincide with a restatement of Soviet concern about the danger of an escalation in the conflict, and the threat to civilian lives, following the allied bombing of an air raid shelter in Baghdad.

Soviet officials insist that Moscow is not relaxing its absolute support for the United Nations resolutions which have demanded Iraqi withdrawal from Kuwait.

President Mikhail Gorbachev and his foreign minister, Mr Alexander Bessmertnykh, yesterday met Sheikh Sabah al-Ahmed al-Sabah, foreign minister of Kuwait, and today will receive Mr Ali Akbar Velayati, foreign minister of Iran.

The Soviet Union has also invited European Community foreign ministers to Moscow tomorrow for talks on the Gulf War, a Luxembourg official said last night. The invitation is to the foreign ministers of past, present and future Community presidents - Italy, Luxembourg and the Netherlands.

On Monday, Mr Tariq Aziz, the Iraqi foreign minister, will arrive in Moscow. He is expected to bring a response from President Saddam Hussein to proposals made this week by Mr Yevgeny Primakov, the Soviet leader's personal envoy, when he flew



THE GULF WAR

DAY 29

to Baghdad.

The Soviet envoy expressed

guarded optimism about the

possibility of Iraqi movement

on the crisis, suggesting there

were "rays of light which

enable us to think more

optimistically".

Sheikh al-Sabah said after

his talks that he understood

the Soviet initiative had "met a

certain flexibility" in Baghdad.

Mr Vitaly Churkin, the

Soviet Foreign Ministry

spokesman, was anxious to

restrain over-optimism in

response to Mr Primakov's

initial statement. "Don't jump

to conclusions," he said.

"There is a very cautious

optimism, nothing solid we can

grab to give hope for a speedy

outcome."

He said that the civilian

casualties in Baghdad "confirm

the Soviet concern that the

logic of the war may lead to

unpredictable consequences,

and the situation may get out

of hand.

"Civilian casualties demand the urgent political and diplomatic moves to end the bloodshed. This is what Soviet efforts are all about."

He said that in addition to the talks with Kuwait and Iran, Mr Bessmertnykh had also been in contact with Yugoslavia, as current chairman of the Non-Aligned Movement, to co-ordinate their peace initiatives.

Mr Churkin refused to take sides in the row over the US bombing of an air raid shelter in Baghdad, saying: "We are not umpires here."

William Dulforce adds from Geneva: Iran plans to co-ordinate its efforts to stop the Gulf conflict with the Soviet Union's latest attempt to find a peaceful solution.

Iran's President Ali Akbar Hashemi Rafsanjani recently exchanged letters with Mr Saddam but said the Iraqi president's answer had not been what he had hoped for.

Mr Velayati said that Mr Saddam's response was still being carefully studied, while the talks in Baghdad between Mr Primakov and Mr Saddam had strengthened Iranian hopes.

In Geneva to address the UN disarmaments conference, Mr Velayati also had talks with Prince Saud al-Faisal, Saudi foreign minister. One purpose of the meeting had been to discuss the resumption of diplomatic relations between the two countries, Mr Velayati said.

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A woman beats her breast yesterday as bodies are taken from the Baghdad shelter hit by US bombs on Wednesday

Baghdad bunker bombing fails to alter US citizens' support for war

By Peter Riddell, US Editor, in Washington

TELEVISION pictures of large numbers of civilian casualties after the Baghdad bunker bombing have had a shock effect in the US, but do not appear to have altered many people's view of the war.

Ahead of opinion poll evidence, initial impressions are that most Americans accept the White House line that the bunker was a valid military target, and that it did not know civilians were there.

Others interviewed have noted the Iraqi Scud missile attacks on Israel and Saudi Arabia. They have said that such regrettable civilian deaths occur in war and that no one has seen how many people the Iraqis have killed in Kuwait.

However, the White House's sensitivity about the impact of civilian deaths was shown in the carefully co-ordinated reaction to the news.

The administration knows it cannot afford many repetitions of such pictures, though the Iraqis yesterday revised down their estimate of deaths from an initial 400-500 to at least 288 bodies brought out.

The episode underlines how instantaneous television communications change the presentation of war.

News Network and other journalists reporting out of Baghdad for being propagandists for Saddam Hussein since they are subject to strict Iraqi control over what is seen and shown to the world.

The worry in the White House is that such events will produce strains in the international coalition, strengthen calls for a pause in the bombing and diplomatic initiatives and increase pressure for a change in the military approach.

Publicly US officials are relaxed about Moscow's latest round of contacts with Iraq, Iran and other parties, but there is wariness about calls for a ceasefire or deviation from calls for an Iraqi withdrawal from Kuwait.

On the military side, US officials said they would be reviewing their list of strategic targets, such as suspected command and control centres around Baghdad. However, while strenuously avoiding civilian targets, the Pentagon is refusing to rule out attacks on military communications centres where there might be civilians.

There has been talk that such civilian casualties and diplomatic activity could bring forward the start of a full-scale ground campaign. But there is no sign of that.

Mr Dick Cheney, the US defence secretary, says the air campaign will be continued for "an additional period of time," though attention can now increasingly be shifted from strategic targets inside Iraq (such as the bunker in Baghdad) and focus upon ground forces deployed in southern Iraq and Kuwait.

Mr Cheney and Mr Tom King, the UK defence minister, have argued this week that more needs to be done to destroy Iraq's military capability.

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UN meets amid hope of finding path to ceasefire

By Michael Littlejohns, UN Correspondent in New York

THE UN Security Council met behind closed doors yesterday amid hopes of finding initiatives to end the Gulf war and a commitment by Iraq to withdraw from Kuwait.

Delegates of Kuwait and Iraq were among those listed to address the 15-nation body.

The decision to hold private meetings, for the first time since 1975, was taken on the initiative of Sir David Hannay, the British delegate, who said it was imperative to hold these important discussions "away from the glare of publicity."

Britain and the US feared that Yemen, the only Arab member, and Cuba, both of which had been demanding public debate on the war since the allied offensive began, would use the council as a propaganda platform, particularly after Iraqi civilians were reported killed in a US raid on Wednesday.

Mr Abdallah Ashtal, the Yemeni representative, told reporters that a resolution was being prepared but he said it was not proposed to mention

that incident which he had earlier called "cold-blooded murder." He said that in protest against the decision to go private he would not join in the debate although he would remain at the council table.

Mr Thomas Pickering, the US delegate, who had strongly opposed any council discussion, said he hoped now that there could be a serious exchange of ideas and was pleased by the decision to meet.

Mr Javier Pérez de Cuéllar, the UN secretary-general, said everything possible must be done to bring about a peaceful settlement but a ceasefire without a firm Iraqi commitment to withdraw from Kuwait would not be acceptable.

Asked about harsh Iraqi criticism of his own role, he said: "I don't think this is very courageous because the secretary-general is the least aggressive, the least important of their enemies. I don't pay any attention at all to their insults."

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Allied bombing raids wipe out Iraq's oil refining capacity

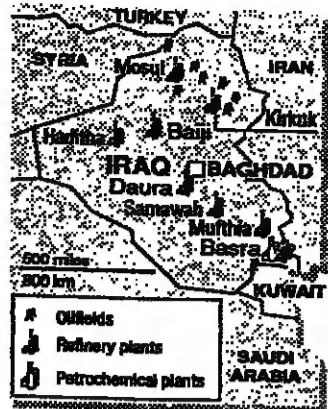
By Deborah Hargreaves

THE allied bombardment of Iraq has knocked out almost all of the country's oil refining capacity, according to defence officials in London. This will mean Baghdad will become a net importer of refined products when the war is over.

This could lead to tightness in the world market for refined products such as gasoline and jet fuel, especially if Kuwait's high-tech refineries are destroyed by retreating Iraqi troops.

Kuwait's refining system is regarded as one of the best in the world and the removal of its products from the market after Iraq's invasion has meant refineries in Saudi Arabia have been producing flat out to make up the shortfall.

Defence officials said yesterday all the main refineries



were thought to have been badly damaged or to have been shut down, in some cases possibly to avoid incurring attacks.

The Daura refinery near Baghdad, which produces 71,000 barrels a day (b/d), was hit on the first night of bombing. After that, the allies targeted the Baiji complex, Iraq's largest, with an output of 150,000 b/d.

Basra's 70,000 b/d refinery on the Gulf coast was also hit. The town is also the site of a big petrochemicals complex which is still under construction.

Iraq has five other very small refineries.

Before its invasion of Kuwait, Iraq was producing about 400,000 b/d of refined products and using about 350,000 b/d internally. It made some exports of heavy heating fuel to Turkey, but did not figure in the international export market for products.

Kuwait, however, exported about 600,000 b/d day of its refined product output while consuming about 100,000 b/d domestically. Its refineries were among the most sophisticated in the world - highly flexible and capable of producing a wide range of products.

These plants are understood to have been looted by the Iraqis and anything movable, such as computer control panels, has been taken back to Baghdad. If this is all the damage that has been done, it will just be a matter of heavy investment to get the refineries producing again.

But there is a fear that Iraq may blow up Kuwait's refineries, which would require a massive reconstruction project taking at least two years.

Saudis no longer made of money

Victor Mallet looks behind the kingdom's request for a \$3.5bn loan

ANYONE who thought Saudi Arabia was made of money will have to think again now that the Saudis have gingerly put aside their Islamic sensitivities and asked international banks for a \$3.5bn (£1.76bn) loan to help pay for the war against Iraq.

In the first few months after Iraq's invasion of Kuwait in August last year, Saudi Arabia prospered; oil prices rose and Saudi crude production soared above 8m barrels a day to compensate for the loss of Iraqi and Kuwaiti production. Confidence in the economy soared as businessmen predicted that whatever the outcome of the crisis Saudi Arabia would be the long-term winner.

But outside the oil construction sector, the expansion was a short-term phenomenon. While rents rose, land prices were static. There was little private sector activity, except for prefabricated accommodation for soldiers.

Nor were the bigger Saudi companies, which are more interested in industry than in property, committing themselves to new projects, even though they might have been studying them for months and have concluded that they were viable.

By the turn of the year, however, the fragility of an economy which had always been dependent on a single commodity again became apparent as oil prices slipped back and Saudi contributions to the multinational war effort mounted.

During the oil boom of the late 1970s, Saudis were the quintessential oil sheikhs, spending freely but also saving handsomely as they exploited the world's largest oil reserves. In the leaner 1980s, they depleted their treasure chest. They lived in comfort and were generous to their friends - in particular Iraq - but once recession began to bite in 1984 the Saudi budget went into deficit.

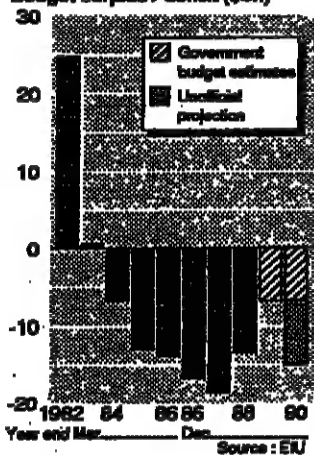
The government fell further and further behind in making payments, especially to building

contractors, projects were delayed and western businessmen found profits harder to make.

Then came the war. Saudi Arabia has already spent or committed about \$48bn as a result of the conflict, including aid to other members of the alliance and arms purchases for its own military. The average price of Saudi oil has fallen to about \$18 a barrel, close to what it was before the invasion, although for the moment the kingdom still benefits from higher revenues because of increased production.

Saudi Arabia

Budget surplus / deficit (\$bn)



Source: EU

Saudi Arabia's finances, in short, are more unpredictable than ever, and it was for this reason that King Fahd was unable to announce an annual budget on January 1. According to preliminary figures, the Saudi government's spending in 1990 was \$22bn above target. However, this figure covers only up to mid-November and was reached despite oil income last year having risen to \$31bn, some \$8bn more than expected.

In spite of this windfall, the 1990 budget deficit could have turned out to be at least \$15bn, more than double the projected figure of \$7bn.

It is against this background that Saudi Arabia has had to seek external financing, a move prompted by the kingdom's promise of \$13.5bn to help cover US costs in the first quarter of this year, a sum which matched a commitment by the exiled ruling family of Kuwait.

The amount compares with expected Saudi oil revenues of only \$10bn in the same period. Whether or not it is paid in instalments after the end of March, it represents a heavy burden on the Saudi exchequer.

To borrow so blatantly through the western banking system is an obvious embarrassment for a monarchy charged with the guardianship of the puritanical Wahhabi sect of Islam, even if a fig-leaf can be found whereby the interest becomes a "commission" or "handling fee".

On the other hand, the loan is good public relations for the Gulf states in the US. Some congressmen and members of the public regard the people they are fighting for as wealthy sheikhs unwilling to fight their own battles or even make the necessary financial sacrifices.

By the end of last year, Saudi Arabia had an estimated \$10bn in liquid reserves, just over a tenth of the cash stockpile it enjoyed in the early 1980s. The country's total foreign holdings (excluding the unknown private wealth of the ruling Al-Saud family) are estimated at \$50bn, but that includes the assets of some autonomous public institutions as well as equities, bonds and property whose sudden disposal could play havoc with world markets.

Under its own laws, furthermore, Saudi Arabia needs to keep about \$10bn to cover the amount of Saudi riyal currency held outside banks. It also needs to cover a heavy import bill, which stood at about \$20bn a year even before the additional demands of the war.

The country's economic planners also know that greater hardship may lie ahead. A huge oil slick, blamed on Iraq and thought to be 50 times as large as the Exxon Valdez spill, is threatening water desalination plants, factories and oil installations on the Gulf coast. Jubail may have to close the seawater canal which is used for cooling the city's dollar-earning petrochemical industries.

When the war ends, oil prices are likely to fall as Kuwaiti and Iraqi production again comes on stream. If it drags on, Washington may ask for further financial assistance, and Britain is already knocking at the door.



A Scottish soldier guards a British prisoner of war camp in the Saudi desert. The Iraqi prisoners will be given a copy of the Koran and all food will be cooked according to Moslem customs

Bonn mends fences with aid for Jordan

By Mark Nicholson in Amman

MR Hans-Dietrich Genscher, the German foreign minister, yesterday rounded off a brisk three-day tour of Jordan Arab states by granting Jordan an additional DM150m (£51.9m).

The aid, which follows similar grants in the last two days to Egypt and Syria, is widely seen as a "fence-mending" exercise following Germany's pledge of \$600m (£303m) of aid and military support to Israel.

However, Mr Genscher's three-day tour, to which he added Jordan at the last min-

ute, is also seen as a response to criticism in the US and some European countries of Germany's low diplomatic profile.

Mr Genscher flew out of Amman yesterday after having also distributed grants of DM150m in Cairo and DM100m in Damascus, bringing total German financial support for coalition countries and those economically hurt by the crisis to DM200m.

In addition to the money, Jordan's government will have welcomed support from a western country so soon after

recent icy exchanges between Amman and the US, traditionally Jordan's central strategic ally. Washington last week said it would review financial support for the kingdom after a fiery pro-Iraqi speech by King Hussein.

A senior German diplomat said yesterday that Bonn was seeking to shore up Jordan's position as a "buffer state" in the region.

"We don't want the regime here to collapse or bankrupt itself during this war," he said. Mr Genscher held what one

German official called "condensed and unsensational" talks with King Hussein. Crown Prince Hassan and Jordan's foreign and prime ministers, which centred on the possible shape of future security arrangements in the region after the war.

Amman has so far been bypassed in talks about such matters among western and Arab coalition partners, largely because of their shared suspicion over Jordan's stance, which mixes formal neutrality with deep pro-Iraqi feeling.



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Channel 3 Advertisement of Licences

The Independent Television Commission (ITC) proposes to grant 15 regional licences and one national breakfast-time licence to provide television programme services on Channel 3 from 1 January 1993.

Each licence will be for a term of ten years and will be awarded by competitive tender in accordance with the terms of the Broadcasting Act 1990.

The ITC accordingly invites applications for licences for the areas, at the times of day and on the days of the week, listed below.

Borders & Isle of Man All week (excluding 6 am - 9.25 am)	North-East England All week (excluding 6 am - 9.25 am)
Central Scotland All week (excluding 6 am - 9.25 am)	North-West England All week (excluding 6 am - 9.25 am)
Channel Islands All week (excluding 6 am - 9.25 am)	Northern Ireland All week (excluding 6 am - 9.25 am)
East, West & South Midlands All week (excluding 6 am - 9.25 am)	South & South-East England All week (excluding 6 am - 9.25 am)
East of England All week (excluding 6 am - 9.25 am)	South-West England All week (excluding 6 am - 9.25 am)
London (Weekday) 9.25 am Mondays - 5.15 pm Fridays (excluding 6 am - 9.25 am)	Wales & West of England All week (excluding 6 am - 9.25 am)
London (Weekend) 5.15 pm Fridays - 6 am Mondays (excluding 6 am - 9.25 am)	Yorkshire All week (excluding 6 am - 9.25 am)
North of Scotland All week (excluding 6 am - 9.25 am)	National breakfast-time 6 am - 9.25 am All week

There are two separate documents, in respect of the invitation to apply, one for the regional licences, the other for the national breakfast-time licence, and a draft licence pertaining to each of these two types of service. There are, in addition, notes on regional transmission coverage available for each region. These may be obtained on written request from The Secretary, Independent Television Commission, 70 Brompton Road, London SW3 1EY.

A number of other relevant documents are listed in the invitations to apply. These can be obtained from the ITC's Information Office at the same address. Applications addressed to the Secretary to the Commission, giving the information in the form specified in the appropriate invitation to apply document in relation to any licence applied for, together with the application fee, should reach the ITC at the above address not later than noon on 15th May 1991.

itc
Independent Television Commission

WORLD TRADE NEWS

Britain's ECGD policy 'has wasted £300m'

By Peter Montagnon, World Trade Editor

THE BRITISH government has wasted over £300m of taxpayers' money over the last 2½ years as a result of its refusal to hedge its obligations to subsidise interest rates on £5bn of export credits, senior businessmen and bankers say.

The cost of the subsidies, running at £400m a year, is borne entirely by the Treasury, but is frequently cited in Whitehall as a ground for reining in the activities of the Export Credits Guarantee Department (ECGD).

As bitterness grows over the Treasury's clampdown on the ECGD, executives in industry and the City say a significant portion of these costs has been incurred as a result of the Treasury's own policies.

Organisation for Economic Co-operation and Development rules allow governments to subsidise interest payments on export credits to developing countries. Such borrowers pay a low fixed rate, while the Treasury makes up the difference with the floating money market rate charged by lenders.

This leaves it exposed to fluctuations in money market rates which can increase the cost of the subsidy. A corporate treasurer would routinely hedge such an exposure.

The Treasury agreed to a \$20n (£1bn) interest rate swap programme for dollar-denominated credits in 1986 but has always resisted tackling sterling loans in this way.

Among its concerns is that such an approach might affect the government's standing in international capital markets. It is also afraid of being seen by investors as taking a position on interest rate trends.

According to one banker, however, its very inaction smacks of speculation. It involves a mismatch between short- and long-term rates which, if perpetuated by a bank, would meet "a very unsympathetic response" from the Bank of England.

An executive at one leading industrial company added that the savings could have been substantial. During the last 2½

years, the six-month sterling deposit rate which lenders receive exceeded the five-year gilt rate by an average of 2.57 per cent. In 19 of the last 20 quarters, the short-term rate has been higher than gilt.

A survey of premium charges carried out last year by the Export Group for the Constructional Industries shows meanwhile that the ECGD's premium on South African risk is effectively three times that of Coface of France and over twice that of Germany's Hermes.

The ECGD has a real problem, bankers acknowledge. In that 40 per cent of its business is with just six countries: China, Hong Kong, India, Indonesia, South Africa and the Soviet Union. Instead of pressing for restrictions on cover, the Treasury could help the ECGD to find ways of laying off this risk, bankers say.

Possibilities would include seeking guarantees from commercial banks and reinsurers, arrangements with other export credit agencies.

Japanese car manufacturers reduce production

By Ian Rodger in Tokyo

JAPANESE motor manufacturers are reducing output because of the fall in the US market and slowing demand at home.

Yesterday, Nissan Motor and Mitsubishi Motor joined the list of companies making production cuts, and Toyota Motor, the country's largest producer, is expected to follow shortly.

The scale of the cuts is still very modest in relation to the industry's overall annual output of 13.4m units, but if it accelerates, as some analysts predict, it could have an impact on the already flagging growth rate of the Japanese economy.

About a tenth of the Japanese workforce depends on the motor industry for its livelihood.

"This is just the beginning of very difficult times for the Japanese car

industry," Mr Stephen Marvin, an analyst with brokers Jardine Fleming in Tokyo, said.

Mr Yutaka Kume, president of Nissan, said the company would cut shipments to the US by 4,500-5,000 units next month, which is about a 15 per cent reduction from the normal level.

Mitsubishi Motors said it would reduce production in Japan in February and March by 3,000 units and Diamond Star Motors, its joint venture in the US with Chrysler, would cut output by 5,000 units.

A spokesman for Toyota Motor said the company was still considering its production schedule for March, but noted that its US car sales in January were down 16.5 per cent from a year earlier. "Naturally we will have to adjust production," he said.

Most companies put the blame for their moves on the fall in US demand. Mr Kume said the US market was being affected by the Gulf war. However, he also predicted that vehicle sales in the Japanese market would be below his previous estimate of 6.03m units. Sales in the Japanese market have virtually stopped growing since last August.

Mr Kume said Nissan was reviewing its capital spending plans and expected its spending in the next fiscal year, beginning in April, would be lower than this year.

To some extent, the cuts in exports to the US were to be expected, given the rapid build-up of production capacity by Japanese manufacturers there. But this structural shift is probably being accelerated by the current downturn in demand.

"My guess is that they will try to keep capacity use up in the US because it is newer and they want to depress the price. That means there will be more investment in the Japanese industry in the next two or three years," Mr Marvin said.

Domestic vehicle sales, which have grown rapidly in the past three years, have been affected recently by high interest rates. Mr Ken Courts, an economist with the Deutsche Bank group in Tokyo, said consumer confidence was waning and, unless interest rates were lowered soon, the economy might grow much more slowly than the government hoped.

Government economists, however, remain optimistic about the outlook at home and about a quick recovery from recession in the US.

Indian Engineering Fair flourishing in the face of the Gulf crisis

BIG crowds have been thronging the grounds of the Indian Engineering Fair in Delhi, where more companies are participating this year and more new products are on display than ever before, David Housego writes from New Delhi.

But the Gulf crisis, the travel problems faced by foreign companies, India's own foreign exchange shortage and the downturn in domestic manufacturing have all cast a shadow over

the show. At a time when India is pressing hard to expand its exports, Mr Tarun Das, the executive director of the Confederation of Engineering Industry (CEI) which organises the two-yearly fair, says: "Where we have lost most is that a group of 50 from all the UN purchasing agencies who were coming for a week [have cancelled]."

Though foreign buyers have come from Europe and Africa, and there has

been a large delegation from the Soviet Union, many have stayed away. The American stands are thinly manned, as a result of the war and US government warnings against travelling to India.

By contrast, British companies have come in force, with 150 businesses represented.

Under arrangements begun in 1985, to associate one big industrialised nation with the success of each fair, Britain this time is the "partner" coun-

try. It has drawn in 50 more companies than the US did two years ago.

This reflects efforts by British industry to reverse trends through much of the 1980s by which Britain lost its market share in exports and investment in a country where it had once been dominant.

The fair has become the show-case for Indian industry as well as for foreign companies seeking to break into the Indian market.

Czechs lay down the line on energy policy

First step taken to reduce dependence on Soviet Union for gas, writes Judy Dempsey

PLANS by Czechoslovakia to privatise Transgas, the main trunk gas pipeline which runs through the country from the Soviet Union to western Europe, are the first step towards reducing Czechoslovakia's dependence on the Soviet Union for its gas supplies.

But the decision by the federal government, with the assistance of N M Rothschild, the UK merchant bankers, to turn Transgas into a joint stock company is also likely to have far-reaching consequences for central Europe's energy supplies.

Transgas, constructed by the Czechoslovak authorities in the early 1970s, and owned by the government of the Czech and Slovak Federal Republic, has an annual capacity of 73bn cu metres of gas. A third is sold to Yugoslavia, a third to western Germany and the remainder to eastern Germany and Czechoslovakia. In 1990,

the market value of gas transported across Czechoslovakia totalled \$3bn (\$2m).

Since its construction, neither the Soviet Union nor those countries which received the gas paid Czechoslovakia any transit fees for use of the pipeline.

Instead, under a barter arrangement with Moscow, Czechoslovakia received payment partly in gas and partly in non-transferable roubles.

Until 1989, the Soviet Union was supplying more than 11bn cu metres to Czechoslovakia. But last year, because of the Soviet Union's domestic crisis and the need for additional hard-currency earnings, it reduced its oil and gas supplies to all the countries of eastern Europe.

Czechoslovakia, faced with a shortfall - its annual consumption totals 14bn cu metres and its own gas deposits supply no more than 500m cu metres a year - did not have

the hard currency to buy on the world market. "The Russians monitored the gas at the metering stations on Czechoslovakia's borders with Austria and Germany," said Mr Vratislav Ludvik, the director of gas and oil at Czechoslovakia's federal ministry of economy. "We had no say. They didn't even allow us to receive gas from Algeria because the Russians were afraid of the competition."

The short-term aim - Czechoslovakia gaining control over Transgas - appears straightforward. Ownership will be transferred by way of a joint stock company to the Czech Republic and Slovak Republic. In the meantime, the Czechoslovak authorities will continue negotiations with the Soviet Union to establish what Mr Ludvik calls controls on a proper footing. "We want to receive hard currency for use of our pipeline and based on contracts."

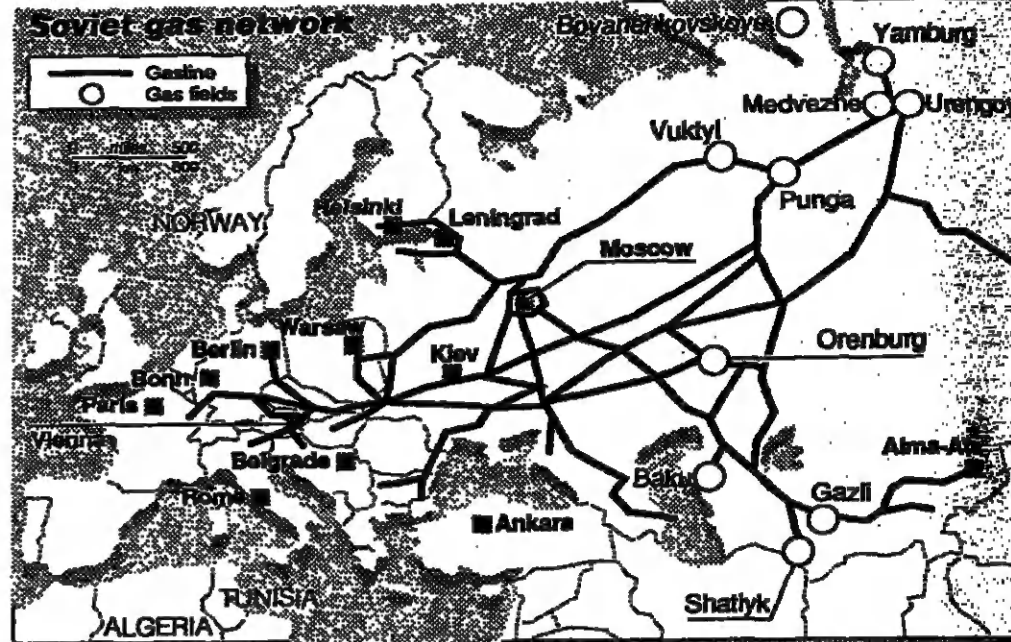
After assessments, including the evaluation of assets, there are plans to increase the annual capacity of the pipeline from its current 73bn cu metres to 79bn cu metres through capital investment in the compressor stations at Zlince and Litva in Slovakia.

Then a first tranche of shares - between 20 and 25 per cent - is expected to be offered to European gas companies. That capital will form the backbone of Czechoslovakia's future energy policy.

"Our aim is to lock Czechoslovakia into other European pipelines," said Mr Ludvik. This would entail Czechoslovakia obtaining access to a number of European pipelines. These include the Transmed gas pipeline, Italy's main source of gas, which originates in Algeria and extends across to Tunisia and up through northern Italy; the line in Holland which supplies gas to France, Germany and the Benelux countries; the line in France, which imports liquefied gas from Algeria which is then reconverted and fed into the French network; and the Norwegian gas pipeline, which has yet to be fully integrated into Europe.

Talks aimed at linking the Norwegian pipeline with the Algerian pipeline by the late 1990s, and integrating Europe's gas supplies, are in progress.

"It will take time to obtain access to this or any other pipeline. Besides us, the Poles and Hungarians will be very interested. It will reduce their dependence on the Soviet



Union," said Mr Ludvik. The need to diversify its energy sources is also linked to Czechoslovakia's need for more gas, necessitated by its shift away from the use of brown coal, one of the sources of

Czechoslovakia's environmental problems. Mr Ludvik reckons that this shift in energy policy will lead to an increase in consumption by 80n-100n cu metres, to 23bn-24bn cu metres a year.

"There will be long negotiations with gas companies in Europe," said Mr Ludvik. "But we have no time to waste. Our industry needs reliable supplies of energy. Our reforms depend on that."

AMERICAN NEWS

Peruvian PM 'quits' after split over tight economic policy

By Sally Bowen in Lima

PRESIDENT Alberto Fujimori of Peru has accepted the resignation of Mr Juan Carlos Hurtado Miller, prime minister and minister of economy and finance since the government took office last July. It was reported yesterday, however, that Mr Fujimori had said nothing publicly about his cabinet.

The resignation, if confirmed, would follow a clash in the cabinet over economic policy which could heavily damage normalisation of Peru's relations with the international financial community.

Mr Hurtado Miller has been heading negotiation of a reference programme with the International Monetary Fund, and seeking, with help from Michel Camdessus, IMF man-

aging director, \$800m (\$400m) from a support group of friendly countries to cover Peru's immediate arrears to the multilateral institutions.

Internal cabinet disagreements over economic policy surfaced last week with the leak of an "alternative economic plan" presented by Mr Guido Pennano, industry and tourism minister. It was radically different from the government line, proposing adjustment to the exchange rate in an attempt to relieve the beleaguered export sector.

The proposals - quite counter to the present tight fiscal programme being negotiated with the IMF - hinged on the partial dollarisation of the Peruvian economy. After indexation of salaries and

other key prices, the dollar and a new inti (the present currency with six noughts deleted) would have fixed parity.

Mr Pennano also proposed making immediate debt payments only to the Inter-American Development Bank, with nothing this year to the World Bank or IMF.

It has become clear that Mr Hurtado Miller and Mr Pennano could not continue to serve together.

The Lima daily *Expresso* yesterday reported as "almost certain" the appointment as economy and finance minister of Mr Carlos Bolanos, an orthodox economist and once chief adviser to Mr Carlos Rodriguez Pastor, economy minister in President Fernando Belaúnde's 1980-85 administration.

Price freeze leads Brazil to import EC food

By Christina Lamb in Rio de Janeiro

BRAZIL'S new price freeze is already leading to severe shortages, prompting the government to import \$120m (\$60.6m) of beef from the EC.

Many shop shelves are already empty of meat, milk, rice and cooking oil as a result of the price freeze announced two weeks ago. This fixed prices of key items at a level so shopkeepers claim that makes it uneconomic for them to sell, given the high cost of paying their suppliers. Those supermarkets still selling these products say they are simply moving existing stock.

Mr Romen Tama, federal police chief, has threatened legal action against cattle-raiders, who he alleges have increased their prices by 32 per cent since last week. "We cannot allow saboteurs to the [government's] price plan, nor is it fair that one segment of the population gets richer at the expense of the rest," he said.

Shortages in the shops and the growth of a black market for food have surfaced much more rapidly this time than in Brazil's last four price freezes since 1986, all of which were notoriously difficult to administer.

Mr Edgard Pereira, national economy secretary, said Brazil was negotiating with France, Italy and Germany to import 10,000 tonnes of beef at prices "lower than that practised by the internal market", in order to force Brazilian farmers to reduce their prices. He added that Brazil was also considering importing milk powder and rice for the same reason.

Noriega associate in plea agreement

A CO-DEFENDANT of General Manuel Antonio Noriega yesterday pleaded guilty to one drug-dealing charge and agreed to testify against the deposed Panamanian leader, AP reports from Miami.

Mr Arnet Paredes, the last main co-defendant still in custody, could have faced 95 years in prison on various charges, but now the prosecution will recommend a maximum of 10 years on one conspiracy count.

Unsold stocks pile up at US companies

STOCKS of unsold goods are beginning to pile up at US companies, indicating that production this quarter could be sharper than anticipated, Michael Frowse writes from Washington.

The average ratio of inventories to sales in manufacturing, and in the retail and wholesale trades, rose to 1.53 per cent in December, the Commerce Department reported yesterday. This is compared with 1.50 per cent in November and 1.42 as recently as August.

The rise in recent months is significant after a long period of comparative stability. It reflects the failure of companies to cut inventories rapidly enough to keep pace with sagging sales.

The ratio is watched closely by economists because cuts in inventories typically account for a large proportion of the decline in gross national product during recessions.

The White House and other forecasters have cited tight control of inventories as a

reason for expecting a mild recession. Inventories fell by 0.7 per cent in \$810.7bn (\$408.4bn) in December, but the decline was more than offset by a 2.3 per cent drop in manufacturers' and distributors' sales, to \$530.9bn.

The biggest movement occurred in manufacturing, where the inventories to sales ratio rose to 1.61 per cent from 1.57 per cent in November and 1.44 per cent last August - the month many analysts believe marked the start of the recession.

Watching and waiting on the war

The Gulf is delaying 1992's US presidential race, writes Peter Riddell

THE GULF war has delayed the start of the 1992 presidential campaign in the US. Four years ago, eight candidates were active in the field, making speeches and raising money.

Now, nobody has yet stirred. Candidates believe the public would resent a formal declaration during the course of what is expected to be a relatively short war.

On the Democratic Party's side, potential runners also want to see what happens in the Gulf before deciding whether to enter in 1992, or wait until 1996 when Mr George Bush cannot run again.

The conventional Washington view is that, if the war is protracted and US casualties are high, then Mr Bush's current high approval in the opinion polls will dive. He will become electorally vulnerable, especially if the present recession does not turn out to be as mild and brief as he hopes.

On the other hand, if there is a rapid and less bloody end to the war, and the economy picks up this year, then Mr Bush will be assured of re-election, it is thought.

Politics are seldom as simple. The war could end by April, but the aftermath could be messy, with terrorism against US and allied targets and complicated political manoeuvres in the Middle East. It could be a pyrrhic victory.

A British parallel would be the miners' strike of 1984-85, which most were regarded as a necessary, though unpleasant, struggle against the brand of confrontational trade unionism espoused by Mr Arthur Scargill, the miners' leader. When the miners' union was defeated, though, the ruling Conservative Party in the UK received little political benefit.

When the fighting is over, attention may return to familiar domestic issues, where Mr Bush's standing is much lower. Yet the Democrats have their own problems. Branded for 20 years since the Vietnam war as weak on defence, they have appeared equivocal over the present war.

Democratic leaders failed to recall Congress last November when the US military build-up

Senator Lloyd Bentsen (much-praised vice-presidential candidate in 1988), House majority leader Richard Gephardt, Nebraska Senator Bob Kerrey (wounded and decorated in the Vietnam war), Virginia Governor Douglas Wilder (the first elected black governor) and Rev Jesse Jackson.

There is also talk of pressing Senator George Mitchell, the sharp and effective Democratic



Nunn, Gephardt, Cuomo: Three Democrats yet to start running



Nunn, Gephardt, Cuomo: Three Democrats yet to start running

on abortion rights towards a pro-choice position. He is also developing a domestic platform so that he is not seen only as a southern conservative, strong on defence.

Mr Cuomo remains as enigmatic as ever. He has distanced himself from Washington politicians by criticising the federal budget deal of last autumn, but he will have to sort out New York state's chronic budgetary problems before he can put himself forward.

Mr Gephardt at first ruled himself out when he became House majority leader in June 1989, but he has been behaving as a possible candidate, putting forward populist, anti-foreigner economic positions. Most significant of all, House Speaker Tom Foley said this month he would have no objections to Mr Gephardt retaining his House post while seeking the presidency.

Of the others, Mr Kerrey may be the new face of 1992, or 1996, while governors Clinton and Wilder look more plausible as possible vice-presidential candidates (especially the latter).

A widespread Washington view is that Mr Jackson has passed his political peak, but he still has appeal in the black community, which is much less supportive of the war than the white majority in the US.

On the Republican side, Mr Bush, at present, looks assured of renomination. However, the party split last autumn over higher taxes and there is still talk among conservatives of fielding a nominal opponent to ensure Mr Bush does not stray too far from their beliefs.

Everyone is waiting and watching. The politically active in the critical early states of Iowa and New Hampshire are feeling neglected, but they will not have to wait for ever.

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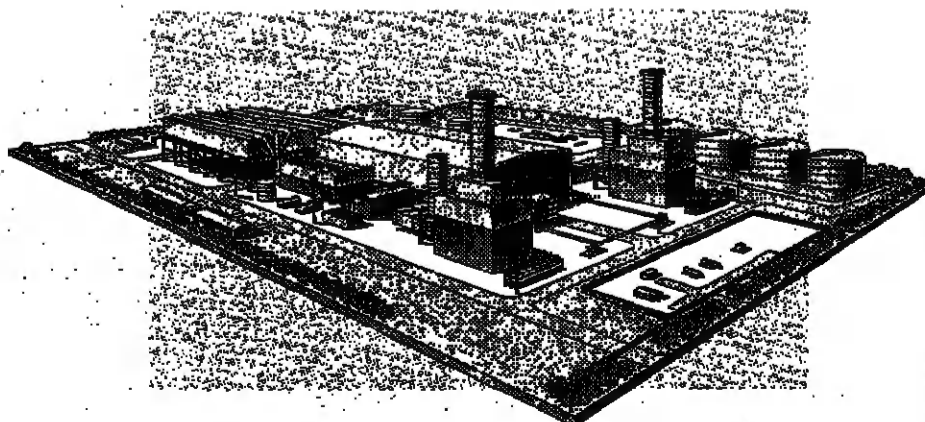
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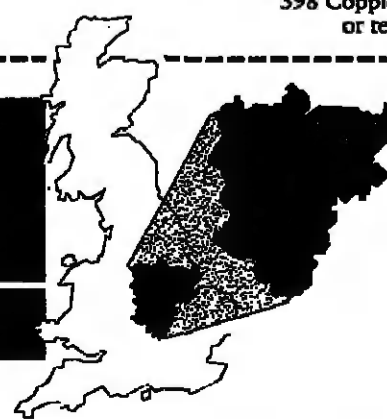


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British Aerospace, National Westminster Bank and Cable & Wireless have joined together to contribute £1 million to purchase 100,000 Mercurycards for the Ministry of Defence to distribute to British personnel in the Gulf.

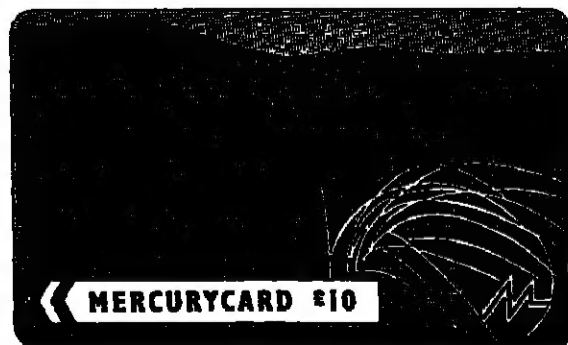
I want to take the initiative a step further, which is why I am now appealing for other British companies to join us in providing this help for our troops. A minimum contribution of £10,000 will buy 1,000 cards. Each card will pay for two or three short calls or for an eight-minute call home.

If you want to contribute, please telephone 0800 300 777 for further information. If your company wishes its name to appear on the cards, this can be arranged. We are making arrangements with Forces charities for gifts to be treated as charitable donations. When the crisis is over, any surplus funds will be donated to the Gulf Trust.

I hope you will join us to help maintain the important link between British Forces and their families.

*Yours
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FT SURVEYS

India sells foreign securities to pay for imports

By David Housego in New Delhi

INDIA has sold virtually all its holdings of foreign securities in order to finance imports and to avoid defaulting on payments of interest or principal on its foreign debt.

The full seriousness of India's balance of payments crisis is only now coming publicly to light, with the release by the Reserve Bank (central bank) of figures on recent movements of foreign holdings.

These show that the Ministry of Finance began selling foreign securities - held as backing for the cur-

rency - in early November. Two weeks before, India had revalued its gold reserves to provide additional cover for the currency.

Holdings of Rs18.6bn (\$421.6m) that the Reserve Bank maintained at a constant level through 1989 and 1990 had fallen to Rs2bn by the end of last November and to Rs2bn on February 1. There is a long-standing legal minimum of Rs650m that the bank must hold in foreign securities as backing for the currency.

Under its statutes, the only foreign securities the Bank is allowed to hold are government debt, government backed corporate bonds and issues by multinational institutions.

Analysts point out that the central bank was bound to have been at a disadvantage in selling its portfolio in such a hurry.

The sale of the securities, coupled with the revaluation of India's official gold, came shortly after Moody's, the US credit rating agency, downgraded India's rating by two points to BAA-1. This virtually blocked India from raising fresh commercial borrowings abroad.

Observers believe that India came close to technical default on interest payments on its foreign debt in January, before it drew on \$1.8bn from the IMF as the first tranche of a stand-by credit and on a loan from the Contingency Compensatory Finance Facility (CCFF).

Though this has provided temporary relief, the foreign exchange position will remain precarious until India completes negotiations for a second tranche borrowing from the Fund of about \$2bn.

The Fund is waiting to see the shape of the budget that the government of Mr Chandra Shekhar, the prime minister, is to present to parliament at the end of the month, before it takes a decision.

Though Mr Yashwant Sinha, the finance minister, has said that the deficit would be cut to 6.5 per cent of GDP from 8.3 per cent this year, there is some doubt whether the government has the will to do this.

Prospects of an early recovery from Australia's recession appeared to recede yesterday, as gloomy figures for unemployment and retail sales underlined the weakness of its economy.

The government said unemployment increased by 36,000 to 542,148 in January, lifting the unemployment rate from 8.1 per cent to 8.4 per cent, the highest since March 1987.

Equally worrying for the government, the participation rate, which measures the proportion of the working population who are working or seeking work, was only 0.1 points lower, at 63.8 per cent.

Unemployment at 8.4% in Australia as retail sales fall

By Kevin Brown in Sydney

Most economists expect the annual rate of inflation to fall from 6.9 per cent to around 6 per cent by June, and to drop to little more than 5 per cent by the end of the year.

Some economists say unemployment could reach 10 per cent by the third quarter.

The government also said yesterday that the value of retail trade fell by 0.9 per cent in December, and by 0.4 per cent for the three months to December - only the second quarterly fall since 1988.

Analysts said the weakness of retail trade suggested that private consumption would also be negative in the December quarter. Combined with probable falls in business and housing investment, the fig-

ures indicate that private demand for the quarter may also be negative.

The one piece of good news for the government in this week's official figures is that the weak retail trade numbers support the view that the 2.7 per cent increase in the Consumer Price Index for the December quarter, announced on Wednesday, is unlikely to be repeated.

Most economists expect the annual rate of inflation to fall from 6.9 per cent to around 6 per cent by June, and to drop to little more than 5 per cent by the end of the year.

Some economists say unemployment could reach 10 per cent by the third quarter.

The dispute follows the refusal of Mr Des Nicholl, the Deloitte Ross Tohmatsu accountant appointed as receiver, to sign a charter of editorial independence drawn up by the journalists' union.

Daewoo shipyard strike ends

WORKERS at Daewoo Shipbuilding and Heavy Machinery, South Korea's second largest shipyard, yesterday ended a six-day strike after agreeing a new contract with management, John Ridding reports from Seoul.

Management accepted union demands for annual bonuses equivalent to six months' pay and for long-service allowances. Management also agreed to consult the union before disciplining workers.

Yesterday's agreement finally completed four months of negotiations between union leaders and management and resolved 133 points of contention.

The new contract will be voted on by the union membership on February 19.

Investors believe an easing of monetary policy is on the way

Japanese interest rate cut ruled out

By Stefan Wagstyl in Tokyo

MR. Yasushi Mieno, governor of the Bank of Japan, yesterday ruled out any rapid move to ease interest rates despite cuts in official rates this month in the US and the UK.

Speaking at a committee of the Diet (parliament), Mr Mieno said he would continue to watch the effects of previous rate increases, the last of which occurred last August, when the central bank raised the Official Discount Rate to 6 per cent.

However, many investors believe the central bank could be starting to prepare for a rate cut. Long-term and short-term

interest rates have been falling since hitting peaks last autumn.

The recent stock market rally, which extended yesterday into its eighth day, has been partly inspired by a belief that an easing of monetary policy is on the way.

Some economists have noticed subtle changes in the comments of central bank officials, who have acknowledged that high interest rates are having an effect in the financial markets in bringing down stock and land prices and reducing the growth of the money supply.

The central bank is concerned that while it has established a tight grip on the money supply, inflationary pressures in the domestic economy remain strong, especially those caused by labour shortages.

Trade unions are about to launch their annual wage offensive, seeking rises of 8.8 per cent compared with just under 6 per cent achieved last year.

Yesterday, the central bank published its monthly report on wholesale prices showing prices in January rose 2.1 per cent compared with the same

month last year.

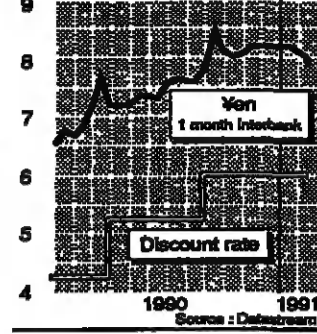
Demands for rate cuts are likely to multiply as high interest rates drive more companies into bankruptcy.

According to Teikoku Data Bank, a private research body, the number of corporate bankruptcies rose last month for the fourth month in a row. The total of 648 was 42 per cent more than in January last year. Their total liabilities were ¥642bn (\$2.52bn), the second highest figure on record.

The collapse of Nanatomi, a stock market and land investment group with debts of

Japan

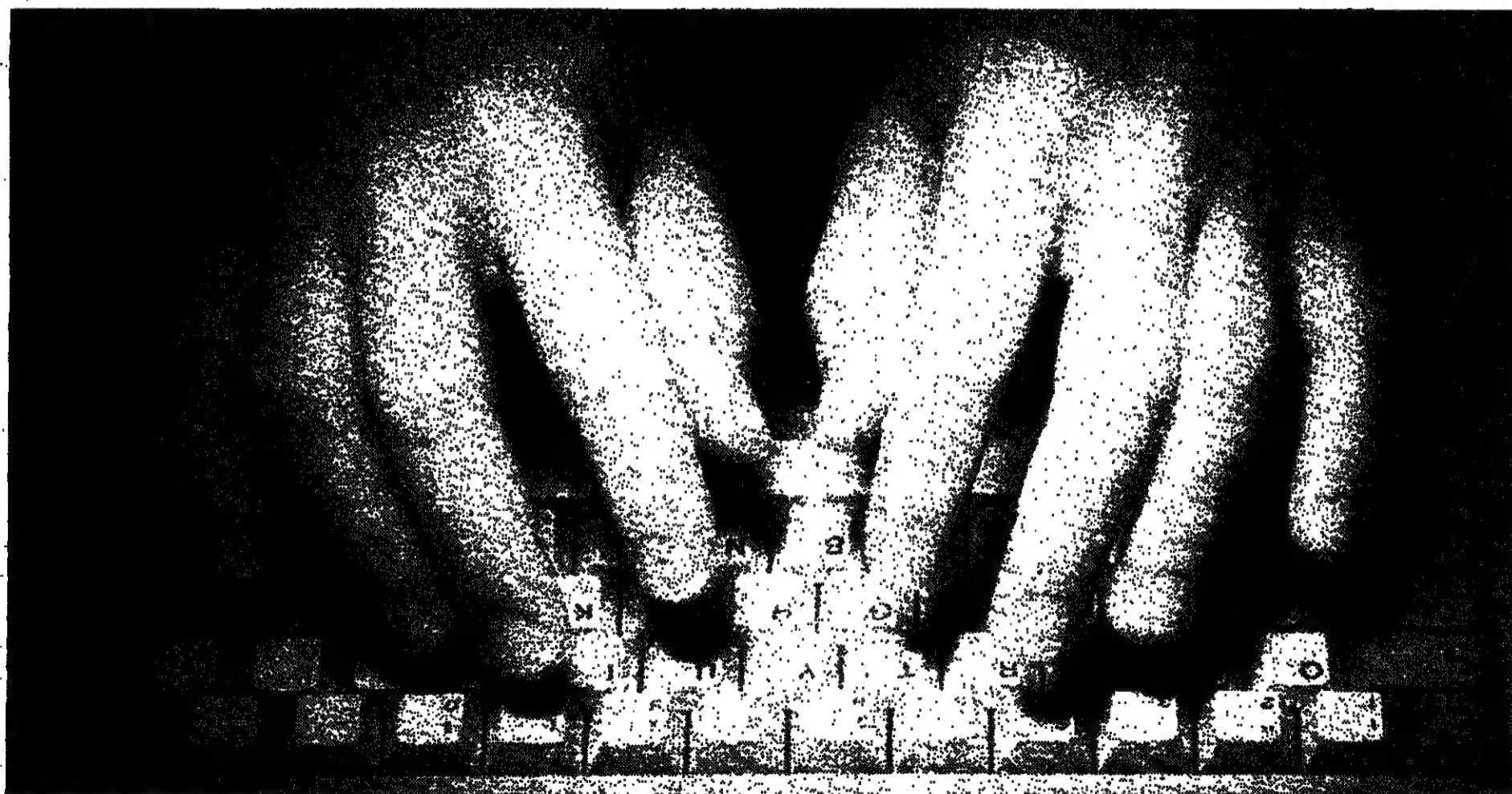
Interest rates (%)



Source: DataStream

¥268bn, inflated the total. The data bank said the number of bankruptcies involving heavily indebted companies is rising, but failures caused by labour shortages remain significant.

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Children of Filipino overseas workers wear paper gas masks at a protest outside the presidential palace yesterday to demand the government relocate their fathers working in Eastern Saudi Arabia from the Gulf war zone

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Legal web traps Manila sell-off

LEGAL questions are preventing the sale of 60 businesses held by the Asset Privatisation Trust, the chief counsel of the government body said yesterday, Greg Hutchinson writes from Manila.

The trust, set up in 1986 soon after President Corason Aquino came to power, had sold 175 of the 399 assets inherited as had debts from the state-owned Philippine National Bank and the Development Bank of the Philippines, Mr Fiorello Azara said.

The assets range from cement factories to hotels to blocks of land.

The most valuable, said to be sold so far is the Nonoc Nickel mine and smelter for more than \$300m.

EUROPEAN TRANSPORT in the 1990's

The FT proposes to publish this survey on 22nd March 1991.

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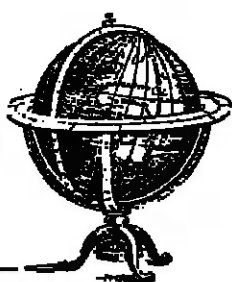
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Germany's trade surplus down by 20 per cent

By David Goodhart in Bonn and Andrew Fisher in Frankfurt

GERMANY'S trade surplus in December fell by 67 per cent, and for 1990 as a whole by 20 per cent, despite a 21 per cent rise in weapons exports during the year.

Mr Egon Höder, president of the federal statistics office, gave details of German weapons exports for the first time, apparently in response to the interest in illegal German exports to Iraq. He said legal exports of weapons had risen in value to DM1.8bn (\$630m) in 1990, representing 0.3 per cent of total exports. Some analysts, using a broader definition of weapons, believe the figure to be much higher.

Mr Höder said two-thirds of the weapons go to states in the North Atlantic Treaty Alliance, with Norway the biggest importer followed by Turkey, the Netherlands and France. There have been no legal weapons exports to Iraq since 1981.

The trade surplus for 1990 fell from DM134.6bn to DM107.3bn with imports, many of them destined for new customers in east Germany, rising nearly 5 per cent and exports easing 0.3 per cent.

The annual surplus for west Germany alone fell by 32 per cent to DM92.1bn, the lowest level since 1985. In east Germany, included for the first time in the official statistics, exports fell by 7.4 per cent to DM38.1bn, but imports fell by 45 per cent to DM22.9bn. About 78 per cent of exports and 65

per cent of imports are still traded with former communist countries.

According to separate figures released yesterday, industrial production in east Germany fell a further 10 per cent in December after a slight increase in the previous three months. However, industrial orders rose 5 per cent, indicating a potential stabilisation.

Imports into west Germany from the EC last year rose 11 per cent, while exports to the EC, which account for about half of the west German total, slipped by nearly 1 per cent. Unusually high import growth rates were recorded for products in heavy demand in east Germany, such as vehicles (up by 24 per cent), machinery (20 per cent), and electrical items (12 per cent).

The current account surplus for 1990 dropped from DM104bn to DM72bn, but only the second half of the year included east Germany. That is a slightly sharper drop than that earlier estimated by the Economics Ministry.

Prices in Germany rose by 0.6 per cent in January taking the annual inflation rate to 2.8 per cent. That is a relatively steep rise for a single month, but less than the 0.7 per cent originally calculated. The annualised rate remains the same as December and is down on November's 3 per cent. The biggest increase in January was in energy and groceries.

Bonn plans for budget deficit of DM70bn

By David Marsh in Bonn

THE Bonn Finance Ministry yesterday put forward plans for a government budget deficit of DM70bn this year. At the same time, it increased pressure on federal states in west Germany to provide more funds for restructuring the east of the country.

Against the background of fast deterioration in the finances of east German states (Länder), Mr Rudolf Seiters, chancellor minister, said that west German Länder would have to contribute more to the costs of reunification.

The Finance Ministry said this year's DM70bn deficit would arise on budget spending of DM399.7bn, including a

net total of DM80bn in spending linked to unification, and DM18bn in outlays caused by the Gulf war.

According to last year's figures – which are not fully comparable because of changes in budgetary patterns caused by unification on October 3 – the central government in 1990 registered a deficit of DM44.8bn on expenditure of DM369bn.

Last year's deficit was well below the end-1990 estimate of DM67bn, because of hold-ups in spending on east Germany. The draft budget is to be presented to the cabinet next week, but will retain a heavy element of provisionality because of possible tax rises.

Spain begins cautious descent to soft economic landing

By Tom Burns in Madrid

TORN BETWEEN easing an over-strong peseta and warding off inflationary pressures, the Bank of Spain appears to have initiated a cautious descent towards what analysts called yesterday a "soft landing" of the high domestic interest rates.

Treasury bills were brought down yesterday by 20 basis points to 14.32 per cent in the wake of Wednesday's decision by the Bank of Spain to shave 0.2 per cent off its base lending rate, reducing it to 14.5 per cent.

Among the reactions yesterday, Bankinter, a pace-setting medium-sized bank linked to Banco de Santander, lopped 25 basis points off its prime rate to have it stand at 12.85 per cent and the Madrid Bolsa's rose by 2.4 points for the second day running.

The decision to ease the pressure on the peseta is dictated by what analysts termed "extremely strong" capital

inflows in the past weeks that have pushed Spain's currency to the upper limits of the European Exchange Rate Mechanism (ERM) and put the divergence indicator up to 70 per cent.

The capital inflows followed the lifting of a 25 per cent withholding tax on bond yields at the start of the year.

Moreover, the unions have redoubled calls for a more expansionary economic policy after a rise of more than 3,000

EUROPEAN NEWS

Hungary hosts anti-Warsaw Pact summit

By Nicholas Denton in Budapest

THE leaders of Hungary, Poland and Czechoslovakia meet today in Visegrad, near Budapest, to adopt a common stance towards the dissolution of the Warsaw Pact.

Hungarian officials organising the summit say the three countries will press for the quick dismantling of the political wing of the pact after the proposed April 1 deadline for the dissolution of the military structure.

Earlier this week, Soviet President Mikhail Gorbachev pre-empted his east European counterparts by unexpectedly announcing, and bringing for-

ward its dissolution by April. However, a Hungarian foreign policy expert believed that Mr József Antall, the Hungarian prime minister, Mr Lech Wal-

essa and Mr Vaclav Havel, the Polish and Czechoslovak presidents, would have to anticipate the possibility that the Soviet Union might insist on the prolongation of the political wing of the Warsaw pact in return for its recent initiative. All three want the complete dissolution of the organisation by the end of 1991.

Today's trilateral summit comes as the participants try to insulate their countries from

the conservative backlash in the Soviet Union, the collapse of trade within Comecon, the Soviet-led trading system, and political uncertainty in the Balkans.

The main aim was to prove the stability of the region to western governments and investors.

"We have to demonstrate that we can work together... to show that there are at least some east Europeans who don't fight each other," said an adviser to Mr Antall.

The leaders also hope to give a political impetus to talks on an "open free-trade zone" to

help intra-regional trade, which fell sharply last year, and to make up for the collapse of Comecon.

The free-trade zone was a public relations exercise, to please the International Monetary Fund and the EC, about which no one was very enthusiastic, said Mr Laszlo Csaba, head of the Hungarian Bridge Group of economists.

Echoing the private view of many officials that Hungary would only lose its lead by being grouped together with its neighbours, he added: "It is in our basic interest that we be differentiated."

Germans remember Dresden



German President Richard von Weizsäcker at a ceremony in the early hours of yesterday to mark the destruction of Dresden in the Second World War. Mr von Weizsäcker joined 10,000 people in a march with candles to the Frauenkirche, the church in the centre of the former East German city left as a ruin to commemorate the bombing by allied aircraft that killed more than 35,000 people.

Sweden moves to revive growth

By John Burton

SWEDEN'S Social Democratic government yesterday unveiled a broad-based business policy designed to revive economic growth as the country confronts possibly its worst postwar recession.

A programme to make the economy more competitive is already underway. Other measures have included tax relief, a plant membership application for the European Community, and a delay in shutting down nuclear reactors.

The centrepiece of the programme is a SKR100bn (\$9.2bn) project to improve transport, including railways, roads and municipal mass transit systems, as well as telecommu-

nications, particularly the mobile telephone network.

Rules limiting market competition, particularly in the agricultural sector, will be abolished or modified in an effort to bring down the inflation rate. Market-sharing in the food sector will be prohibited, while import barriers against agricultural products will be reduced. Domestic air traffic will also be gradually deregulated.

The government reaffirmed its promise to ease its tight control over foreign corporate takeovers in Sweden, explaining that rules would conform to practices within the EC. But it said it would not release concrete proposals on the issue

until the spring. The government also took a cautious stance toward relinquishing control over several state utility agencies.

It said the National Power Administration, which supplies electricity, and the state forestry agency, Domanverket, will be transformed into limited companies in 1992, but they will remain under state ownership. Swedish Telecom and the state railways may also become limited companies under state control later.

New orders to Swedish industry fell 25 per cent in December from a year earlier and were down 18 per cent from November, Statistics Sweden said, AP-DN reports.

Progress in Italy's equities tax row

By Haig Simonian in Milan

DIFFERENCES were narrowed in Italy's bitter dispute over capital gains tax on equity trading during a meeting yesterday between Mr Rino Formica, the finance minister, and stock exchange representatives.

The confusion over the tax, which is now in its third version, has led to a severe drop in business on the country's stock exchanges. It has also provoked the threat of strikes by floor traders, who took

industrial action last December in protest at the slow pace of reform.

At the meeting, Mr Formica indicated a willingness to revise his latest capital gains tax decree, introduced at the end of January, in the light of criticisms by brokers and floor traders that it is even more complex and punitive than its predecessor. Although the floor traders have temporarily suspended their strike, Mr Tito Rainis, the chairman of the

floor traders' association, said that a final decision depended on the amendments which the Finance Ministry would make.

Earlier this week, the finance committee of Italy's lower house of parliament put forward a series of modifications to make the new tax more palatable. The proposals included a reduction in the 20 and 25 per cent tax rates, and steps to soften the effect of capital gains on employees buying shares in their own companies.

Portugal prepares to resume its privatisation programme

PORTUGAL is to resume its privatisation programme which was halted last month because of the Gulf war, Patrick Blinn writes from Lisbon.

Mr Miguel Belezza, the finance minister, was due to announce the programme's resumption last night at a conference in Lisbon on privatisation strategies.

The conference was organised by Lisbon's Technical University with support from the Finance Ministry. Portugal has

an ambitious programme which includes the sale or partial sale of several banks, insurance companies, manufacturing groups and utilities.

Since the programme started in 1989, shares in eight companies have been sold and until the outbreak of the Gulf war many more sell-offs were planned. The programme will resume next month with the sale of shares in Alcan, an insurance company already 49 per cent privatised.

Massacre haunts Soviet Moslems of Tajikistan

Bitterness is mounting in an Asian outpost of Gorbachev's empire, Jo Carley writes

A SMALL ceremony almost took place this week on Dushanbe's central Lenin Square to mark the anniversary of last February's violent unrest in the Soviet central Asian republic of Tajikistan, when at least 25 Moslem demonstrators were shot dead by Soviet soldiers.

The families of the victims gathered in the square, hoping to lay photographs and flowers on the spot where their relatives died.

But a state of emergency is still in force in Dushanbe, and anything which smacks of an unsanctioned meeting or demonstration is banned. The moment the families laid their bundles on the wet tarmac, the articles were seized by waiting soldiers, ripped up and thrown away. They wound themselves were pushed off the square, and then briefly detained.

"They told us that commemo-

rations were forbidden – we had to forget the shooting," said one of the weeping women, whose 17-year-old son had died there.

Elsewhere in the city, the leaders of the Soviet republic's main opposition groups, the 7,000-strong Democratic Party, and Rasto-khez (Renaissance), the nationalist and anti-Communist popular front, were summoned by the chairman of the supreme soviet, Mr Kadriddin Aslanov, and bluntly told that meetings were banned.

The attempt by the Communist government to curtail commemoration of the tragic events one year ago has left the opposition groups increasingly bitter, not least since they claim the event has received scant international attention.

"When 13 Lithuanians were killed (in January) there was an international outrage. But when twice or three times as many (the Democrats claim the

death toll could have been 50) were shot here by the army, hardly anyone said a thing," said Mr Shodmon Yusufov, leader of the Democratic Party.

"Because we are Moslems in Asia, Europeans think we brought it on ourselves."

Furthermore, the crucial questions about the event – who organised the demonstrations, and who ordered the shooting – remain unresolved and highly controversial.

The government blames the event on Rasto-khez and the fledgling Islamic Party, an organisation which has now been formally declared unconstitutional. In a strongly worded report two weeks ago, government investigators alleged that the leaders of these groups had organised the unrest as an attempted political coup to replace the president, Mr Kakhkar Makhkamov. The report also

claimed that the riots were part of an attempted Islamic revolution.

Last August the government-controlled local television network broadcast the trials of some heavily-bearded mullahs, who allegedly had been plotting to establish an Islamic government.

Nevertheless, the official version of events has been accepted by many Tajiks. There is widespread belief that extremist Islamic and nationalist groups pose a serious threat to political stability, particularly since Tajikistan is officially presented as one of the poorest Soviet republics (a suggestion which ignores the booming but unmeasured shadow economy).

The republic's 50,000-strong Russian population has interpreted last year's disturbances as evidence of growing anti-Russian sentiment.

The official version of the

events is angrily rejected by the opposition groups themselves. Mr Jolirri Abdugabbar, leader of Rasto-khez, insists that his group did not organise the riots or demonstrations.

Indeed, many in the Rasto-khez movement claim the riots were deliberately provoked by the government itself, to provide an excuse to clamp down on the growing opposition to Communist rule.

"What we saw in Dushanbe is in a pattern that was repeated in Baku, Tbilisi and now in Vilnius," said Mr Yusufov. "It is Communist Party imperialism which is to blame." The opposition also claims that much of the war of anti-Russian aggression and religious extremism has been artificially whipped up by the government-controlled media.

They are now demanding that an independent human rights group should investigate the shootings.

Belgians under fire on EC treaty

By David Buchanan in Brussels

BELGIUM has provoked sharp disagreement among the EC partners by proposing the revision of the Treaty of Rome to include a common industrial, as well as economic and monetary, policy.

Mr Willy Claes, Belgium's socialist deputy prime minister in charge of economic affairs, last week submitted a proposal to the Inter-Governmental Conference on political union calling for the Community's competence to be extended into industrial policy.

His paper proposed multi-annual programmes, clarification of EC rules under which governments can aid their industries and possible recourse to "temporary tariffs designed to promote the development of high-tech industry". It got a predictable drubbing from British, German and Dutch officials who decried it as a new version of Gosselin dogma, but some support from southern countries.

The Belgian initiative coincides with a rather different German move, in the other IGC on economic and monetary union, to write a preference for privatisation into the treaty.

Number of repossessed properties hits record

By John Authers

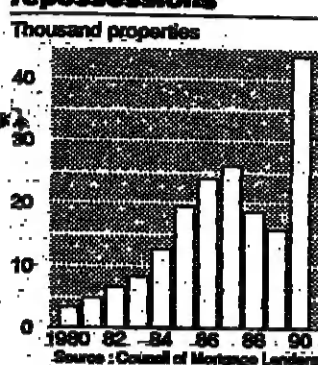
HOME LOANS institutions last year repossessed 43,890 houses — almost three times more than in 1989 and the most since records began in 1979.

Repossessions accounted for 0.47 per cent of all home loans, known in the UK as mortgages. The number of property buyers with mortgage arrears of more than 12 months also rose sharply, from 13,490 in 1989 to 36,100 in 1990.

The Council of Mortgage Lenders (CML), which announced the figures yesterday, said high interest rates and the slumping property market were to blame.

Mr Mark Boleat, director general of the CML, said: "High interest rates of them-

Mortgage repossessions



seives create severe difficulties for many borrowers while adding to the pressures faced by those with other problems."

Higher interest rates and stagnant house prices, which ruled out selling the house as an attractive option, forced some of these people into surrendering their houses.

Surveys by lenders show that arrears problems have mostly hit young professionals in the south-east, but are now spreading throughout the country.

According to the Lord Chancellor's Office, the biggest rise last year in legal actions concerning mortgages was in London, where the number of cases increased by 110 per cent to 17,452.

In the rest of England and Wales the average increase in court cases was 63 per cent.

UK ECONOMY

Inflation proves stubborn as unemployment climbs

By Rachel Johnson, Peter Norman and Peter Marsh

UNEMPLOYMENT in Britain rose by 46,200 to 1.9m in January amid signs that the recession is taking longer to squeeze inflation out of the economy than expected.

A raft of official figures and the Bank of England's latest quarterly bulletin provided the government with clear evidence that high interest rates were pushing the economy further into decline.

They also showed that recession has yet to curb high wage settlements which threaten to undermine the government's priority of bringing down inflation.

With the news of unemployment's tenth consecutive monthly rise came evidence of sharp cuts in manufacturing investment and output.

Government figures showed that investment slumped by 15 per cent in the last quarter of 1990 compared with a year earlier.

Manufacturing output in the final three months of last year dropped by 8 per cent compared with the previous quarter, the biggest rate of decline since early 1981.

Last month, Britain's unemployment rate rose to 6.6 per cent from 6.5 per cent in December, according to Department of Employment figures.

Without adjustment for normal seasonal variations, the jobless total reached 1.96m after a rise of 109,365 in January.

Mr Michael Howard, the employment secretary, warned that the UK's unit wage costs in manufacturing were rising faster than those of international competitors.

Falling productivity and rising average earnings pushed unit wage cost growth over the year to December to 12.5 per cent from November's 11.6 per cent — the highest for ten years.

The Bank also warned that a sharp downward adjustment in pay settlements was needed for Britain to avoid further losses in competitiveness and additional increases in unemployment.

Germany's partners face dilemma

By Peter Norman, Economics Correspondent

ECONOMIC developments in Germany and the weak dollar exchange rate could pose an awkward dilemma for Germany's partners in the exchange rate mechanism (ERM) of the European Monetary System, the Bank of England said.

In its latest quarterly bulletin, the Bank said the other ERM countries might have to strive for lower inflation than Germany if the EMS is to adjust to the pressures caused by German unification.

In the conditions of a floating exchange rate system, the

ary, the largest monthly increase for five years.

The department said the underlying growth in unemployment was around 60,000 a month.

Unemployment in Britain is widely forecast in the City to reach at least 2.5m by the end of this year.

Other employment department figures released yesterday pointed to continued strong wage inflation.

The underlying increase in average earnings across the whole economy was 9.75 per cent in December, unchanged for the third consecutive month. With many pay settlements this year clustering above 10 per cent, City economists expect average earnings to rise even higher in January.

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BRITAIN IN BRIEF



Tories split on plans to alter poll tax

Government efforts to replace or overhaul the community charge, or poll tax, have stalled amid growing evidence that there is no consensus among either ministers or Conservative MPs on an alternative system of local government finance.

Ministers involved in the review of the tax announced in December by Mr John Major, prime minister, see no significant progress.

Mr Michael Heseltine, environment secretary, charged with making the poll tax more acceptable, has put



Michael Heseltine: Whitehall departments objected to ideas on poll tax reform

forward a number of suggestions since his appointment as Environment Secretary, but all have run into strong objections from other Whitehall departments, most notably the Treasury.

Hopes within the Department of the Environment that a reduced flat rate charge could be combined with a

property-based tax have run into strong objections from the Treasury, with one insider describing the plan as an "administrative nightmare."

Action urged on outpatients

Positive management action could lead to significant efficiency gains in National Health Service outpatient services, according to a National Audit Office report.

Large variations in the time patients wait for their first routine appointment are shown in a NAO survey in the report. These range from 1-5 weeks at St James's University Hospital, Leeds, to 16-22 weeks at Chester Royal Infirmary.

Once patients reached the hospital, says the report, waiting times were a "significant problem."

The average waiting time was 30 minutes or less in 53 per cent of the clinics surveyed and patients had to wait more than an hour in 7 per cent of clinics.

Nine community forests planned

Nine more community forests to be developed near major urban areas have been announced by the government as part of a joint initiative by the Countryside Commission and Forestry Commission.

The new forests will be near Bedford and South Hertfordshire north of London, Bristol and Swindon in the west, Cleveland and South Yorkshire in the north-east, Manchester and Merseyside in the north-west and Nottingham in the Midlands.

Labour fails to halt arms aid

The opposition Labour party has failed to in an attempt to prevent companies exporting arms to politically unstable regimes being offered government insurance to cover the deals.

Trade spokesman Ms Joyce Quin told the committee on the Export and Investment Guarantees Bill that last year equipment which could be used for military purposes was exported to Iraq with insurance from the government's Export Credit Guarantees Department (ECGD).

But Trade Minister Tim Sainsbury said that the department had no role in export controls and that the important control was the licensing of military exports.

BT's relative prices rise

The price of British Telecom's services increased compared with those of France and Germany over the past year, according to figures published by OfTel, the regulatory body.

However, OfTel notes that the company's position has improved relative to that of Italy.

Between August 1987 and January 1991, France Telecom's prices have fallen relative to BT's by over 20 per cent and the German Bundespost Telekom's prices by over 10 per cent.

The opposition Labour party has called for British Telecom's pricing policy to be referred to the Monopolies and Mergers Commission, the monopolies watchdog.

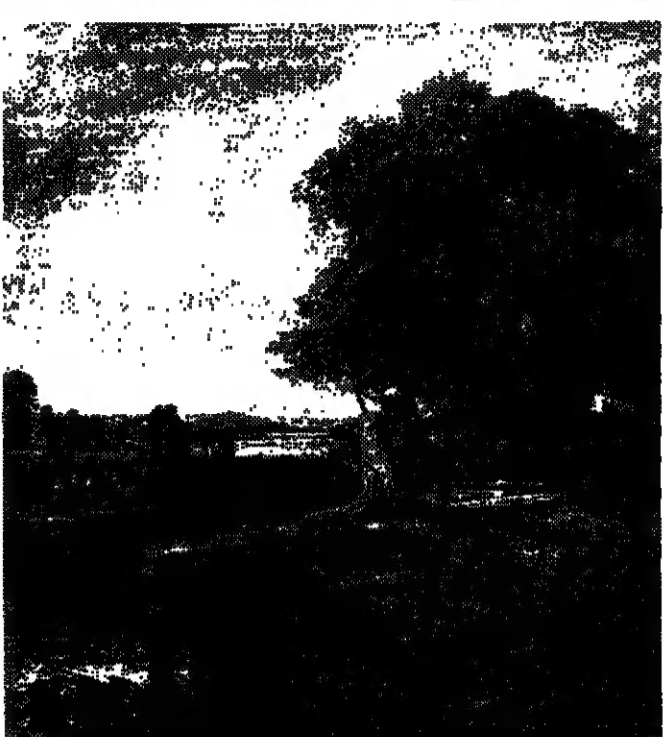
Changes plan for Channel 3

The Independent Television Commission is to recommend ITV companies to appoint a central scheduler, who would control a budget of more than £450m, to co-ordinate network programming for Channel 3, as ITV will be known when the new licences come into force in 1993.

Until recently the ITV network schedule was dominated by Thames, LWT, Central, Granada and Yorkshire, which were guaranteed the right to sell programmes to the network.

Smaller companies complained about the system. It has since been modified and the network schedule is now drawn up by representatives of 10 ITV companies.

Minister imposes export ban on Constable painting



Mr Tim Renton, the Arts Minister, has imposed a temporary export ban on "The Lock" (pictured above), one of John Constable's most famous paintings. An art gallery or museum in the UK has until April 7 to raise the £10.9m now needed to keep the painting in the UK.

"The Lock" shows a scene on the River Stour in Suffolk, eastern England. The painting was sold at Sotheby's last November for £9.5m to a Sotheby's director, Baron Thyssen, who intended to add it to his collection in Lucerne, Switzerland.

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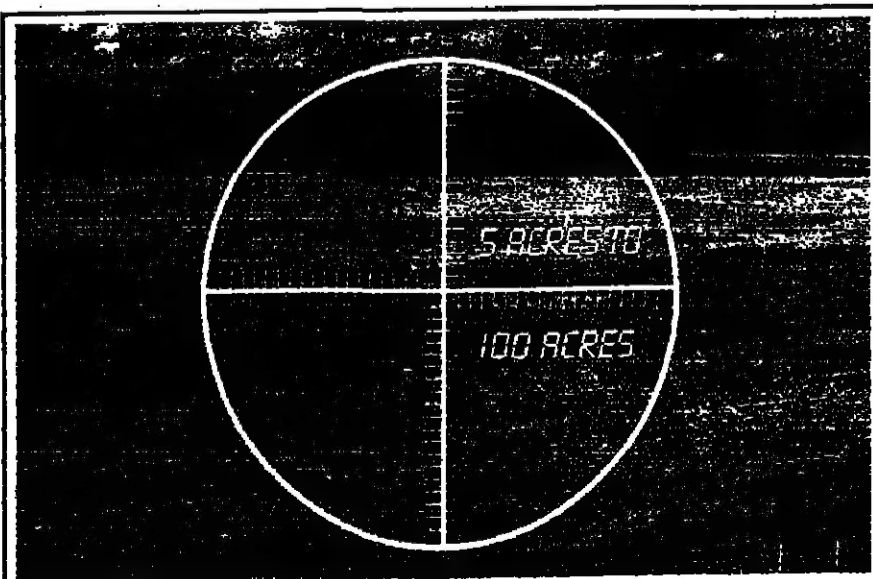


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UK NEWS

Washington irritated by traffic dispute

British Airways defies US ban on Atlantic fare cuts

By Paul Betts, Aerospace Correspondent

BRITISH AIRWAYS yesterday announced additional fare cuts on North American routes, defying US government attempts to stop it offering sharp discounts on some of its transatlantic fares.

BA is cutting its summer season 30 days advanced purchase (Aper) return fares by a third from all UK airports on 25 routes to the US and Canada. Earlier this week it announced similar reductions on Apex return fares for passengers travelling from the US to the UK.

Mr Samuel Skinner, US transport secretary, on Tuesday blocked BA's transatlantic discounts throughout the summer season, allowing the airline to offer its cheaper fares only until the end of April.

The BA discounts sparked off a transatlantic fare war with US and other European airlines matching or increasing the BA cuts. Mr Skinner also blocked US carriers from offering cheap fares after April 30. BA said the new cheap UK fares were filed with the British Civil Aviation Authority yesterday. Subject to CAA approval, they will be on sale from today.

"We are expecting full approval from the CAA and the US authorities on the basis that these fares are in the consumers' interest and solely designed to stimulate demand during a time of downturn," BA said.

Mr Skinner's decision to block the discounts beyond April 30 reflects the US government's increasing irritation over its failure to secure UK



Skinner: 'to go extra mile'

approval to transfer Pan American and TWA landing rights at London's Heathrow airport to United Airlines and American Airlines.

Mr Malcolm Rifkind, the transport secretary, said he had been surprised by the US decision. It was "perverse" for the US authorities to link air fares with negotiations over Pan Am and TWA Heathrow landing rights.

Mr Skinner said yesterday that he was prepared "to go the extra mile" to settle the dispute with the UK by holding talks with Mr Rifkind.

"I think the time will come in the not so distant future when he and I will sit down side by side and hopefully work this out," Mr Skinner said.

Warning on aviation security

By Jimmy Burns

SECURITY in the aviation industry is underfunded, has not kept pace with technology, and remains at a "grave disadvantage" in the face of the threat of terrorism, a spokesman for the British relatives of victims of the Lockerbie disaster said yesterday.

Dr Jim Swire has undertaken extensive research into all aspects of aviation security since his daughter Flora was among 270 people killed when a bomb exploded aboard a Boeing 747 bound for New York over the Scottish town of Lockerbie.

He was speaking at the end of a four month fatal accident inquiry in Scotland into the disaster by Sheriff Principal John Mowat QC who is expected to produce his report by early next month.

Its brief is to reach a finding on the immediate causes of the disaster and any "reasonable precautions" which may have avoided it.

Dr Swire said British airports were among those worldwide which did not operate the kind of high-technology X-ray equipment capable of detecting a "Lockerbie-type bomb".

In the UK, only Gatwick was currently undergoing trial tests with the US-made TNA X-ray machine. This is designed to detect explosives by "bombarding" baggage with low-energy neutrons and identifying the signatures emitted by the nitrogen and hydrogen in explosive chemicals.

According to Dr Swire the doubling of budgetary resources on aviation security spent by Britain since the Lockerbie disaster remained an insufficient sum for the extensive research and development needed to effectively counter the terrorist threat.

Labour's united front on Gulf under pressure

By Ivo Dawney, Political Correspondent

MR NEIL KINNOCK, the opposition Labour party leader, yesterday adamantly refused to qualify the party's support for the UN allies' bombing strategy in the Gulf war despite clearly expressed doubts by three front benchers.

Yesterday, officials insisted that the shadow cabinet had given unqualified backing to Mr Kinnock's statement on Wednesday that came shortly after news of the Baghdad air strikes that left tens if not hundreds of dead.

This had expressed deep regret at the casualties but none the less reaffirmed confidence that the allies' air campaign was concentrating on

military targets.

In BBC radio interviews yesterday, however, both Mr Robin Cook, the party's health spokesman, and Ms Joan Ruddock, a junior transport spokesman, called for a review of the bombing strategy.

Mr Cook told an interviewer: "It may be the time has come to ask whether all the bombing runs deep into Iraq are really necessary."

"Is it really necessary to blow up every power station, water supply, every bridge to get the troops out of Kuwait?" he asked, adding that some targets were "at least ambiguous".

Mrs Ruddock, a former chair-

man of the Campaign for Nuclear Disarmament, said there was growing unease among Labour MPs over the leadership's total backing for the government in the conflict.

The bombing war was going "quite beyond what the United Nations intended," she said.

Similar sentiments were also voiced by Ms Clare Short, the social security spokesman.

But while unease is growing in the Labour party, some front benchers have expressed equal irritation that some of their colleagues are breaking ranks.

One said yesterday: "It is all very well for Joan to wring her hands in public, but the rest of

us - including Neil - are just as agonised about the war and the casualties."

"If she has an alternative to our policy she should say so, if not she should shut up."

Opponents of the party leadership were also dismissive arguing it would take considerably more civilian deaths before an outright revolt might be mounted to change Labour policy.

Party officials, meanwhile, have been attempting to clamp down further on front benchers defying the party line.

The BBC has received complaints that spokesmen called to discuss issues within their portfolios are being asked

about the Gulf. Journalists claim, however, that some Labour doubters are, in fact, using interviews on other topics as an opportunity to voice publicly their dissent.

MR PETER BROOKE, Northern Ireland secretary, yesterday gave the strongest hint so far that he will wait only a little longer before abandoning efforts to start talks on the province's political future.

Amid increasing gloom about the initiative he started more than a year ago, Mr Brooke said: "Talks about talks" were nearing a conclusion. Considerable political will, he added, would be required for success.

FT CONFERENCE - INTERNATIONAL BANKING

State ownership poses obstacle to single market

By David Lascelles, Banking Editor

STATE OWNERSHIP of banks in certain EC countries represents a potential obstacle to the evolution of the single market because it limits competition, a senior Bank of England official said yesterday.

Mr Brian Quinn, the Bank's executive director in charge of supervision, told the FT's international banking conference in London that state ownership could protect banks from takeover and distance them from the normal discipline of the market place. It also influenced their business objectives.

Mr Quinn was speaking in the wake of government attempts to block acquisitions by foreign state-owned companies on competition grounds.

Although Mr Quinn did not refer to specific cases, he said EC governments would have to accustom themselves to the idea of loosening national control over their banking systems



Quinn: protection warning if the single market was to evolve.

Dr Wolfgang Rieke, head of the international department of the Bundesbank, said the process of monetary union in Europe might take longer to prepare than people expect.

A premature locking of exchange parities within the EC would be unwelcome as much for countries with low inflation as those which were less advanced economically.

Mr Jean-Yves Haberer, chairman and chief executive officer of Credit Lyonnais, one of the French state-owned banks involved in the UK government moves, said his bank aimed to become a widely diversified German-style universal bank within the Community.

A bank needed to have at least 1000 people in another EC country to achieve critical mass, he said.

But Mr André Lévy-Lang, chairman of the management board of Paribas, said concerns about conflicting interest and concentration of risk would limit the scope for universal banking.

He claimed the investment banking side would remain a



Haberer: plans to diversify specific segment with special organisations and staff.

The single market will lead to some diminution in London's share of the EC financial services market, according to Mr Anthony Loehnis, vice chairman of S.G. Warburg &

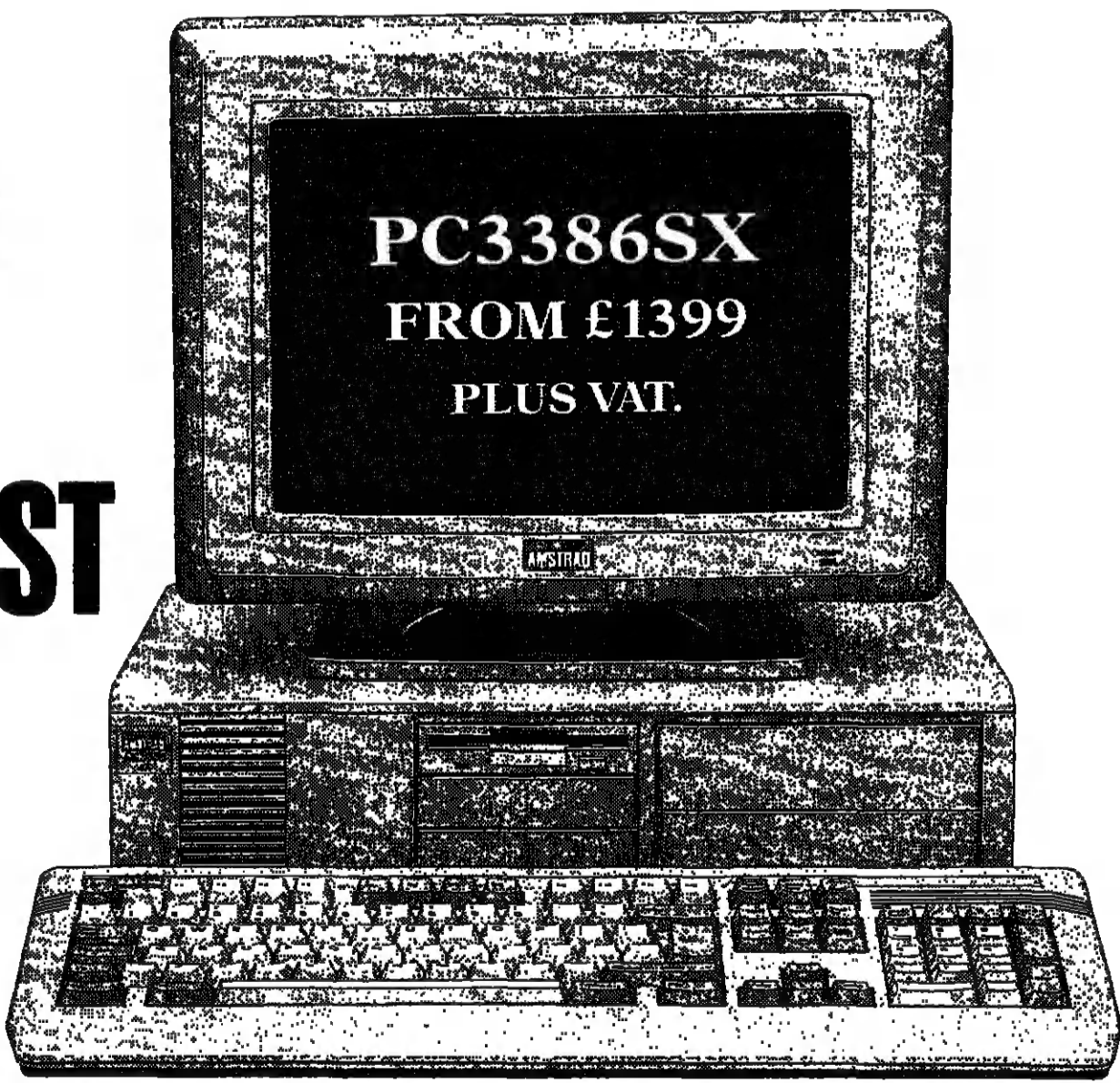
Co, but its traditional strengths and hospitable atmosphere would ensure that it remained the centre of international banking and securities markets.

In Japan, a leading pre-occupation is with strengthening of the banking system, according to Mr Tora Kusukawa, deputy president of the Fuji Bank.

He told the conference it was essential to have healthy and efficient capital markets to avoid a vicious circle in which banks could not recapitalise themselves, leading to further difficulties.

Mr Thomas Labrecque, the new chairman of Chase Manhattan, said that the air of doom and gloom over the US banking industry had obscured the beginnings of a fundamental renewal, characterised by structural changes and a major initiative to reform banking regulation.

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Levitt seeks talks on insurance

By Raymond Hughes, Law Courts Correspondent

AN "important and exciting" development had come to light in relation to the collapsed Levitt financial services group, Bow Street magistrates court was told yesterday, when Mr Roger Levitt, the group's founder, was remanded on bail until May 9 on £665,000 theft charges.

Mr Jonathan Goldberg, QC, for Mr Levitt, said a professional indemnity and fidelity insurance policy had been discovered which might mean that nobody would lose as a result of the collapse.

"Contrary to uninformed press speculation," Mr Goldberg said, the actual losses to date were probably no more than £5m.

Mr Goldberg was asking for one of the conditions of Mr Levitt's £500,000 bail to be altered to enable him to discuss the policy with two of the group's directors.

He said the policy with the Excess Insurance Company

had come to light in the past few weeks. Its effect was that all losers might well have a claim of up to £2m each for their losses.

Excess Insurance Company, now called London & Edinburgh Insurance Group, yesterday referred inquiries about the policy to its London solicitors, Fishburn Boxer.

Mr Clive Boxer, the senior partner, said the policy had been taken out with effect from January 1990. Not all the premiums that should have been paid had been paid regularly.

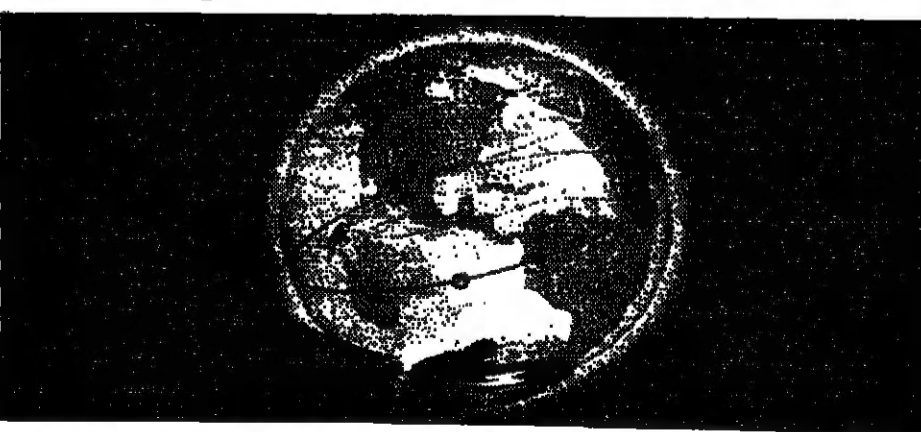
Investors, Mr Boxer said, "should not assume that any claims they may have will entitle them to indemnity from the insurers."

After the hearing Mr Geoffrey Goldkorn, Mr Levitt's solicitor, said Mr Levitt would "be saying he is an honest victim of the recession, not a dishonest victim, that he has lost everything personally and is not guilty of any fraud."



Mr Levitt arriving at court

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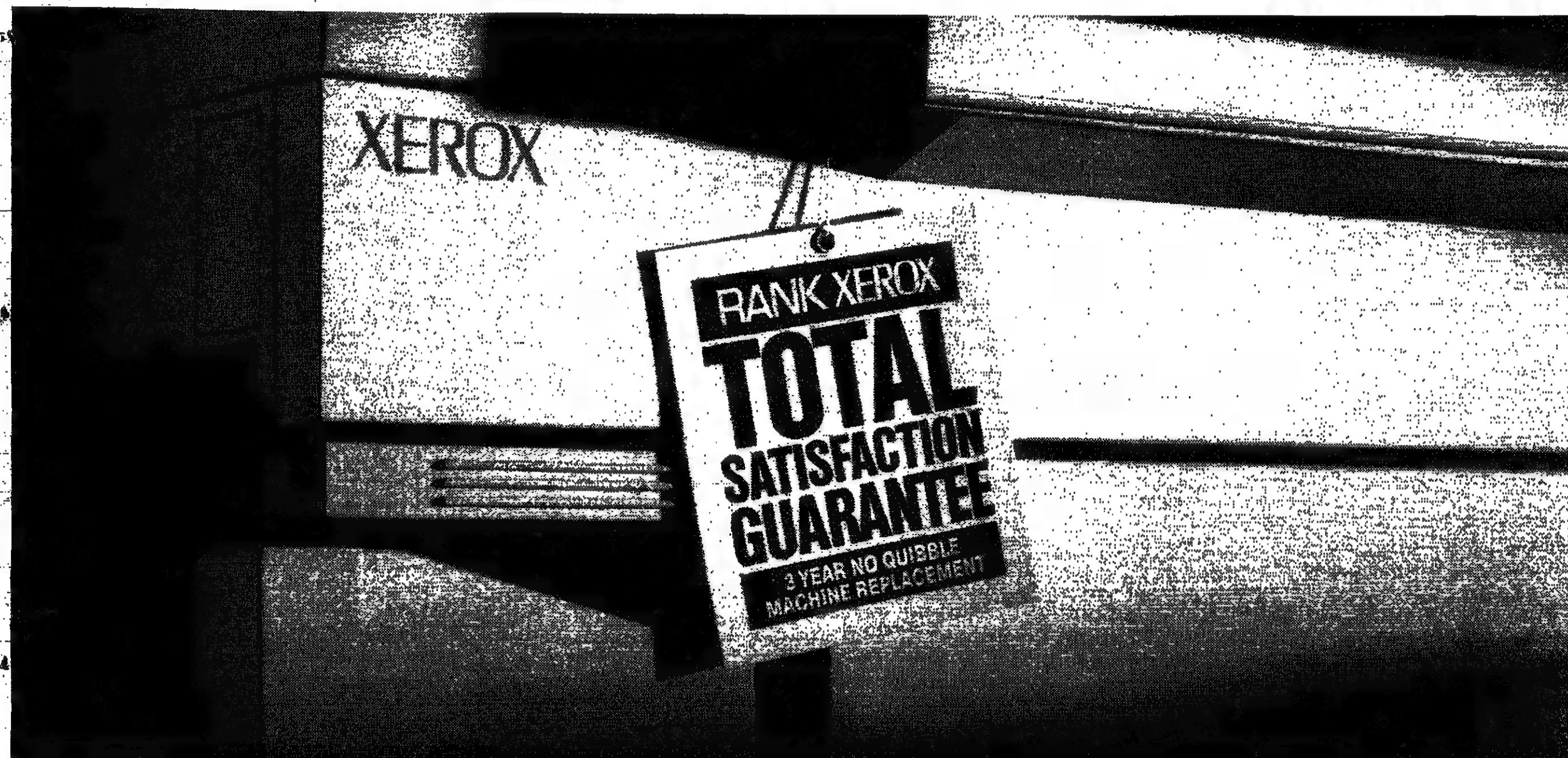
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TECHNOLOGY

Lynton McLain asks whether optical computers can ever compete with conventional machines

Silicon chased by the speed of light

Using light instead of electricity to process and transmit information has been considered for years by researchers in the silicon circuit's throne. Only recently, however, have computer, telecommunications and electronics companies begun to realise that the chip's reign may be coming to a close.

Research into optical computing has been stimulated by the constraints faced by electronics companies trying to squeeze more performance out of silicon circuits. AT&T, US telecommunications company, says a limit of 1,000 components on a silicon chip is likely to be reached by the year 2000. Current chips have a maximum of about 10m components.

Few companies pretend that optical technology is close to equalling the current capability of a silicon chip computer. Conventional computers are based on mature technology that has been manufactured and sold on a large scale for many years. Optical computing is in its infancy and for the most part is still in the research laboratory.

"There is no such thing as an optical computer as a layman would understand it, but as a research and development person, I would say that we have constructed an optical computer," says Andrew Walker, professor of optical optics at Heriot-Watt University in Scotland.

Last year both Heriot-Watt and AT&T built what they call the world's first optical processors. Heriot-Watt's machine employed optical logic devices - which use light instead of electricity to process information - to guide fine beams of infra-red laser light.

Alan Huang, head of optical digital computing research at AT&T Bell Laboratories, says that AT&T's optical processor is at the level of complexity necessary to be capable of running a washing machine. He says the processor is a step towards an optical computer.

but "the way forward is likely to be a marriage of electronic and optical components operating by light. We are now able to give electronics the capability of dealing with light and vice versa."

Optical computing is based on optical components which are made up of components that are effectively electronic (see below). These devices are the optical counterpart of transistors in electronic-integrated circuits, but they are faster and with greater data-handling capability than electronic circuits. AT&T says that optical components could handle 1,000 times as much information as electronic computers.

The use of light offers the prospect of parallel sequential and parallel processing at speeds unmatched by electronic computers. Light can travel more than 10m points of light in a single beam, which means that millions of different pieces of information can be processed simultaneously, opening up massive parallel processing of information.



Conventional computers are based on silicon chip-based transistors which act as electrical switches.

In the binary code underlying computer logic, a switch turned "off" can represent 0; "on" can represent 1.

Optical computing uses the same principle, but in place of silicon transistors the "on" and "off" devices are slices of special materials which form optical transistors.

Unlike the glass in spectacles or windows, which bends light in one way determined by its refractive

Computer makers and researchers are divided, however, on the potential of optical computing. IBM is doubtful that general-purpose optical logic will become competitive with microelectronics in the foreseeable future. Walker says that "we have already proved that some of IBM's pessimism is unjustified."

Dr Smith, professor of physics at Heriot-Watt, says "optical computing could revolutionise the real-time processing of images, a demanding task for conventional computers". He believes that optical computers will be used primarily for carrying out non-arithmetic tasks - such as the processing of pictures and speech - rather than for number-crunching arithmetical ones.

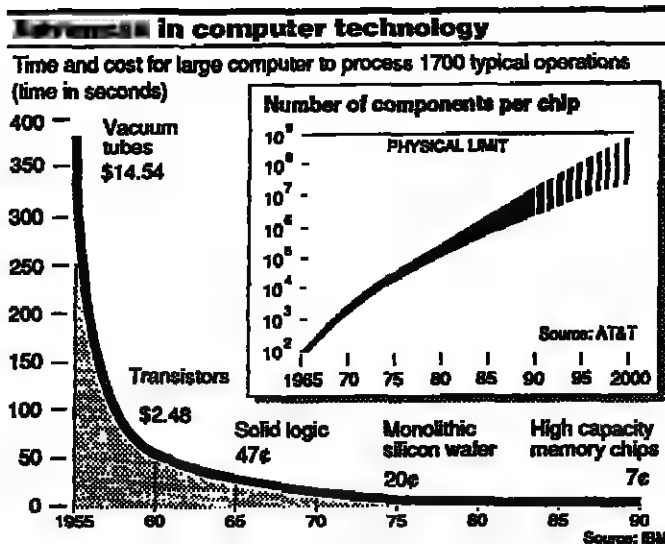
"We are a whole host of non-arithmetic tasks, such as those with which the human brain is computer memory, including image processing, which means that millions of different pieces of information can be processed simultaneously, opening up massive parallel processing of information."

Optical computing could be

index of the glass, in optical transistors the refractive index varies according to the intensity of light.

This effect can be used to give the device two distinct and stable transmission states for one particular intensity of light. The device can be switched between these "on" and "off" states by other optical inputs.

Laser beams are used in place of electricity to power and connect these devices. The laser illuminates the optical transistors so they exhibit their two stable transmission characteristics, representing "on" and "off", 1 and 0.



especially useful to speed up processing where vast amounts of data are involved, as in engineering analysis, financial modelling, speech and vision recognition and weather forecasting.

Although optical computing is advancing slowly, the combination of electronics and optical technologies are already proving valuable in conventional computing. Smith is leading research at Heriot-Watt, Edinburgh, St Andrews, Strathclyde and Glasgow universities under the Scottish Collaborative Initiative in Optoelectronic Sciences. The initiative has just been awarded £1m by the Science and Engineering Research Council for research.

A short-term prospect is optical devices to be combined with electronics in optoelectronic devices, which will be a "strategic enabling technology" for the 21st century, says Smith. A combination of optics and electronics in a single computer could help overcome the speed-restricting resistance of silicon chips.

Work in Japan has focused on making hybrid semiconductor optoelectronic devices, used for precise control of optical and electronic systems.

The merging of electronics and optics is also evident in the UK. AT&T has a tiny laser that can link electronic circuits and that optical lenses for switching optical and electronic systems, such as in telecommunications and optical storage. These tiny lasers could become commercial products in about six months, says Huang. Two million lasers could fit on a fingernail.

These devices are grown in layers of crystals, one atom at a time, says Huang. "We can

make one layer behave optically and another behave electronically." These optoelectronic devices are potential bridge builders between conventional electronic silicon chip computer technology and optical processors.

IBM is also playing an important role in optical communications and optical storage, the main areas where the company is concentrating its effort. The latest mainframe computer from IBM, the Enterprise System/9000, is the first from IBM to use a fibre optic link. This gives the computer the potential for longer data paths within a network with no loss of signal. IBM is also working on exploratory optical technologies that could be the basis of further hybrid optoelectronic devices.

KCL is fibre optics in link processors inside computers. The University of Arizona and the Optics Institute in Paris are also working on optical technology. In Japan more than 40 companies are looking into the benefits of optical computing, including NEC, NTT, Mitsubishi, Seiko Electronics and Fujitsu. Research is also being done by the universities of Tokyo, Osaka, Hiroshima and others with backing from the government, and at the Optoelectronics Technology Research Laboratory, Tsukuba.

Today's optical systems are controlled by electronic computers but eventually a program language will have to be found to handle the parallel processing capability of optical computers. Until then and other obstacles are overcome optical computers are unlikely to make the leap from the laboratory to the data processing room.

Barcodes expand their horizons

SIMPLE bar codes appear on everything from tins of soup to soap powder. But there are now moves to develop the barcode so that it can carry much more information.

Symbol Technologies, of Bohemia, New York, is hoping to get its two-dimensional barcode - which is read up and down as well as from left to right - accepted as an international standard. One advantage of the Symbol code is that it can be read using the scanning equipment already in use - only the de-coding software has to be changed.

The new symbology, dubbed PDF 417, could carry more than 1,000 characters per inch - compared with the one-dimensional barcodes which contain less than 20 characters. This would make the new code ideal in transportation and shipping, where one symbol could contain information on the contents, source and destination of a product.

Two companies from the UK have developed a barcode labelling system to help manufacturers identify their products which will counterfeits. The labelling system involves developing antibodies to specific chemicals. A characteristic of antibodies - the biological molecules which are generated in the body as a response to infection - is that they are highly specific, reacting to each infection or foreign substance differently.

William Sessions and Biochem have exploited the variety of antibodies to develop a barcode system with near limitless capacity. The company would have a unique label - possibly for each different product, making counterfeiting difficult.

To use the anti-counterfeit label, an invisible chemical marker is printed on the product or packaging. When treated with a reagent incorporating the antibody the label becomes visible.

Software ready for field-work

COMPANIES that rely on their sales and service staff gathering information in the field need special computer software on hand-held rugged computers to help them complete the task.

To speed up the process of writing such

Husky Computers, of Coventry, teamed up with Software Products International, of Pangbourne, Berkshire, to develop a fourth-generation programming language and relational database system for writing hand-held computer applications. The software works on the Husky Hunter16 hand-held machine, which weighs just over 1kg and is the size of a paperback book.

The software should enable corporate data processing departments or Husky's own software centre to develop software in days rather than weeks.

Clean water bags design award

A METHOD of giving children in poor countries clean water has won the Toshiba Year of Invention top award organised and announced by the Design Council, writes Lynton McLain.

The "oral rehydration system" could save millions of lives and has a huge potential in the travel market, according to the two microbiologists who invented the technique and are selling it through their company, Hampshire Advisory and Technical Services.

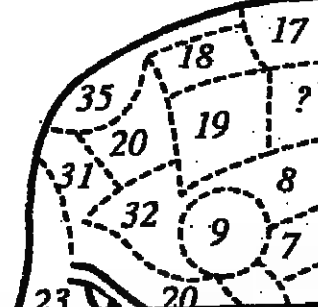
The system is based on a sealed bag containing a dry mixture of salt and sugar. This is attached to a sterile mouthpiece containing a dialysis membrane. When immersed in potentially infected water, osmosis draws the liquid into the bag but the membrane excludes all viruses, bacteria and toxins. This makes a sterile and safe drinking solution.

Database is put into the picture

DATABASE packages which run on personal computers are widespread, but the use of databases from Business Simulations, of London, allows companies to store pictures as well as text on files.

Picture Cardbox, based on the Cardbox-Plus database package, could be used for storing signatures, for signature verification, or employee photographs to ensure security in buildings as well as for parts catalogues, files of press cuttings or pictures of exhibits from museums or galleries.

The picture is fed into the



WORTH WATCHING

by Della Bradshaw

PC using a scanner, video camera or video generation software. It is then compressed using a technique similar to that used by communications companies to compress images for video conferencing - if there is a block of a single colour, for example, not every picture element will be stored, just a code to represent the area.

To ensure information can be called from the database quickly, the pictures are stored in a separate file from the text. Once the program has selected the correct textual file, the appropriate pictures are then called up too.

From aeroplanes to aquariums

THE uncertain future of the aerospace industry is forcing many aeroplane manufacturers to diversify. But few diversifications are as strange as that of Aerostructures, of Hambro, Southampton, formerly British Aerospace, which is now making acrylic structures for shark-ridden aquariums.

Aerostructures' more usual task is to manufacture the windows or canopies for pilots' cabins in airliners. Now, in conjunction with Sea Life Centres Technical, of Dorset, the company is using its huge industrial ovens to bend sheets of acrylic to make tunnels to be submerged in aquariums. The tunnels enable visitors to see marine life - particularly sharks - at very close quarters.

Contact: Symbol Technologies UK, 016 323 2400. William Sessions UK, 0204 662224. Husky Computers UK, 0283 663181. Hampshire Advisory and Technical Services UK, 0705 780533. Business Simulations UK, 071 925 8638. See Life Centre Technical UK, 0203 888 288.

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MANAGEMENT

A demonstration of the distance travelled

Patti Waldmeir examines how management and workers achieved a closer accord at Mercedes-Benz in South Africa

In the new South Africa, the old established ways of apartheid are breaking down at a pace of knots on the shop-floor as much as at the negotiating table. Old alliances are dissolving, and sworn enemies discovering a commonality of interest. South Africa is in transition, and nowhere is the process more convulsive than at Mercedes-Benz in South Africa.

On August 11 last year, some 2,000 workers occupied the Mercedes-Benz plant at East London, in the Eastern Cape province, and began a sleep-in which ended when police evicted the remaining 160 strikers two weeks later. As a result of this wildcat strike the plant remained closed for five months while management and unions thrashed out an agreement and pushed Mercedes-Benz to the country's largest foreign investment - to the brink of pulling out of South Africa.

Strikes are certainly nothing new in the South Africa of the early 1990s. In the early 1980s, the man-days lost in industrial disputes last year, up from 1989. A major catalyst appears to have been the heightened political expectations following the release from prison of Nelson Mandela, deputy president of the African National Congress (ANC).

Such factors no doubt played a role in the dispute at East London, where the local community is known for its militancy and the Mercedes-Benz shop-floor is perhaps the most politicised in the country. Indeed, the Union of the ANC and its ally, the South African Communist Party (SACP), flew from the company flagpole throughout the sleep-in.

But the dispute was essentially a rank and file revolt against the policies and local leadership of the recognised union at the plant, the National Union of Metalworkers of South Africa (Numsa).

Rebel workers opposed Numsa's policy of national wage bargaining in the motor industry; the dissidents wanted to bargain solely with their

own management in the belief that Mercedes could pay larger wages than other motor manufacturers.

This demonstrated the tensions afflicting the country's black unions, which have been legal only since 1979; they have long operated as political proxies for the ANC (banned until 1990), and are only now turning more attention to their role as worker representatives.

And as the political struggle continues, unions are finding that they cannot always count on the solidarity of the Mercedes-Benz workers. The Mercedes-Benz workers have been in their own pay-packets. (Local unionists call this "factory tribalism", and aim to counter it with political education on the goals of the working class.)

In the end, industrial relations were restored at Mercedes-Benz only after the ANC and SACP urged some of their most senior leaders to urge the workers back to work. Despite their continuing support for disinvestment and economic sanctions - reiterated last December at the ANC's national conference - the ANC and SACP were clearly horrified at the thought that Mercedes-Benz would pull out of the country.

Their leaders in fact travelled to South Africa in the past year, in one of the clearest signs yet that the ANC is shifting its attention away from the politics of internationalisation to the problems of economic development in a post-apartheid South Africa. And it demonstrated that the ANC and SACP - which was the General Secretary, Jim Slovo, in East London - accept the role of private capital in the South African economy, and are willing to work with it.

Fraught with relations are new in South Africa. The company's chairman, Christoph Köpke, and his Russian, human resources manager, who brought in at the end of 1989, admit that the previous management style was authoritarian

and anti-union; indeed most workers saw it as racist. "Two years ago the company was effectively dead; the collective relationship had broken down completely," says Russell.

Highly paid the factory was under "worker control". It was a "war of attrition"; the union did not recognise management's right to manage, he says, and management did not recognise that the union had a role to play.

Management points out that from 1987 until the August dispute, weekly production targets were never met. Mercedes-Benz also assembled Hondas in South Africa and five years ago was building 10 vehicles a day at the East London plant.

But from August, that fell to a day. Highlighting motivation problems at the plant, Köpke says that when Mercedes-Benz built a car last year to present to Nelson Mandela on his release from prison, the car had only 15 faults (before inspection), against an average for the plant of 68 faults (13 in Germany).

He believes that the peculiar industrial relations culture fostered by apartheid was part of the problem. "When I took over, first level management (supervisor level) was 90 per cent white with an average education of Standard 7 (the first two years of secondary school)."

The hourly-paid were black, 11 per cent had matric (secondary school diploma) and three were university graduates. "It was surprising, this situation engendered much resentment. Three quarters of supervisors are now non-white, Köpke says, though there are still only a handful of black supervisors at the level.

He points out that, in the company, he had no formal authority in relation to the conflict. During 1989, Mercedes-Benz and the union negotiated a recognition agreement based on a code recommended by IG Metall, the German union; it is seen as one of the most advanced in South



Christoph Köpke has overcome a 'war of attrition'

Africa. In September 1989, shop-stewards and management met for a "relationship by objectives" exercise, to identify problems and agree key objectives.

As a result, the union accepted management's right to manage and to discipline workers fairly; the company accepted the politics of the union, and agreed to further training for supervisors and that the company's employee advancement would be jointly identified.

But, says Köpke, signing agreements is one thing and changing the company's industrial relations culture quite another. The shop-floor still was management as the enemy. And, says Christoph Köpke, a shop-steward: "Lower management still was working just to keep their dignity."

Ironically, management's attempts to keep a healthy relationship with the shop-floor appear to have contributed to the August dispute. When Tom and Patricia, both full-time shop-stewards who opposed the sleep-in, clearly had a close working relationship with Köpke and Russell. During the dispute, Köpke believes this will be crucial. "The deprived masses see that capitalism, apartheid, white supremacy, is all one. Capital hasn't done enough to disassociate itself from that old coalition."

When Köpke had lost touch with the shop-floor, which revolted against them. The shop-stewards were split, with 18 supporting the strike and only 5 opposing it. In the end, the intervention of the national union leaders, the ANC and the SACP, persuaded the strikers to end their action and accept national wage bargaining. The company sacked 538 workers, whose cases are now to go to arbitration.

The dispute, which cost the company R50m in lost revenue, appears to have had a cathartic effect on Mercedes-Benz labour relations. Russell puts this down to the fact that the company has finally "called the collective relationship to account", and impressed on the union that they, too, have responsibilities under the recognition agreement. "We are spot-on production targets for the first time in five years," says Köpke.

Now management is turning its attention to a regional initiative to increase the inequitable distribution of wealth in the surrounding community, with a proportion of extra income from productivity improvements to go into a regional development fund. Köpke believes this will be crucial. "The deprived masses see that capitalism, apartheid, white supremacy, is all one. Capital hasn't done enough to disassociate itself from that old coalition."

Intra-company finance

ABB engineers its money

By Simon Holberton

"WERE as good as any bank," says Jan Rosendal, president of ABB World Treasury Centre. "We have a better rating than most banks and few can match us on the competitiveness of our lending."

ABB Asea Brown Boveri is best known as the huge Swedish/Swiss multinational electrical engineering company, a builder of trams, trains and power stations, but it is also a financial institution which has the capability to provide virtually a one-stop financial solution to any of ABB's 1,100 companies and the 3,000 to 4,000 people into which they divide.

This one-stop solution includes project finance, lease, insurance, trading and trade finance, foreign exchange dealing and the raising of debt, among others. These activities are grouped together within the financial services business segment of ABB - one of eight business segments into which the \$25bn company is split.

The birth of a separate financial services segment predates the merger of Asea and Brown Boveri three years ago. According to Lars Thunell, the member of ABB's management team responsible for financial services, the creation of the new division was in response to two unrelated issues.

The first was a decision, taken in 1985, to split ABB into 14 separate legal entities. The second was the need to support ABB's operating companies in financing projects in the developing world. "We have wanted to be in the world of finance," he says. "The business was trying to give us all the risk, but we didn't want to take it."

Today, ABB is probably the most decentralised corporation of its size in the world. The idea of decentralisation is to give as much authority as possible within a framework of financial controls which both allows management to track performance and enables management to monitor the operating units.

"We want the financial impact of the business built into our operating unit's activities," says Rosendal. "If they build inventory to meet customer demands then we want

them to see the effect it has on their balance sheet. Therefore, the unit that creates an exposure is the one which carries that exposure on its balance sheet. It is not absorbed into a central treasury."

If the treasury function were centralised then senior management would not be able to isolate the consequences of the financial decisions taken by operating managers and the operating managers would not be able to appreciate the financial implications of what they do and make informed decisions about the allocation of working capital.

Where ABB's treasuries do come into play is in helping the business units to manage their foreign exchange exposure and, indeed, their short-term assets and liabilities under a co-ordinating body, the World Treasury Centre in Zurich. ABB has set up 10 business area treasuries from Finland to Australia and the US in Italy, employing, in total, about 100 people.

Profit centres
Their role is to serve the financial requirements of ABB's industrial business units. However, they also operate as independent profit centres. In their dealings with the business units, they operate at market prices - they compete head-on with banks for ABB business - and it is in the trading and management of the funds they receive that they make profits attributable to the treasury centres.

"If we just took the money from the companies it would be easy for us to show profit," says Rosendal. "All the local treasuries are treated as profit centres and have to meet return on equity guidelines laid down by the centre. The money they make by taking risks is the value-added and it stays within the treasury. How do we make money? Well, we use junk bonds. We don't invest in instruments with a lower credit rating than our own. And we deal only with ABB companies. We don't trade in instruments. We have to take views on markets but we are sitting in the middle of a huge information flow. If we have to manage a US dollar portfolio and

borrow in the commercial paper market then we are in the market."

There is, however, one thing the national treasuries are not allowed to do and that is tap the international debt markets for foreign currency borrowings. The main function of ABB's treasuries is to provide funding for ABB as a whole, and that is centralised. "It is important that when we tap the market we have control over when and at what terms we borrow," says Rosendal.

WTC is responsible for developing financial engineering techniques to make the most efficient use of the funds flowing through ABB's operating companies. Where it is permissible by law, ABB companies are required to net their intra-group foreign exchange dealings. ABB claims to be one of the largest netting operations in the world. This minimises the cost of dealing through banks and last year was estimated to have saved \$60m.

Another technique is cash-pooling. Cash-pools already exist at a local level - operating units are encouraged to use it by receiving higher interest rates on deposits and lower rates on borrowing - but the WTC is now assessing global pooling.

In an ideal world ABB would have a selection of banks in each main currency area. ABB companies would account with that bank so that all dollar accounts, for example, would be with a US bank. The benefit to ABB is that it could manage its cash resources better. "You could offset balances, and have the surplus placed on the wholesale money markets. That way you can get better rates of interest, or lower your debt," says Rosendal.

To date, the treasury centres have been very profitable. In 1989 they earned profits of \$47.9m, giving them as a group a return on equity of 28.3 per cent. Overall, the financial services segment earned 12.1 per cent return on equity. "In 1989 we contributed 12 per cent of ABB's profits," says Thunell. "If we can maintain that return in line with the growth of ABB's business then I'll be quite pleased."

BUSINESSES FOR SALE

Touche
Ross

Gaynor Group PLC

(In Administrative Receivership)

The Joint Administrative Receivers, G. J. Watts and C. S. Chalk, offer for sale the business and assets of the above company.

The business of the company is the design, manufacture and printing of high quality plastic packaging.

Main features are:

- Turnover approximately £6.5 million in 1989/90.
- Long leasehold trading and office premises in Manchester.
- Plant equipment and motor vehicles free from hire purchase.
- Experienced work force.

For further information please contact Graham Watts or Bill Dawson at the address below.

PO Box 498, 12 Booth Street, Manchester M1 2ED.
Tel: 061 236 9721. Fax: 061 238 3681.

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

COMPUTER MAINTENANCE COMPANY FOR SALE

Computer Maintenance Company based in London for expansion with a turnover of £1m and expanding, with very high G.P. Margins.

Write: H8096, Financial Times, Southwark Bridge, LONDON SE1 1UL.

WELL ESTABLISHED GUEST HOUSE

Overlooking a splendid view in a prestigious Algarve area. Price negotiable.

Tel: 351 82 1194.

CUT FLOWERS & POT-PLANTS

Expanding wholesaler. Principals only. Write: H8095, Financial Times, Southwark Bridge, LONDON SE1 1UL.

SHEET METAL FABRICATION BUSINESS

Manufacturing to the building and engineering industry. Well established in the South West. Franchisee/Principal. Turnover approx. £200,000.

Write: H8110, Financial Times, Southwark Bridge, LONDON SE1 1UL.

The Joint Administrative Receivers
John F Powell And David J Corney
Offer for Sale the Business,
Assets and Goodwill of

Millmoor Commercial Services Limited

The company has been engaged since 1966 in the construction of commercial vehicle bodies and aluminium livestock transporters and is situated on the outskirts of Cheadle, Staffordshire, giving convenient access to the motorway network.

- Freshhold premises comprising workshop of 14000 square feet on a site area of approximately 1 1/2 acres
- Aluminium welding
- Plant and machinery including 20" x 1 1/2" Boyeler guillotine and 250 ton x 20" Kinghorn press brake
- Turnover £1.1m approximately £1.25m per annum
- Patents and designs

For further information please contact the Joint Administrative Receiver John F Powell or Bob Young at: Cork Gully, 43 Temple Row, Birmingham, B2 5JT. Tel: 021 236 9566 Fax: 021 200 4040 Telex: 337832.

Cork Gully is authorised by the name of Chartered Accountants and Licensed Auctioneers by the Institute of Chartered Accountants in England and Wales to carry on investment business.

ICork Gully

Practical Technology Limited

(In Receivership)
Glasgow

The Receiver offers for sale the business and assets of this developer of software for design and manufacturing applications.

- Turnover £1m
- Experienced User Base
- Definitive Products
- Technical Design Facility

For further details please contact the Receiver
D D McGruther, Grant Thornton,
112 West George Street,
Glasgow G2 6JF.

Tel: 041 487 7484
Fax: 041 333 0581

Grant Thornton

The U.K. member firm of Grant Thornton International, Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Coop and Company (In Receivership)

Wigan, Lancs.

The company is engaged in the manufacture of men's clothing.

- Freehold mill site of approximately 120,000 square feet in central Wigan
- Annual turnover £5 million in current financial year
- Long established work force

For further details please contact the Joint Administrative Receivers: David Rowlands or Allan Griffiths, Grant Thornton, Winckley Square, Preston, PR1 3JJ.

Tel: 0772 202620
Fax: 0772 202620

Grant Thornton

The U.K. member firm of Grant Thornton International, Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Fusio Leisure Limited. Leisurewear Manufacturer Wigston, Leicester.

- Turnover £2.7 million - year ended December 1990
- Attractive customer base and order book
- 11 employees
- Stock in trade and plant and machinery

For brief particulars of sale please apply to the Joint Administrative Receiver GCS Baker, Ernst & Young, 37 New Walk, Leicester LE1 6TU. Telephone (0533) 549818.

ERNST & YOUNG

Authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business.

Touche Ross CARIBBEAN MARINE CENTRES LIMITED (IN RECEIVERSHIP)

The business and assets of the above company located on Nanny Cay, Tortola, British Virgin Islands are offered for sale. This sale will take place by auction on Friday March 29, 1991.

- 11 room hotel
- 180 slip marina with full utility services
- boathouse with 60 ton travel hoist
- 98 storage lockers, 2244 square feet
- marine store
- ancillary buildings containing shops, offices, marine services and other tourist facilities totalling 28,952 square feet
- 3840 square foot restaurant and small cafe 1,243 square feet
- number of employees 50
- 98 year Government lease signed in 1986, with option to renew for a further 98 years covering approximately 23 acres.
- acres of undeveloped land the development of which is envisaged by the lessee.

For further information please contact the Receiver, Gordon D. Hathorn at the address below.
P.O. Box 362, Road Town, Tortola, British Virgin Islands.
Telephone 809 494 2868 Facsimile 809 494 4704

COMMERCIAL PROPERTY

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Do you have short term storage problems? We have up to 40,000 sq ft of modern warehouse available for palletised goods or block storage on weekly, monthly or quarterly terms.

Our warehouse complex is situated on a secure 67 acre site close to Junction 32/31. Hard standing storage space also available. For further details contact the Managing Director, Walker Tradebuild Ltd., Fallowfield Industrial Estate, Didsbury, Manchester M20 2PQ. Tel: 061 275 0900/0477. Fax: 061 275 0402.

NEED OFFICES?

1,000 - 60,000 sq ft. Currently available. No agents fees required. Call for listing. Levy Jerram 071-629 0411

LEGAL NOTICES

NOTICE TO CREDITORS OF THE ESTATE OF THE LATE MR. J. H. BAKER, who died on 15th November 1990. The Executors are: J. H. Baker & Co. (The Firm) Limited, 100, Victoria Street, London W1B 1AB.

TECHNOMAT LIMITED - IN RECEIVERSHIP. NOTICE IS HEREBY GIVEN, pursuant to section 46(2) of the Insolvency Act 1986, that a meeting of the creditors of the above company will be held at the offices of Cork Gully, Chartered Accountants, 102, Great Victoria Street, Belfast BT2 7JX, at 11.00 am on Thursday 28 February 1991, for the purpose of having laid before it a copy of the report prepared by the Joint Administrative Receivers under section 46(2) of the Insolvency Act 1986, and for the creditors to decide whether or not to accept the report.

Creditors are only entitled to vote if: (a) they have delivered to the Receiver, in writing, a copy of the report, and (b) they have delivered to the Receiver, in writing, a copy of the report, and (c) they have delivered to the Receiver, in writing, a copy of the report, and (d) they have delivered to the Receiver, in writing, a copy of the report, and (e) they have delivered to the Receiver, in writing, a copy of the report, and (f) they have delivered to the Receiver, in writing, a copy of the report, and (g) they have delivered to the Receiver, in writing, a copy of the report, and (h) they have delivered to the Receiver, in writing, a copy of the report, and (i) they have delivered to the Receiver, in writing, a copy of the report, and (j) they have delivered to the Receiver, in writing, a copy of the report, and (k) they have delivered to the Receiver, in writing, a copy of the report, and (l) they have delivered to the Receiver, in writing, a copy of the report, and (m) they 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The Visit

LYTTLETON

Friedrich Dürrenmatt died in December last year. This production of one of his best-known plays, *The Visit*, was due to be performed at the National Theatre in honour of his 70th birthday.

It is not the play he originally wrote, nor one that people who have seen previous productions will easily recognise. It even differs from earlier productions by Théâtre de Complicité, which has been experimenting with the piece for three years.

The production ends with a sort of rugby scrum. "I vow to thee my country" is playing in the background. At the bottom of the scrum is the body. This is Alfred Schilli, the man who in earlier versions of the play was called Anton, and who is murdered because years before he committed a crime against his lover. She has now come back to claim his body, offering one of his marks as a reward.

The Visit was always set in central Europe close to a railway station - "the most god-forsaken town between Berlin and Stockholm", as somebody puts it while the trains go by. It used to be, at least in part, a comedy. It also contained elements of feeling for instance, in the recollected memories of Anton (now Alfred) and his old lover Clara (now changed to Clara). Not any more.

What has changed since earlier productions is the situa-



Scene from Théâtre de Complicité's production at the National Theatre

tion in central Europe. Many people may think that these changes are for the better. Théâtre de Complicité seems to have other views. The best way of making sense of this production is to regard the arrival of democracy in central Europe as a sell-out to capitalism and to the corruption and greed of the ruling class, which is automatically going with it.

There is a stage language in use of the earlier versions which says that Clara is "simple and unaffected, yet she has the haughtiness of a world-

power". This Clara (Clara), played by Kathryn Hunter, is neither simple nor unaffected. She is ugly, crippled, vicious and rich. "With my financial resources," she says, "I shall create a new world order."

Clara married for the eighth or possibly the ninth time, she has brought a coffin with her in order to take the body of her one-time lover to be buried in Capri. And, of course, she gets her way. She bribes the local citizens with credit for con-

sumer goods so that in the end they are so much in debt that they must do her will.

Intellectually this approach does not stand up. It lacks the subtlety and lightness of touch of the original Dürrenmatt jokes are few and far between. Nevertheless, it is a stunning production directed by Annabel Arden and designed by Rae Smith. If you want a powerful night's theatre with ritual to go with it, here it is.

Malcolm Rutherford

Pope Clement IV's gift to Henry III: an engraving of the Cosmati pavement, which lies before the altar

Carpets off the Cosmati pavement

Now is the time to visit Westminster Abbey, says Patricia Morison

The famous Cosmati pavement, laid in Westminster Abbey over 700 years ago by Italian craftsmen, will once again be on public view for three days. On February 14, 15 and 16, the carpet will be lifted off this masterpiece of inlaid marble, or opus sectile, to give the proper name to this colourful and intricate technique. This is only the third such annual lifting of the pavement which lies in front of the high altar at the spot where English kings are still crowned.

The Cosmati pavement was finished in 1220 in the reign of Henry III, a ruler who was politically dim but pious and a magnificent patron of art. It was his desire to make Westminster Abbey not only beautiful but more splendid than the royal churches of his French rival, Louis IX. That meant taking the abbey church of Westminster, a stone's throw from the royal palace into an immense Gothic church. The old Romanesque abbey created by Edward the Confessor (his construction memorably shown in the Bayeux Tapestry) was pulled down slowly, and to the serious detriment of Henry's finances, the magnificent church was built.

With the pavement, however, Henry was lucky. It was a gift from Pope Clement IV, albeit historians have pointed out that the pontiff could afford to be generous to a country which paid higher taxes to Rome than any other. However, the prime mover behind bringing the most high-status Roman interior decor to London was the new abbot, Richard de Ware. Henry never himself went to

Rome, although he had a weakness for things Mediterranean and once disgusted Parliament by appearing "in Apulian dress". Abbot Richard who, seeing the Cosmati marble all over Anagni Cathedral, decided that this should be the finishing touch for the new church. No doubt he was also happy to think that his own would be beneath this heavenly pavement.

The workmen brought with them bags filled with stones they had scavenged from the wreckage of the buildings and monuments of Old Rome: purple porphyry originally from the desert of Egypt, onyx, yellow breccia, green serpentine quarried in Spain, and much more. Added brilliance came from the modern Islamic glass, blue, turquoise, red and white. The master craftsmen were precious little of the Latin inscription now illegible to the visitor. In fact, it seems that he was one of a family of craftsmen, in true Italian style. They also made the base of St Edward the Confessor's shrine, and Henry III's own massive tomb.

On your Hermitian tour of the Abbey, you should look out for these Cosmati masterpieces. They have long had their acquisitive admirers. Donald Buttress, Surveyor to the Abbey, kindly pointed out to me that on Henry III's tomb there is a "reach line" below which precious little of the glittering inlay is left. It is exactly as a 17th-century memoir of the Abbey regrettably noted about the Cosmati work, "the mosaic... of late much injured and defaced by picking out the coloured glass and

stones." Although there has been plenty of "picking out" over the centuries, with a certain amount of bodge-in restoration with green bottle-glass and tar. Had it been made in Italy, the setting would have been of snowy-white Carrara marble. As it was, the Italians made do with grey-green Purbeck marble which gave the 11 square metre pavement a more sombrely Nordic touch. The design is somewhat lacking in "flow", if it is compared to similarly rigorous geometric decoration in medieval Iran. Yet there is a reaching for this was sumptuously royal work, with its bold design of lozenges, roundels, guineux and hexagons, filled in with elaborate subsidiary patterns. Medieval scholars wrote lapidaries, learned treatises on the symbolic meaning of stones. Did the pope's gift, then, have some kind of a meaning?

All this point you need *Parvum in Mensura*, The *Small Measure of the Great Pavement of Westminster Abbey*, by Richard Foster (25.95; Jonathan Cape, 1989). The publication of this enthralling book coincides with the pavement's unveiling so you will need to look first, decipher later. The abbey's excellent pamphlet by the Keeper of the Monuments, Richard Mortimer, makes clear that the pavement indeed seems to have been laid to meet the eye.

According to one of the weird inscriptions, "The spherical globe here shows the archetypal macrocosm". Another still more gnomonic apparently announces that the world will last 19,683 years. Admirers of an Umberto Eco-esque middle ages will find the number of numerology will lead us promptly to reveal in Foster's guide to this marble labyrinth.

I was enthralled by the Cosmati pavement last year, although it was not particularly easy to see the venerable stones because of a dense crush of damp but hoisterous tourists filing round the sanctuary. However, because of the Gulf crisis the Abbey this Lent is a rather different place. It is not just that it is now possible to explore in peace, but the balance of spectator to worshipper has shifted and there is a palpable change in atmosphere. This, it ever, is the central in the extraordinary riches of this great church.

There has been another less subjective change since last year. One of the Hermitian towers on the West front has reappeared from its scaffolding, and at the year's end we will once more see its twin. Restoration of the whole West front will be completed in 1992, a phase which will have consumed around £7 million. Who, I asked Tom Thompson, Executive Director of the Westminster Abbey Trust, is footing the bill for the exterior renovation?

Since 1978 the Trust, under its President and Chairman the Duke of Edinburgh has raised £11 million, not from a conventional public appeal but from British industry, trusts and foundations, augmented by £1 million from the UK and Canada. Now the trust is looking for another £12m to complete the abbey itself. As for restoration of the glorious Henry VII chapel, that is being deferred.

Bob Dylan

ODON HAMMERSMITH

Anyone slipping into the Odeon Hammersmith this week - not easy, because Dylan still sells out - would quickly realise that they had invaded the rites of a particularly arcane mystery. This is music. This is show biz?

For much of the time the darkness was almost total, one spotlight half-distinguishing a hunched figure, heavily curled, dressed in many wrappings of black - like an ill-used, broken-down, ancient Gothic novel. Occasionally Dylan raised his fist in salute, and murmured a word of thanks. The atmosphere was heavy with smells, particularly the rich, suffocating, sweet, heady

smell of hippie squats of the 1960s. The audience stood in quiet awe, sometimes stirring in anticipation as it thought it recognised one of the Dylan songs of the century only to freeze in uncertainty.

For Bob Dylan is quite the most perverse performer, making his name as a folk singer, then as a rock star, then as a folk singer again. He is constantly playing the smaller halls rather than the giant venues, which shows he has some sense of the value of his art. But what happens on stage at each concert is known only to Dylan, his particular God of the moment, and perhaps his band, although the

rather makeshift, supporting musicians he has hired for this visit seemed so cowed by his perverse personality that they hardly attracted any attention. Being killed out like Mafia hit men complete was black hats did not help their visibility.

I caught him genial but recalcitrant, sometimes choosing the same key as his band, sometimes playing the same melody, but not always aligning it to any known recorded version of the songs. Occasionally he sang with great passion and precision, especially on "Don't Leave This World Behind" but even songs made for venom, such as "Like a Rolling Stone" were allowed to float away from

any sense or relevance.

And yet, and yet. He is not totally resting on a deserved reputation as one of the three or four creators of pop music. There is something compelling about the man. You realise he is destined to play and to play rock music. He needs the ignored audience as much as it needs to keep the faith. And what if he does distort and twist and mock and parody the songs - they are so much his creation that he has that privilege. But for any non-believer it would seem like a celebration of a perverted ritual.

Antony Thorncroft

The Heat

DRILL HALL

This show, like *The New York Times*, gives camp a bad name. It's a curtain of queers, but was camp ever so sincere, masochistic or self-fulfilling? The next time a drunk pisses you to the wall and tells you his life-story, just be grateful it's him and not Hot Peaches. For *The Heat* assumes that you will want to hear the 20-year story of the New York troupe Hot Peaches - most of whom are up-front queers, some of whom are drag queens and all of whom are camp. And, since the story involves coming out, the birth of gay life, the days of the Stonewall riots and the emergence of the AIDS phenomenon, I'm amazed it's as dull as it is.

Festooned with avalanches of jewellery, a cascade of sequins, false eyelashes borrowed from a porcupine and slap like a headache by Chagall, the six performers leap down from the rafters and regale us with highlights of the Hot Peaches career. Gay life to them is the right just "to be me" - which sounds fine - but their kind of gayness is just more of the Me generation. Moi, moi, moi. There's less about love than about rough trade, and less about sexuality than about dressing up.

Mind you, the poor dears can seldom have had a more rigid reception than on

night here. "Are you asleep out there?" called the lead performer Jimmy Conline. If only. Jimmy P. Johnson, was Miranda's dustman and to have studied singing with Mrs Miller, provides the evening's only real entertainment when he "Lavender Balloon" because he is the only one who is happy to be (that classic camp label) so bad that it's good. He sings out of tune, has no rhythm, reads his lyrics - he knows he's ludicrous.

The others all put into reverse the Noel Coward dictum that the performer's duty is to indulge the audience, not himself. Amy Coleman stands out because she (a) (b) can sing. She's an arch, joyous soul sister who turns her two dismal songs into down-on-the-floor near-orgasms - the kind of thing that makes Bette Midler seem like Jane Eyre.

As entertainment, *The Heat* is just an anthology of *lag-ends*, swept off the floors of New York's gay cabarets of yesterday. Torpid, narcissistic, flat. As sociology, though, *The Heat* is creepily fascinating. It's an appendix to Susan Sontag's famous essay *Notes on Camp*.

Alastair Macaulay Michael Lynch



INTERNATIONAL ARTS PREVIEW & EXHIBITIONS

On Wednesday the Vienna Philharmonic Orchestra opens a three-week tour of North America and Japan with a concert at the Kennedy Center in Washington. It will be a rare opportunity to hear an orchestra which is regarded as one of the world's finest, but which, as resident orchestra at the Vienna State Opera, tours infrequently. The conductor on the American leg will be Claudio Abbado, and the programme reflects his interest in 20th century music as well as the orchestra's Viennese traditions. In Washington and Boston (next Fri) Bruckner's Fourth Symphony is the main work. The two concerts in Toronto (next Sat and Sun) include Mahler's First Symphony and the Third. The two concerts in New York (Feb 28 to March 3), the programme includes Webern's Six Pieces Op. 5 and plenty of Mozart. On its final evening in New York, the orchestra will give a concert performance of Elektra, with Eva

Martin in the title role. The tour then continues to Tokyo, where the Vienna Philharmonic will take up residence at the Suntory Hall for five concerts conducted by Andre Previn and Leopold Hager (March 5 to 19). The programmes are exclusively Mozart, with Shimo Mizutani soloist in the Violin Concerto in A K218 and Stefan Vladar in the Piano Concerto in C K503. The tour was originally due to start with a single London concert on Monday on route for Washington, but the orchestra's travel plans have had to be adjusted for security reasons, and the London date is being re-scheduled for late spring or early summer. No such luck for the Saint Louis Symphony Orchestra - which, like several other American ensembles, cancelled its European tour this month because of security fears stemming from the Gulf war. Next week's major events in Europe include a new production of Idomeneo at the Teatro Lirico Nacional Le Zazoula in Madrid (Tues), conducted by Michael Schönwandt, staged by Emilio Sagli and with a cast headed by Montserrat Caballé. Tony Palmer's production of Peter Grimes, much admired in Zurich two years ago for its bold theatrical colours, is revived in Geneva (Sun) with a new cast and conductor for seven performances. Following the Bolshoi Ballet's season in Paris, ending this weekend, Pina Bausch brings the Tanztheater Wuppertal to the Palais Garnier (Thurs) for three performances of Gluck's opera-ballet *Iphigénie en Tauride*.

EXHIBITIONS GUIDE
AMSTERDAM
Rijksmuseum Paintings of Venice: the origin and development of the Venetian 'vedute', the scene of the 18th century. Canaletto, Guardi and Guardi form the heart of the exhibition, drawn from the museum's collection. Ends March 3. Closed Mon.
BERLIN
Museum für Moderne Kunst *Contemporary Art and Rhythm*, an exhibition of abstract drawings by the Berlin painter Hans Holm (1900-1975). Ends March 10. Closed Mon.
OSAKA
Art Museum Modernist Photography, a selection of new acquisitions featuring early modernist work by Alexander Rodchenko, Charles Sheeler, Edward Weston and Andre Kertész. Also included is a rare photograph by Nadar (1820-1910) of the inside of a helium balloon, predating by several decades the aerial light experiments of early 20th-century photographers. Ends April 21. Daily.
LONDON
Accademia Italiana Italy by Moonlight: The Night in Italian Painting 1550-1850. Nocturnal scenes ranging from the Garden of Eatin' in the Renaissance to the Colosseum. Carracci, Leoni and Bernini are represented, as well as several non-Italians, including Elsheimer, the Flemish landscapeist Johan Christian Dahl and the English painter Stanley Spencer, with a drawing from the collection of the world.

MILAN
Alta Moda Ray: Bazaar Years, 1910 photographs highlighting Man Ray's contribution to fashion photography from 1922 to 1942. Ends April 1. Daily.
Royal Academy The Butrie Exhibition Impressionism and Old Master paintings inspired by the German-born industrialist Emil Butrie. Includes two Venetian works by Canaletto, a Van Gogh, Van Gogh's Wheatfield with Cypress at Saint-Rémy, portraits by J.M.W. Turner and a portrait of his wife, a self-portrait by Degas. The exhibition ends with cubism and the fauves, but includes a Rembrandt portrait of Butrie from 1821. Ends April 14. Daily.
MADRID
Fundación Juan March Picasso: Paintings of Jacqueline. The exhibition covers the period 1954-1971, and brings together 110 paintings, sculptures and prints inspired by and dedicated to Picasso's last wife. Ends April 15. Daily.
Museo Nacional Centro de Arte Reina Sofia *Pollock*, 125 paintings and sculptures representing the main movements in 20th century art, the exhibition includes work by Miro, Braque, Giacometti, Klee, Matisse and Modigliani. There are 17 works by Kandinsky and seven by Brancusi, including three wood sculptures not seen in public since 1980. Ends May 11. Closed Tues.
MILAN
Palazzo Reale *Baroque* Lombard: Baroque and profane art from 18th century Lombardy, including 200 paintings by Crespi, Ricci and Borroni, and 100

sculptures and engravings by Calegari, Salviati and others. Ends April 28. Daily.
MUNICH
Kunsthaus der Hypo-Kulturstiftung Royal Dresden, Art at the Court Court paintings, sculpture, the porcelain and jewellery showing the artistic and technical sophistication of 18th century Dresden. Ends March 3. Daily.
Leeds *Everyday Life*, an exhibition of 18th-century life in the city, from Antwerp, portraying everyday objects in a surreal setting. Ends April 7. Closed Mon.
NEW YORK
Brooklyn Museum *Black and White*, a selection of 19th-century photography focusing exclusively on the work of the American landscape painter Bierstadt (1830-1902). The exhibition includes 74 oil paintings ranging from small plein-air sketches to the monumental *Winter in the Sierras*, which is the most famous. Bierstadt's use of landscape photography to promote his work is revealed as part of the exhibition. Ends May 5. Also March 15 his *Contemporary*: Impressionism and Post-Impressionism. Five landscape paintings are included, along with paintings by Pissarro, Manet, Bonnard, Cezanne, Toulouse-Lautrec, van Gogh and Gauguin. Ends June 2. Closed Tues.
Museum of Modern Art *Liubov Popova*: 55 paintings and 60 works on paper. This is the first United States retrospective of Popova (1889-1924), a constructivist who is considered one of the first original artists of the early 20th century Russian avant-garde. The exhibition includes a selection

of Popova's work and her designs, many from the 1920s. Ends April 23. Also March 23. Closed Tues.
PARIS
Bibliothèque Nationale *Memories of Egypt*, multi-media exhibition commemorating the bicentenary of the birth of the Egyptologist Champollion. Ends March 17. Daily.
Geneva *Georges-Pompidou Art and Publicity*, a selection of photos by Atget and Seiberger in advertisement campaigns of the turn of the century, contrasting them with modern art which drew on contemporary advertising images and techniques. Ends Feb 25. Also on March floor Juan Gris: Drawings 1915-1921, a collection of 30 drawings from Valencia, showing the vitality of colour that characterized Gris' work in comparison with other artists of the period. Ends April 1. Closed Tues.
**Fondation Blum *Blumart* Retrospective of the symbolist artist Emil Bernard (1868-1941), with 100 paintings and 50 drawings and engravings. Bernard's theories and use of thick contours, flat strong-coloured surfaces and refusal of perspective influenced Gauguin in the Pont Aven period. Ends March 16. Closed Sun.
Geneva *Marcelle Garrier Bernard* (b. 1928), the French painter known for her Japanese influences. Views of New York in the characteristic spiky style. Ends March 11. Closed Sun and Mon.
Louvre *Pavillon de la Flore* Jean van Eyck: an exhibition showing**

Italian influences on the Flemish painter, who became a Master in Antwerp in 1511 and painted *Ornament* around 1515. Ends May 27. Closed Tues.
PRAGUE
Charles of St. Agnes of Bohemia Landscape paintings by Adolf Kosarek (1830-1889). Ends March 10. Closed Mon.
ROTTERDAM
Museum Boijmans-van Beuningen Christopher Wool: recent paintings in his first European exhibition. Wool (b. 1955 Chicago) presents a work on the theme of language in painting, which he handles with more than a little irony. Ends April 7. Also Alfred Eikelenboom: utopian models, a collection of rectangular and spherical objects developed by the Dutch architect Eikelenboom (b. 1936) over the past 20 years. Ends March 17. Also Prints by Piranesi, including 35 large-format views of Rome first published in 1748. Ends March 10. Closed Mon.
STUTTGART
Staatgalerie Acquisitions 1983-1990: a collection of drawings and engravings by 11 masters from the German, Italian and Dutch schools, including a Rembrandt. Among the 19th century French prints are several by Bredin, Bonnard, Vuillard and Roussel, and there are also some modern French and German drawings. Ends April 15. Closed Mon.
VIENNA
Kunstlerhaus Roberto Capucci: Gowns as Armour, fashion in steel and silk from past and present. Ends April 2. Also *Mozart* in Vienna, an exhibition for the Mozart bicentenary. Ends Sept 15. Daily.

Friday February 15 1991

THE NONSENSE concocted by the Soviet prime minister, Mr. Valentin Pavlov, that a foreign plot to undermine the public and disturbing indication of the return to old ways. In this it is in accord with re-imposition of control over media and the lies about events in the Baltic states.

The Soviet Union was built on force and fraud. However unwillingly, President Gorbachev's government is returning to these historic ways. But it is doubtful whether renewed reliance on old ways and old institutions will be enough to save the military - the only one - from a temporary escape from the cascading problems of the Soviet state.

Mr Pavlov asserts that "a massive injection of money into this country has been planned for a long time." That would have caused a financial disaster. So the government's currency reform (or theft) of last month was "a defensive measure."

If Mr Pavlov believes that, he is believing anything. What he likely, he hopes that he will sell his conspiracy to the Soviet people. If so, nothing could reveal the contempt in which the USSR hold the people.

■■■ a big lie ■■■ often more effective ■■■ than one, Mr Pavlov's assertions may work. ■■■ nothing ■■■ further from the ■■■ mind ■■■ than ■■■ in ■■■ Prodan Gorbachev's government ■■■ nor, if they wanted ■■■ so, would they ■■■ about ■■■ absurd way.

A big lie

The truth is precisely the opposite of Mr Pavlov's claim. The currency swindlers from whom the people need protecting are the ruling elites for whom he speaks. It is at their behest that the country has been flooded with roubles, the currency debauched and a "financial catastrophe" threatened.

The rouble ■■■ no enemies with the ■■■ government ■■■ friend. Its plight is, in large measure, symptomatic of the power of the institutions on which President Gorbachev once more relies. ■■■ reform ■■■ in the ■■■ Union requires ■■■ competition, and ■■■ play for individual initiative.

RISE unemployment constitutes **an** important challenge **to** UK economic policymakers **over** the coming year. The government must ensure **that** the newly unemployed **are** able, and willing, to rejoin the workforce when the economy recovers. The economic case for public expenditure on counselling, training, and a temporary work option, is sound. Only **the** government's political **commitment** remains in doubt.

January's rise in unemployment, **and** **the** seasonally adjusted **figure**, **shows** that **the** **unemployment** **forecast** for 1982 **is** **likely** to be **in** the region of average earnings **remains** stubbornly high, despite rising unemployment and falling output. Unit labour **costs** **in** manufacturing **are** **likely** to be **unsustainable** 12 **per cent** **in** 1982, far higher than **the** 1979-80 **rate**. **British** competitors **will** **benefit** **from** **the** **low** **unit** **labour** **costs**. **These** **figures** **reflect** **last** **year's** **inflation** **rather** **than** **current** **realities**.

Further large rises in unemployment **are** **inevitable**. But reducing wage-inflation need not permanently **impair** the **country's** **ability** **to** **create** **new** **employment**. The government's goal must **be** **to** **provide** **all** **newly** **unemployed** **with** **the** **chance** **of** **either** **a** **training** **scheme** **or** **government-sponsored** **temporary** **employment**, **within** **a** **year** **of** **losing** **their** **job**.

The current package **of** **employment** **measures**, **introduced** **over** **the** **past** **few** **years** **to** **cope** **with** **the** **problem** **of** **unemployment**, **must** **be** **reoriented** **and** **expanded** **to** **meet** **this** **challenge**.

Job-search

Some unemployment and job-search is desirable, ■■■■ in a fully employed economy. Currently ■■■■ newly unemployed receive an initial adviser interview and support in their job-search. They should also have interviews with ■■■■ adviser in subsequent months. Whether this will happen depends on ■■■■ maintenance of ■■■■ adequate funding for the over-strained employment service.

A ■■■■ period of retraining would be sufficient to return many of the newly unemployed to work after an initial period of search, given ■■■■ substantial skill shortages that still exist

But these reforms would destroy the power of the chief organs of the Soviet state. Mr Pavlov has, instead, spelled out a conservative reform strategy. He seeks forced modernisation of heavy industry, strictly limited privatisation, and compensation for the price rises the government has long sought and are now thought imminent. This programme is little more than the Brezhnevism with bite, with which President Gorbachev has his reign.

Ruling elites

Mr Pavlov's programme has nothing to do with a Chilean or South Korean route to economic reform, as has been suggested by the New York Prokoren. It is the Marxist-Leninist Communist party of China and South Korea did not have a huge ruling class whose power derived from their economic control over every aspect of economic life. On the contrary, relatively small governing elites created the framework within which the bourgeoisie can flourish. That is neither the Soviet government is discussing, nor what is going to happen. In the Soviet Union the governing class is not the solution. They are the problem. But they are also the source of the power that is being turned towards them, President Gorbachev is, and the same time, trying to make government effective and rendering meaningful reform impossible. This is more a temporary solution than the Soviet one. The question is what happens next. A serious attempt might yet be made to return to Stalinism, which would be no solution to the long term problems of the Soviet economy. Alternatively, the pendulum might swing back towards the comprehensive reforms discussed only a few years ago. Having shrunk from the first, however, the Soviet government seems unlikely to have the courage to still make a second attempt. This leaves as the most likely outcome more unrest, more chaos between the towns and the republics and a further decay of Pavlov's government, until no solutions. It is merely a symptom of the Soviet

America's insurance companies are caught in a double-bind, pressured by the prospect of tighter federal regulation and by a continuing threat to the bottom line. Among the most extreme claims made by industry analysts and other interested observers in recent months are that:

- One-fifth of America's biggest life insurers could be at risk of insolvency in a severe economic downturn.
- The top 10 property-casualty groups, which cover diverse personal and commercial risks from vehicles to buildings and workers' compensation, all but two are storing up problems for the future by not conducting their business on a sufficiently conservative basis.

Both claims elicited denials of varying vigour. So did a rumour that citizens' health was at risk because of poor financial health of Equitable Life, the third-biggest U.S. insurer. But the fact that such suggestions are contemplated by analysts speaks volumes for the level of disquiet among insurers.

It is not just the health care industry, which has lost about \$1 billion in the last 12 months, that is in almost \$2,000bn and employs more than 2m people, that is at issue. There is acute concern about the financial health of the industry as a whole, a description following the multi-billion-dollar bail-out of the U.S. savings and loan industry and in the light of the current problems in the commercial real estate market.

Accordingly, the entire insurance regulatory system is under the microscope.

Insurance regulation has been a state, as opposed to federal, responsibility since the middle of the last century. Each state has its own statutes; each has its own insurance commissioner, assisted by supervisory staff; and makes its own arrangements, through "guaranty funds", to protect policyholders should an insurance company operating in the state go bankrupt. The question being asked - not least by the sub-committee headed by the powerful Michigan politician Mr John Dingell - is whether such regulation is sufficient.

So far, and it has not yet heard from some key parties - the Dingell committee has been unimpressed. After examining the failure of four companies to pay insurance premiums in 1980, it reported February 11, "found a record of greed, incompetence and rascality by the companies' managing."

The litany included "excessive underpricing, bad underwriting, illusory claims, inadequate management, self-dealing, non-existent records, fraud, and a general disregard for the welfare of corporate insiders".

The committee's damning conclusion was that "there has been, regrettably, little or no enforcement of laws, and that adequate regulations have not been enforced, punish and deter wrongdoing in the industry as a whole. That is strong industry measure, and the industry is embraced in legislation proposing some form of federal intervention. It is a prospect variously greeted, by insurers as a disaster, and by consumers as a badly qualified enthusiasm."

Any assessment of the industry's problems starts with the trend that this is a **new and different business** encompassing plants such as the Procter & Gamble Co. with **units of more than 100,000 employees** as well as one-office operations.

It is **more critical in the drive** between the life business, which is increasingly become a savings mechanism, and the property-casualty sector. Life risks are **much harder to diversify**. While the two types of problems span both the life and property-casualty sectors, they are essentially **separate industries**, which must be considered separately.

The life industry's main worry comes in the investment markets. Fluctuations on **stock prices**, coupled with the collapse of the **junk bond market**, have already sent serious ripples within the banking business. Now,

Insurers under the microscope

the argument runs, insurers who invested policyholders' money in _____ areas could also be _____ affected.

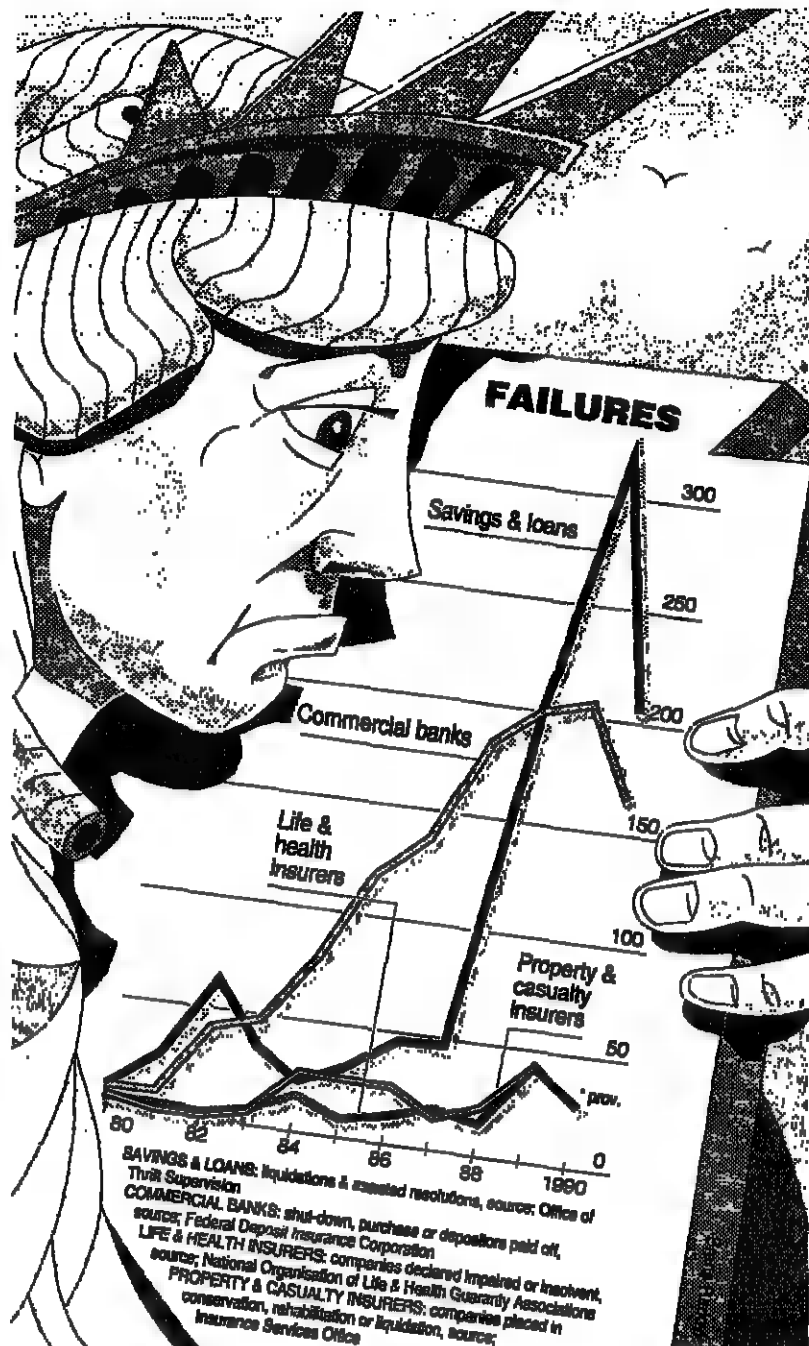
By mid-1990, "below investment grade bonds" were reckoned _____ amount _____ about 4.6 _____ of life companies' portfolios, while real _____ (mortgages plus _____ property) made up about 22.5 per cent. In the same year, the industry said, _____ unmanageable. The life insurers, _____ point _____ that only _____ per cent of their aggregate \$255bn mortgage portfolio _____ "delinquent" (the borrower had _____ the terms of the _____ by the third quarter of 1990 - a rather different _____ than that of other financial institutions.

The trouble is that these numbers are "averages" which conceal horrifying individual examples. For instance, First Executive, the California insurer ~~is~~ a big customer of Drexel Burnham Lambert, the now ~~defunct~~ investment bank, ~~is~~ estimated to have had more than 45 per cent of its assets in junk bonds.

But the problems being confined to the industry's members. Moody's, a big ratings agency, conducted a survey of the life industry in 1990. The report made two points. One was that the industry was heading towards the end of the underwriting days. Two related to Equitable Life, and its Equitable Variable Life subsidiary. Investment portfolios are not the only worry on the life side. Competition has led to the development of policies which are significantly more expensive. Under a new policy, the insured gets a lower return than the insurer than traditional contracts. Other obligations, such as guaranteed investment contracts which were marketed aggressively in the 1980s, have proved difficult or impossible to make a profit on as interest rates fell.

On the property-casualty sector, the emphasis is on underwriting. In terms of investment portfolios, there is little concern. According to the Insurance Information Office, junk bonds were estimated 1 per cent of invested assets between 1989 and 1989 with real estate failed to top 4 per cent. Concerns focus instead on the profitability of the business, certain structural changes which appear to be taking place, and the adequacy of reserves.

At the first close, property-casualty insurers were immersed in a particularly palagated underwriting cycle, which marked its start in April 1984. Returns improved throughout the year, but not until late 1985 did they move into underwriting profits, the cycle turned over again in 1986. Some analysts forecast a run of catastrophes late that year would reverse the trend and send the market back in capacity. But even though some analysts expect a number of losses through in niche areas, most insurers reckon there will be no real earnings improvement until 1992. The really worrying suggestion is that underwriting cycles may be becoming longer and more unstable as the structure of the industry changes. The cycle, for example, is reckoned to have lasted 10 years, compared with five in previous years on



The previous three occasions, and the downings have been averted.

There is some rationale for this; a significant proportion of the commercial ~~airline~~ has been switching to self-insurance (for example, through mutual arrangements with other companies). This means that the overcapacity persists on the supply side, and ~~may~~ be also shrinking in key lines, or growing only slowly at best.

The consequence, many observers suggest, is that insurers have expanded ~~to~~ aggressively into other areas of ~~business~~. At the forefront of ~~the~~ ambitions has been the general liability insurance market.

This ~~can~~ involve anything from ~~new~~ ~~types~~ for professional services to

insuring potential damages from manufacturing operations. As a line of business, it tends to be quite profitable in the short term. But insurers are also exposed for long periods and the ultimate costs can be difficult to predict. As a result, there is a growing concern that many companies may have inadequate reserves in this score.

Compounding these headaches are the "social pressures" impinging on the industry. Car insurance is one example. The problem started in California, when voters passed Proposition 103, demanding a rollback in rates. "Prop 103" was then subject to a long legal battle, and the insurance companies have won it right in the rate of

What is the Bank of England up to? Once, it could have leant over the fence to buy a British-owned bank to build a prestige-piled official presence in the bond markets. Now it is appointing a US-owned institution, Morgan Stanley International, to head the new bond lists by His Majesty's Government. Indeed, it has been so well that it has been given £2.5bn (£1.75bn).

The ground-breaking deal is all part of a UK plan to capture the lion's share of the growing Ecu capital market and end London's main competitor, Paris.

The problem is that the UK's home-grown securities firms have no real strength in the Ecu market. Worse, the strongest are French houses such as Banque Paribas.

That is the little question of why Morgan Stanley? It is a lead-managed an Ecu deal on its own since 1989.

The official line is that the choice was on merit. The House of Morgan has always been in London and Morgan Stanley, employing 1,200 people in London, is strong on sovereign bond issues and has a large Ecu trading capability. But the Eurobond market is an uncharitable place. It has not gone unnoticed that the chairman of Morgan Stanley International in London is Lord Hardison (Sir Gordon as was), the former governor of the Bank of England.

Perhaps, some unkind souls suggest, times don't change much after all.

Lost Ball

Hearing the catalogue of strategic mistakes that memo-writing George Ball allegedly made during his 25 years running Prudential-Bache Securities, one wonders why he lasted so long in the top of the South Street securities

firm in the **black** of Wall Street.

Without **any** backing **from** the Pru, the **two** mutual **investors** giant, the firm would have disappeared a long time ago — say in his infancy.

But one usually scathing critic of Wall Street's ability to lose other people's money, Lipper Analytical's Perrin Long, demurs. He says that with the **aid** of **more** than 100 million of **over** 200 individuals, such as Primerica's Sandy Weill, **the** **firm** **can't** **think** **of** **any** **other** **way** **to** **lose** **any** **money**.

But **the** **firm** **has** **been** **in** **the** **red** **for** **years**.

Long inherited a retail broker suffering from perennially low margins. That was the **root** of **its** **strategic** problems, **say** **Long**.

But **now** **call** **now** **go** **the** **Sandy** **Weill**, **is** **he** **enough** **problems** **on** **his** **plate**?

Knocking copy

■ Selling in the **USA** Union is a paraphrase of no fewer than 281 quips — the proceeds reputedly going to finance the "anti-communist struggle".

Two examples:

A foreign visitor to **London** is buying Rabinovich a meal and orders black **coffee**. "Huh," says Rabinovich, "your tastes are out of date. We stopped eating that ages ago."

What did Germany glean from Karl Marx? The east took the Communist **line**. The west got Capital.

Sterling test

■ It is a long time since Britain's downtrodden shipowners had as potent a figure as P & O's Lord Sterling arguing their case in the corridors of power. Hence there has been discreet lobbying to persuade him to stay on the bridge for a more successive year as president of the General Council of British Ship-

pling. It is not to be expected that Sir Ian Bolton and Sir Ian Denholm will be president more than once. But neither held the position for longer than a year at a time. The late shipping tycoon did so for several on the last, was P O's first Earl of Inchcape, 70 years bank.

So it would have been highly unusual if Sterling, who was in control over a third of the fleet, had stayed on. In any case the general council has just recruited a new admiral, Sir Augustus Hunt. He is its next full-time director, general and supreme command high.

Clearly, Sterling is hoping that by the time he hands over the presidency to the relatively young Sir Edward, he will have persuaded the government to increase the rebuilding of Britain's rapidly ageing merchant fleet by introducing 100 per cent duty relief. If not, then a large part of the P O's fleet could be flying something other than the Red Ensign in future.

Either way, it will be a long time before Sterling's behind-the-scenes influence remains as great as it is suggested.

Sales pitch

■ Green with envy at golfers who nonchalantly snap clubs over knees in irritation at a bad shot? The British insurance industry is driving to your aid with Caddywre – a new package from Exall Warren Darby and Trinity Insurance.

For just £15 a year, it offers club golfers cover for lost or damaged equipment, personal injuries and liabilities in third parties. ■■ you can break your ziblick over your partner's head and it won't ■■■ you ■ penny.

There's ■■■ an incentive

to good play - hole-in-one
- reimbursing the golfer
for buying the traditional
round of drinks at the 19th.
"I'm a double, old boy, I'm
insured".
The one person who seems
unlikely to find hole-in-one
cover is the marketing man
at Trinity Insurance who is
promoting the deal: David
Rough.

Show business

■ While **the** managing directors throw a jug of **water** at their daughters in public, **they** are entirely in character **with** **Richard Strong, who is** quite **like** **the** Strong **at** Fisher **and** **his** company which his

Amanda Strong found herself all **in** at a press conference **with** her **company** **to** prove the stain-resistant and water-repellent qualities of his company's Hi-Tec leather.

the trick. On another occasion, he brought six glamorous leather-clad models to a presentation in City analysts. "We got a lot of attention and I've never seen so many people stay on for lunch," recalls a former adviser.

Strong is also a Hillsdown Holdings man. Now his company has taken control of the club. Under the control of Hillsdown Holdings, his main concern is whether the new masters will continue sponsoring Anne-Marie Evans's team to make the British three-day event team.

Natural break

■ Criticisms of British Rail's **management** of passenger **services** - sorry **weather** - **inspired** it to **try** harder.

Witness the guard as a Hastings-bound **train** with no working toilets, who **advised** that **passengers** could **find** **toilets** at **the** station **on** **London** during the stop at Tonbridge.

"The train", he added, "will await your convenience."

**The world's scientists
burrow onwards. Turn-
ing enigmas into facts.**

That are turned into machines. That are turned into wealth. That is turning upon the scientists.

Read about boffins,
and mounting mistrust
of them. Pure gene-ius.

In The Economist
this week.

ECONOMIST

By Joe Rogaly

Similar notions have been propounded in a variety of pamphlets emanating from the Tory right. We have to take them seriously: even in Mr Major's Britain they are not yet

Mr David Willetts, he of the Centre for Policy Studies, ~~the~~ celebrates Thatcherite think-tank, is on another tack. He would have child benefit doubled for under-fives, and abolished for all other children, on the ground that mothers of tots tend to stay home and care for them rather than go out and earn money, so that poor families tend to be those with young children. He recognises abolition as "extreme".

choose to assume that the caring, classless administration of Mr John Majors will want to redress the balance, if only a little. Mr Lamont will never make sense of how best to do this unless he runs a few numbers through the machine. The task has been attempted for him by Ms Hermione Parker and Ms Holly Sutherland; their results have just been published by the Suntory-Toyota

that between mothers who work and those who do not. The system should favour neither one route nor the other. Therefore every mother (or directly responsible father) ought to have any payment going. The Willets conclusion is beautifully simple: child [redacted] properly uprated, is the best child care voucher. I agree, except for his concentration on the under-fives. Child benefit is also the best kind of family policy, and possibly one of the best vote-winners of the kind. That is the Labour is betting on.

¹ IEA Inquiry No 22 p 32 ² Lord North St, London SW1P 8LE ³ CPSC policy study No 120 ⁴ St Wilfred St, London SW1E 6PL ⁵ "Sincerd Occasional Paper 16" LSE, Houghton Street, London WC2A 2AB

By Edmund Dell

The answer is thus between the two extremes of such guarantees and the rather more realistic approach to granting of guarantees which the British government has adopted in its portfolio management system.

Dogma, history, reality, government, education, industrial activity, other than regulatory, has not on present evidence achieved the miracle until recently attributed to it. Mr Tyrie's absolutist attack on export guarantees is, surely, a leftover from another era. His views are not shared by our leading competitors many of whose economies are stronger than ours. His "back to the idealism" is of the kind that digs up the roots only to find that it has killed the tree. The author is chairman of the London Chamber of Commerce and was Labour trade secretary. **11**



1

fifth since 1979. When Mr Tony Newton, secretary for social security, announced last October that it would be increased to £8.25 for the first child from April 1 he probably secured its place as an enduring feature of Britain's social market economy.

Hardly a decade of 'export success'

Moreover, in the increasingly internationally-integrated markets in which manufacturing companies now operate, penetrating each other's domestic markets in the struggle for global share — the changes in a country's share of world manufactured exports no longer provide a relatively unambiguous indicator of industrial performance.

Investment in training

The wrong end of the stick

The second misunderstanding is that commission disclosure comes too late because it is made after the sale and is obscurely expressed.

Please can it be made clear that, even though it comes after the sale, the commission disclosure is part of a letter which expressly gives the consumer 14 days to cancel the policy.

So it is certainly not too late for the consumer to change his mind. **At** **an** **obscurity,** **it**

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Soderman (UK),
20/21 Took's Court
Cursitor Street
London EC4

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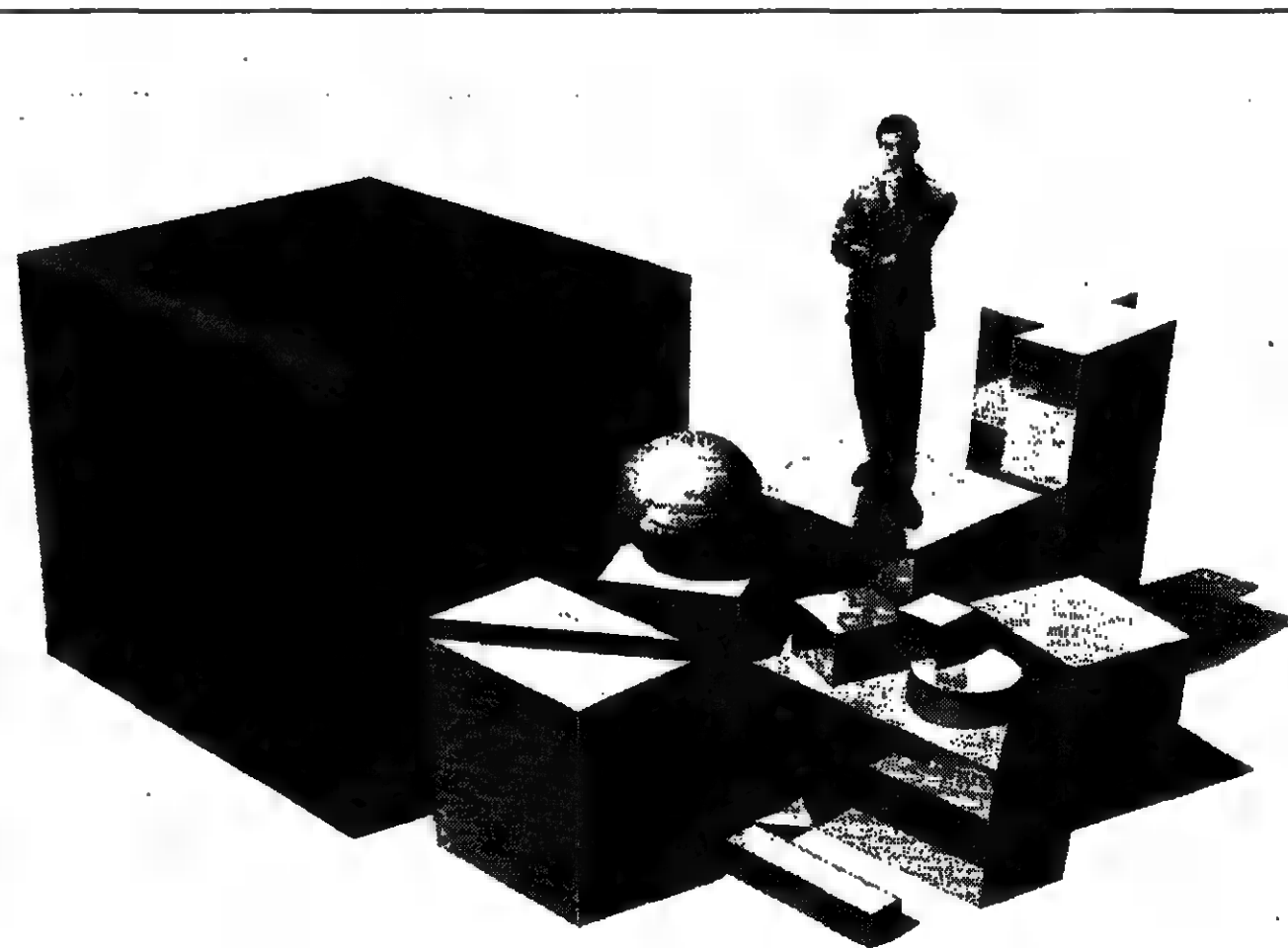
Investment in training

It may be more helpful to cite specific businesses in a local area (the purpose for which training and education is being set up). Bedfordshire, for example, chief executives representing leading employers on the county's Training and Enterprise Council — including Vauxhall Motors, NPEC, Texas Instruments, Whitbread, Leisuredale, Grant Thornton, Dismon and North Bedfordshire Health Authority — report that they are increasing, or at least maintaining, training levels and spending in 1991.

Diana McMahon, Bedfordshire Training and Enterprise Council, Wesley House, 100, Watlington Road, Bedfordshire

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INSIDE

Campbell Soup ahead by 29% to \$135m

■ big jump in profits from international operations has boosted second-quarter earnings ■ Campbell Soup, the US food group, the company yesterday announced a 29 per cent rise from \$105.2m to \$135.2m. The rise was modestly from \$1.72bn to \$1.77bn. Goldman Sachs called it a "surprisingly strong quarter which clearly demonstrates the company has turned around". Page 22

Losses for Wallenberg

Investor and Providentia, the main investment companies used by the Wallenberg family to control their Swedish industrial empire, yesterday reported a combined loss of almost \$1.7bn (\$311m) for 1990. The loss was primarily blamed on the costly SK4bn effort to block a greenmail raid on Scania, a Wallenberg company, by the Swedish financier Sven-Olof Johansson last year. Page 20

Fletcher Challenge drops 17%

Fletcher Challenge, the diversified New Zealand conglomerate, saw a 17.7 per cent drop in operating earnings to \$11.1m (\$11.1m) in the six months to December 31, largely due to a tougher climate in Canada, Australia and New Zealand. However, after extraordinary items, net earnings emerged at NZ\$376.3m, a rise of 9.4 per cent. Page 23

Crest Nicholson holds payout

Crest Nicholson, the housebuilder and commercial property developer, is to maintain its final dividend but must dip into reserves to do so. A proposed final dividend of 4.0p, the total to be maintained 7.6p for the year in end-October. Pre-tax profits fell by more than three quarters from £27.12m to £8.08m (£16m) earnings per share divided to 3.8p from 28.71p a year ago. Andrew Taylor reports. Page 25

Chiquita proposes investment

Chiquita Brands, the world's largest exporter of bananas, is proposing to invest \$100m in Panama if the government abolishes an export tax and liberalises the country's labour laws. The move comes amid an increase in world banana demand, particularly in Western Europe. Sales are likely to increase by 40m boxes a year, equivalent to Panama's entire 1990 production. Page 28

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Chief price changes yesterday

Company	Change	Company	Change
Asahi Mkt	730 + 10	Asahi Mkt	252.5 + 18.3
Asahi Mkt	422 - 8	Asahi Mkt	252.5 + 18.3
Asahi Mkt	185 - 10	Asahi Mkt	252.5 + 18.3
Asahi Mkt	703 - 15	Asahi Mkt	252.5 + 18.3
Asahi Mkt	800 - 12	Asahi Mkt	252.5 + 18.3
Asahi Mkt	100 - 10	Asahi Mkt	252.5 + 18.3
Asahi Mkt	100 - 10	Asahi Mkt	252.5 + 18.3
Asahi Mkt	100 - 10	Asahi Mkt	252.5 + 18.3
Asahi Mkt	100 - 10	Asahi Mkt	252.5 + 18.3
Asahi Mkt	100 - 10	Asahi Mkt	252.5 + 18.3

Gulf conflict deflates 1990 profits at BP

By Deborah Hargreaves in London

BRITISH PETROLEUM said yesterday it could see a substantial stock loss in the first quarter of this year as a result of the record drop in oil prices after the start of the Gulf war.

But Mr Bob Horton, the chairman, forecast a stronger oil price later in the year once the current stock overhang in the market is worked off.

The company yesterday reported a 33 per cent rise in its net income for the final quarter of last year to £456m (£902m) from £345m in the same 1989 period, on a replacement cost basis which eliminates stock gains and losses. But for the full year, BP indicated that profits declined by 12 per cent to £1.2bn compared with £1.36bn in 1989.

BP has used the current oil price, which is at \$20 a barrel, to value its stocks for the whole of last year - even though prices were often much higher - which analysts say has depressed overall earnings by some £100m.

Mr Horton said that he felt BP's short-term assumption of an oil price near the current level was slightly weak on average for the year and that he expected prices to strengthen.

The results caused few surprises to the City but despite news of an increase in the full year's dividend to 18.05 pence from a corresponding 14.9 pence, the share price finished trading 1p lower at 30p.

Analysts expressed concern at the weakness of the group's performance on refining as the US during the fourth quarter when refining margins fell to \$115m from the buoyant level of \$135m in the third quarter. This had been caused by the company's difficulty in raising huge amounts in crude oil prices in the last year.

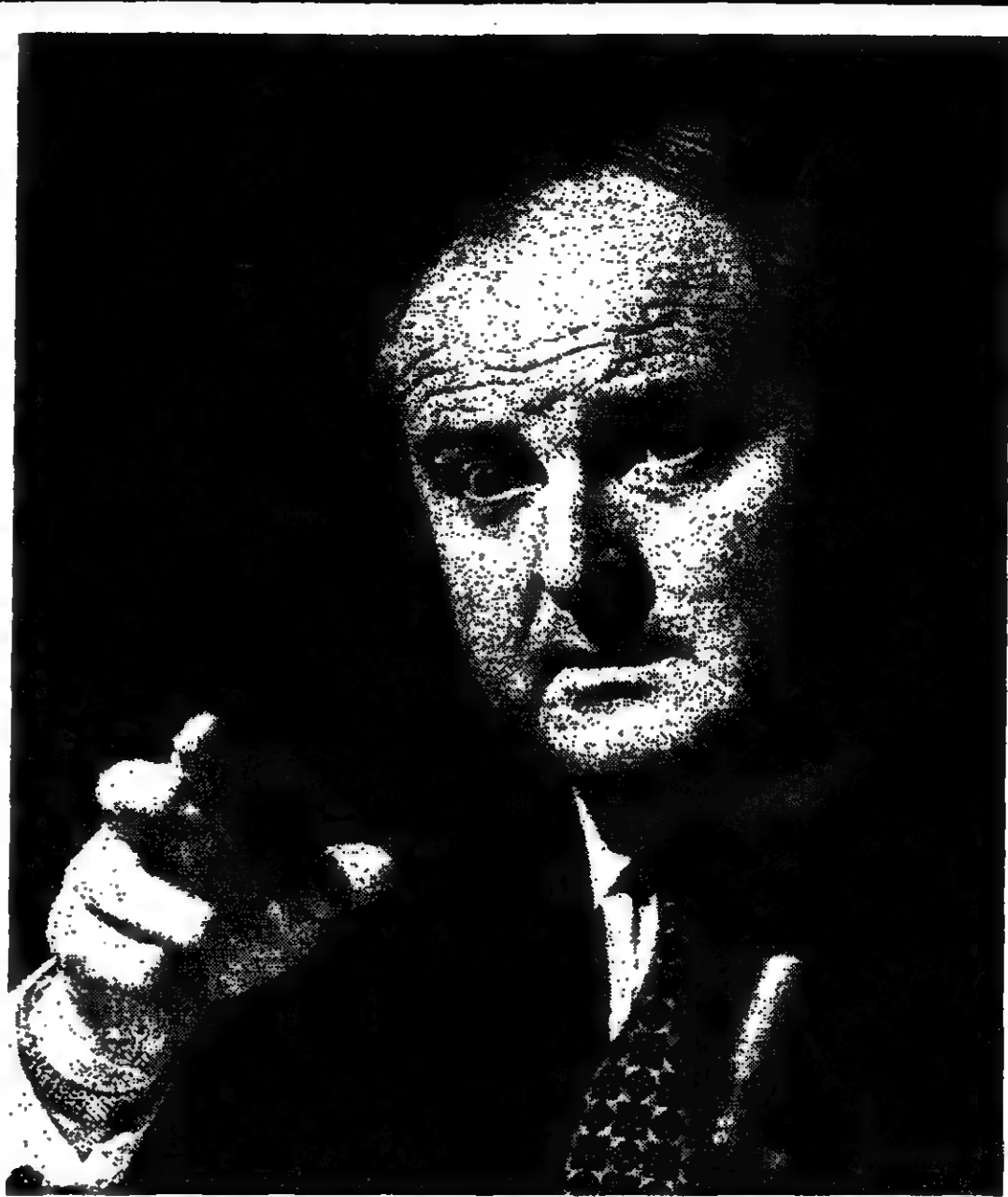
At the same time, income from BP's chemicals division was severely depressed - down to \$1m in the fourth quarter compared with \$87m in the same quarter and a drop of \$125m compared with a profit of \$125m in the full year.

This highlights the effects of overcapacity on the chemicals as well as problems with temporary plant shutdowns and the rise in feedstock costs as a result of the Gulf war.

On a historical cost basis, which includes stock gains and losses, BP's full-year result was boosted by a credit gain of \$500m to \$1.67bn from the level of \$1.17bn.

The company said that if prices were maintained at their current levels, the loss made on stocks in the first quarter could equal the stock profit at the end of last year.

That would be a loss of nearly \$500m which has led analysts to forecast flat profits for the company this year of close to \$1.2bn. See Page 18



Bob Horton of BP: he foresees a stronger oil price once the stock overhang is worked off

AmBase insurer sold for \$935m

By John Burton in Stockholm

AN international consortium of investors led by Trygg-Hansa SPP, Sweden's largest insurance company, yesterday acquired Home Insurance, a big US non-life insurer, from AmBase Corporation in a \$935m deal.

The agreement follows a preliminary bid in October by the consortium for New York-based Home Insurance, which ranks 22nd among US insurance companies in terms of premiums written, and is the sixth largest in the US industrial insurance market.

After the bid, Trygg-Hansa SPP built its Home Insurance shareholding from 33 to 60 per cent. Its Finnish partner, Industrial Mutual Insurance, holds another 20 per cent. The remaining stakes will be held by US-based International Insurance Investors, with a 10 per cent share, and a number of financial investors, including Vik Brothers, a European investment group.

"During the negotiations, our appetite for Home Insurance was strong and the consortium partners were willing to make their bid due to the tougher financial climate in the US," said Mr Anders Almqvist, a Trygg-Hansa SPP executive vice-president.

The acquisition of Home Insurance is the first big step by Trygg-Hansa SPP into the international direct insurance market, although it operates several reinsurance and marine insurance subsidiaries in North America and Europe.

Trygg-Hansa and SPP merged in November to expand their capital base and international expansion. The takeover of Home Insurance will increase Trygg-Hansa SPP's premium income from SKr22bn (\$3.2bn) to SKr35bn. Mr Bjorn Bjurman, president, said: "The purchase has been thoroughly prepared and we have examined Home Insurance very closely."

"But I want to emphasise that this deal contains risks since Home Insurance makes more income than we do from non-life insurance operations and we have been only a financial insurer until now."

AmBase had in sell Home Insurance, which posted operating profit of \$100m for the first nine months of 1990, but to mounting financial problems. The deal will be financed through a loan of \$100m, stockholders' equity of \$835m, and assumed liabilities.

News Corp increases 34% to A\$183m

By Kevin Brown in Sydney

NEWS CORPORATION, Mr Rupert Murdoch's media group, yesterday announced a 34 per cent increase in net profits to A\$183m (\$183m) for the six months to the end of December 1990. Turnover was up 40 per cent to A\$670m.

The result was in line with Australian analysts' expectations, and the shares closed 10 cents higher on the Australian Exchange at A\$72.30, nearly 10 per cent above the year's low.

However, the increase was largely attributable to a 400 per cent gain on foreign exchange, reflecting the sale of a subsidiary in the UK, the International Publishing Group, and a smaller stake in the UK's smaller newspaper, the Daily Express.

Analysts said the result confirmed that News Corp will be able to meet its debt repayment requirements without selling assets worth around A\$2bn.

The group faces higher interest payments under a \$1.5bn debt restructuring deal that it formally signed with its banks on Tuesday.

"The result doesn't look that wonderful," said Ms Jolanta Masojada, an analyst with Macquarie Bank, which is a News Corp shareholder. However, the group will benefit if interest rates fall this year, she added.

News Corp said operating profits in the US increased 70 per cent to A\$671m, reflecting the inclusion of the Harper Collins book publishing group since July, and substantially improved profits from the 5m television network and Twentieth Century Fox Film Corporation.

The main attraction is likely to have come from Home Alone, the comedy film produced by Twentieth Century Fox. It had taken US\$300m at the box office up to the beginning of this month.

Operating profits in Australia and the Pacific Basin were down 18 per cent to A\$180m, largely because of subdued economic activity in Australia. News Corp has merged some newspapers and raised advertising rates, but the outlook continues to be subdued.

In the UK, News Corp's operating profits dropped 51 per cent to A\$66m, in spite of a 62 per cent increase in its revenue to A\$1.2bn.

from the 1989 result excluded from early November, when the group's Sky service merged with the rival British Satellite Broadcasting. Analysts said this probably led to a further 10 per cent drop in profits.

News Corp said its overall result was substantially better than last year's first half, but that the improvement might not be sustainable without an economic recovery in the US, Australia and the UK, its main operating areas.

News Corp said its net profits rose to A\$183m after including abnormal profits of A\$74m, reflecting its sale of a subsidiary in the UK, the International Publishing Group, and a smaller stake in the UK's smaller newspaper, the Daily Express.

Analysts said the result confirmed that News Corp will be able to meet its debt repayment requirements without selling assets worth around A\$2bn.

increase in its revenue to A\$1.2bn.

The group said continued industry-wide declines in advertising revenue affected operating results, although operating profits for the Sun and the News of the World, the UK's largest selling daily and Sunday papers, were only marginally lower.

The Times and the Sunday Times, which are more dependent on advertising revenue, suffered bigger falls in profitability, the group said.

News Corp has delayed a decision on the interim dividend until after a shareholders meeting in March which will vote on plans for a dividend investment and bonus share scheme announced in January this month.

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Norsk Hydro up slightly to end year at NKr2.9bn

By Karen Fosell in Oslo

NORSK HYDRO, Norway's largest publicly-owned company, yesterday announced a 1 per cent increase in net profits to NKr2.9bn (\$510m) for 1990 from a corresponding NKr2.7bn. The improvement reflected high crude oil prices, although this was partly offset by the loss of the company's weak investment in the krona.

Hydro said a NKr340m decline in financial costs, combined with a NKr37m gain, improved the year's result. Group operating revenue fell NKr5.4bn to NKr16.1bn due to a drop in operating revenue in all of the group's four divisions, as well as partial divestment in Dyno Industries, the Norwegian chemicals and explosives company.

The board, however, is proposing to increase its dividend to NKr4.25 a share compared with NKr4 in 1989.

Group operating income fell by NKr250m to NKr6.75bn, despite a NKr490m improvement in fourth-quarter operating income by the four divisions, to NKr2.1bn.

Hydro has reduced to 41 per cent its stake in Dyno Industries, which had earlier been consolidated in its accounts. In 1989, Dyno contributed NKr434m to the operating income for the agriculture division and NKr6.2bn to operating revenue. Hydro's share of Dyno's result is now included in equity in net income of consolidated investment companies.

Fourth-quarter operating revenue dipped to NKr16.6bn from NKr17.3bn in 1989. One division, oil and gas, rose NKr902m. Hydro said the realised and unrealised effects of foreign exchange movements in 1990 resulted in a gain of NKr1.92m compared with a loss of NKr377m in 1989.

On a divisional breakdown, agriculture was down slightly with operating income of NKr1.29bn against NKr1.3bn in 1989. In the third quarter, the figure was NKr1.29bn. Hydro attributed the improvement to cost reductions and said it reflected a better balance in fertiliser markets which, in rising prices for products.

The oil and gas division, the group's best performer, posted operating income of NKr474m to NKr3.3bn, despite a decline in production from the troubled North Sea Gullfaks oil field and the Frigg gas field.

The light metals division saw operating income of NKr1.05bn by NKr1.05bn to NKr1.23bn due to weak prices for aluminium and magnesium. Operating income from petrochemicals fell to NKr1.11bn from NKr1.03bn.

LVMH earnings advance 15%

By George Graham in Paris

LVMH, the French drinks and luxury goods group, expects to report a 15 per cent profit increase for 1990, taking net earnings above FF3.3bn (\$566m).

The group said comprehensive hedging of its foreign exchange exposures had enabled it to offset the effect of the decline in the dollar, the yen and the pound, the three main currencies which affect its fortunes.

Had it not been for the drop in these currencies, net earnings would have shown an increase of about 40 per cent. LVMH claimed, despite a decline of only 1 per cent in group sales to FF16.5bn.

These weak sales figures are expected to be reflected throughout the French luxury goods sector, which is 75 per cent dependent on foreign currency sales and heavily exposed to the 41 per cent increase in the dollar against the French franc.

Mr Christian Blackett, director of the Giffert Group, which groups into one lobby, the leading jewellery, perfume, and haute couture houses of Paris, has forecast stagnation for most of the sector.

LVMH said its sales would have risen by 11.5 per cent if exchange rates had remained stable last year, but the dollar slipped by 14 per cent against the French franc and the yen by 16 per cent. The pound - in which the group's earnings from its 24 per cent stake in Guinness, the UK drinks group, are denominated - also fell 7 per cent.

Sales remained flat at FF16.5bn in the champagne and

wine sector, where LVMH is market leader with brands such as Moët et Chandon, Veuve Clicquot and Pommery, recently acquired BSN for FF4.1bn. The spirits division, including the Hennessy brand, also saw sales stagnate at FF5.97bn.

The luggage and leather goods division, including the troubled Louis Vuitton company, recorded a 5 per cent drop in sales to FF4.45bn. Only the perfume and beauty products division, including Christian Dior perfumes, saw sales increase, with a 4 per cent advance to FF4.65bn.

Despite the weakness of the yen and of the dollar, the Far East remained strong, accounting for 35 per cent of group sales last year. In yen terms, sales in Japan advanced by 34 per cent.

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INTERNATIONAL COMPANIES AND FINANCE

Wallenbergs in loss after SKr4bn move to block raid

By John Burton in Stockholm

INVESTOR and Providentia, the main investment companies used by the Wallenberg family to control their extensive Swedish industrial empire, yesterday reported a combined loss of almost SKr1.7bn (US\$1.1bn) for 1990.

The loss was blamed on SKr4bn effort to block a green raid on Saab-Scania, a key Wallenberg company, by Swedish financier Mr Sven-Olof Johansson last year.

Despite the loss, the two investment companies proposed higher dividend payments, with Investor raising its dividend per share to SKr4.30 from SKr4.00 and Providentia to SKr4.15 from SKr3.30.

Investor's loss amounted to SKr1bn, compared with a profit of SKr471m in 1989. The deficit at Providentia was SKr665m compared with a profit of SKr1.1bn a year earlier.

Profits were also harmed by falling share prices on the Stockholm Stock Exchange this century. The value of shareholdings held by Investor was cut by 30 per cent to SKr15.9bn, while those held by Providentia fell by 10 per cent to SKr11.5bn.



Peter Wallenberg: 'We will move to sell more companies'

The poor market conditions since they make their profit from share rather than dividend income, which they redistribute to their shareholders to preserve their shareholdings.

The Wallenberg family, headed by Mr Peter Wallenberg, has about 30 per cent of the capital in the two companies. Investor and Providentia increased their short-term debt burden to SKr14.3bn from SKr3.8bn in 1989.

1989 to eject Mr Johansson from his shareholdings in other companies.

But they have been forced to sell other stakes, including their interest in Alfa-Laval, the Swedish food processing equipment maker, to Tetra Pak, the Swiss liquid packaging company, to finance interest payments.

"We will come to sell more companies although we plan to buy them others," Mr Wallenberg said.

Cir to post sharp cut in profits after Cerus loss

By Haig Simonian in Milan

CIR, the diversified holding company controlled by Mr Carlo De Benedetti, will report a deep cut in group net profits in about 1990, according to estimates.

The fall, from group net earnings of L181.4bn (US\$168m) in 1989, is primarily the result of the loss taken by Cerus, Mr De Benedetti's French holding company, on the sale of its 40 per cent stake in Societe Chimique de Belgique.

That transaction resulted in a loss of about FF1.2bn (US\$180m) for Cerus, including financing costs and write-offs on investments.

Cir said that the sale of the Cerus stake in the chemicals would reduce group net earnings from about L181.4bn to less than L100bn from about L100bn, excluding investment losses.

Mr De Benedetti also said that 1990 earnings at Olivetti, the computer and office equipment group controlled by Cir, will be about L100bn.

Also, meetings have taken place between representatives of Cir and Mr Silvio Berlusconi, the Italian media magnate, about Mondadori, the Italian publishing group.

Negotiations between Cir and Berlusconi are continuing. But Cir says it is going ahead with its appeal against a Rome court decision giving Mr Berlusconi the advantage.

Rise at BNL 'answers critics'

By John Wyles in Rome

BANCA NAZIONALE del Lavoro, Italy's largest state-owned bank, yesterday reported a 46 per cent rise in provisional gross profits, after special provisions, to L720bn (US\$168m) in 1990.

Total earnings rose 7.6 per cent to L88,688bn and loans by 30 per cent to L38,798bn. Mr Giampiero Cantoni, president, said the figures showed that BNL had the will and capacity to renew itself and were an answer to its detractors.

Recession hurts British Telecom

By Jane Fuller in London

BRITISH TELECOM, the biggest UK telecommunications operator, has lifted third-quarter pre-tax profits by 1.5 per cent to £787m (US\$1.6bn) from £769m.

But the deepening UK recession took its toll, and revenues from international calls fell for the first time since records started more than 20 years ago.

The higher third-quarter profits were achieved partly through a £39m fall in the price of these calls, BT says. It follows a cut in the price of international calls last September which BT says wiped out some volume growth.

When Ofel, the industry regulator, proposing a cap on the price of these calls, BT says its "self-imposed cap" led to a fall in prices of 11 per cent last year.

Pricing is an area of concern for BT arising from the government's review of the duopoly of shares with Mercury Communications. BT says it will

come more competition, but is concerned that new rivals will go for the low margin with the highest margins.

Mr John Doherty, investor relations manager, said calls accounted for 22bn a year. "The standing charge that goes on bills is horrendously loss-making," he said. BT wanted to be allowed more freedom to raise these charges.

Price increases were being concentrated on loss-making services. Quarterly income from line rental rose by nearly 17 per cent to £1.1bn from £940m.

John growth, running at 8.8 per cent in the first half, slowed to less than 6.5 per cent, making BT's growth against

£3.08bn for the quarter. Operating profit increased at a similar rate to £287m from £277m, compared with an interim improvement of 14.3 per cent.

Earnings from inland calls increased by 5.7 per cent to £1.29bn from £1.23bn. But volume increased by less than 1 per cent during the quarter.

Earnings per share rose to 8.5p against 7.6p, giving a nine-month total of 25p compared with 21.7p.

Mr Doherty said the bottom-line performance was good, bearing in mind the slackening growth. It reflected tight financial control.

The share price on the London Stock Exchange in London gained 5p in close at 300p. Lex, Page 16

Restructure holds back Poulenc

RESTRUCTURING Rorer, the pharmaceuticals company formed last July when the French state-owned chemicals group had merged of the US drug producer, is a major profit after heavy restructuring costs in 1990, writes William Doherty in Paris.

The group reported more than doubled sales for the year, against the \$1.2bn recorded by Rorer in 1989, before the French takeover. The comparable rise in sales

was 19 per cent, or 8 per cent if the impact of currency changes is stripped out.

Net income collapsed from \$1.1m to \$1m, after losses in restructuring costs and a 50 per cent gain from the sale of non-strategic assets.

"We are already seeing the expected benefits of the restructuring," said Robert Cawthorne, group chairman.

Fully-diluted earnings per

share collapsed from \$1.1m to \$1m, after losses in restructuring costs and a 50 per cent gain from the sale of non-strategic assets.

"We are already seeing the expected benefits of the restructuring," said Robert Cawthorne, group chairman.

Fully-diluted earnings per

Securities sales boost Bergesen

BERGENSEN, a leading shipowner and operator, almost doubled profits last year to a record NKr925m (US\$168m) from NKr450m in 1989, writes Karen Fosell.

The increase was due mainly to the financial results of NKr433m, of which NKr424m was profit on sales of securities. However, Bergesen warned that the operating profit could be reduced in 1991 and that the company would expect big profits on shareholdings this year.

Group operating profit increased by NKr108m to NKr2,446m, while operating profit, before depreciation costs, rose by NKr124m to NKr1,522m.

Shipping operations produced an operating profit, before depreciation, of NKr931m, a rise of NKr155m.

Bergesen said that in 1990 the value of its fleet declined by NKr2,038m to NKr7,198m, mainly because of a 30 per cent fall in the value of tankers and dry cargo vessels, while there was little change in the value of carriers of liquefied petroleum gas (LPG).

The Gulf war had little effect on shipping traffic, according to the company. However, it warned that fluctuations in fuel prices and war risk premiums would affect earnings.

Strong sterling knocks BOC results down £10m to £71m

By Clare Pearson in London

FIRST-quarter results announced yesterday showed that the industrial gases and health care group had hit hard by sterling's exchange strength.

The company's currency losses used the company £10m (\$20m), accounting for the whole of a £10m decline in pre-tax profits from £81.5m to £71.4m during the three months to end-December 1990.

By contrast, translations at constant rates of exchange would have resulted in a 5 per cent rise in operating profits during the period, the company said.

Yesterday, the share rose 4p to 150p at 100 in London. The reported group operating profit was £89.4m, com-

pared with £71.4m last time. Mr Richard Giordano, chairman, had warned shareholders of the adverse effects of sterling's strength at BOC's annual meeting last month.

Yesterday, Mr Giordano stressed that in real terms the group's businesses had managed to grow despite difficult trading conditions around the world.

Based on average exchange rates, the value of US and Australian dollar were 10 per cent less favourable compared with the same period last time and the yen 12 per cent down.

But the company said the adverse effect of currencies was exacerbated by the fact that it had done more hedging in the comparable period.

BOC also suffered a higher interest charge in the first quarter than it had in the previous year, as it borrowed to buy the minority shareholdings in an Australian subsidiary.

The charge rose to £10m compared with £15.8m last time.

Group turnover fell to £849.9m, compared with £850m last time.

After a tax charge of 34 per cent, up from 29 per cent, earnings per share fell to 12.29p compared with 11.31p last time.

The higher tax charge, which resulted partly from the higher Australian component in profits, in local currency terms, was not expected to persist for the year as a whole. Lex, Page 18

Italian sports company buys ski manufacturer

By Haig Simonian

NORDICA Sportssystem, the expanding Italian sports gear manufacturer for its ski boots, has bought Kästle, the Austrian ski manufacturer, in a further consolidation of the troubled ski equipment business.

Nordica, which is controlled by Edizione Holding, the ultimate holding company of Italy's Benetton family, did not reveal the value of the transaction. However, it said that Kästle, which produced 280,000 pairs of ski boots some £40m (\$36.5m) last year, was the world's ninth biggest ski maker.

Based in Austria, Kästle is a subsidiary of Fischer, another Austrian ski manufacturer.

The reasons for Fischer's decision to sell were disclosed. However, analysts suggested that Fischer, which is the world's fifth biggest ski maker, may have wanted to concentrate on its own brand.

Business links between Kästle and Nordica, which has been in talks to acquire a ski manufacturer for some time, have been strengthening following Nordica's agreement three years ago to distribute Fischer's skis in Japan.

Nordica itself exports 65 per cent of its production to Japan and the US, and expects to report a 10 per cent rise in sales to £300m for 1990.

Den Danske Bank slides into Kr1.17bn deficit

DEN DANSKE Bank, which last year through the merger of the Danish Bank, Copenhagen, and the Provisionsbank, slid into the red in 1990 following a doubling of the group's loss provisions, writes Hilary Newman in Copenhagen.

The bank, with total assets up by Kr1.6bn to Kr388.9bn (\$69bn), made a loss of Kr1.17bn compared with a profit of Kr1.1bn in 1989.

An unchanged 16 per cent dividend was proposed and, despite the loss, the solvency ratio according to the new rules was 11.5 per cent, well above the 10 per cent minimum required by the Danish authorities.

Operating profit was Kr4.1bn to Kr4.25bn.

This announcement appears as a matter of record only.

14th February, 1991

TOYO ENGINEERING CORPORATION

U.S. \$150,000,000

4½ per cent. Guaranteed Notes 1995

with

Warrants

to subscribe for shares of common stock of Toyo Engineering Corporation

The Notes will be unconditionally and irrevocably guaranteed by

The Mitsui Taiyo Kobe Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Mitsui Taiyo Kobe International Limited	Morgan Stanley International
Nomura International	
Bank of Tokyo Capital Markets Group	Barclays de Zoete Wedd Limited
Baring Brothers & Co., Limited	Chase Investment Bank
Crédit Lyonnais Securities	Credit Suisse First Boston Limited
Daiwa Europe Limited	Dresdner Bank
Robert Fleming & Co. Limited	Goldman Sachs International Limited
IBJ International Limited	Kleinwort Benson Limited
Merrill Lynch International Limited	The Nikko Securities Co., (Europe) Ltd.
Paribas Capital Markets Group	Salomon Brothers International Limited
J. Henry Schroder Wagg & Co. Limited	UBS Phillips & Drew Securities Limited
S.G. Warburg Securities	

This announcement appears as a matter of record only.

14th February, 1991

Optec Dai-ichi Denko Co., Ltd.

U.S. \$100,000,000

4½ per cent. Guaranteed Notes 1995

with

Warrants

to subscribe for shares of common stock of Optec Dai-ichi Denko Co., Ltd.

The Notes will be unconditionally and irrevocably guaranteed by

The Mitsubishi Bank, Limited

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Bayerische Landesbank Girozentrale	Deutsche Bank Capital Markets Limited
Mitsubishi Finance International plc	Morgan Stanley International
Robert Fleming & Co. Limited	
Daiwa Europe Limited	Mitsubishi Trust International Limited
Mitsui Taiyo Kobe International Limited	Bank of Tokyo Capital Markets Group
Banque Indosuez	Barclays de Zoete Wedd Limited
Baring Brothers & Co., Limited	BNP Capital Markets Limited
Cazenove & Co.	Handelsbank NatWest
IBJ International Limited	Kleinwort Benson Limited
New Japan Securities Europe Limited	Ryoko Securities International Limited
J. Henry Schroder Wagg & Co. Limited	Shinsei Ishino Europe Limited
Tokai International Limited	Toyo Securities Europe Ltd.

It's to meet their needs, present and future, that

It will be a partnership of equals; the better to serve our customers, our shareholders, intermediaries and employees. And, of course, Victoria.

**Internationale
Nederlanden**  *Group*

In response to the future.

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Moulinex KRUPS GROUP MOULINEX

1990: a year of strong European consolidation

Consolidated sales for 1990 met the objectives fixed at the Annual Meeting held in June 1990.

SALES (in million of francs)	1990	1989	
MOULINEX GROUP*	5960	5126	+16.3%
MOULINEX	4528	4124	+9.8%

* Includes Moulinex companies purchased in 1990 (Iperit, Swan, Girmi).

In general, the Group's business in the last quarter of 1990 was excellent, despite a few setbacks due to the economic recessions in the United Kingdom and North America and the slump in Middle East sales.

Strong growth in Moulinex in other European countries such as Spain, Portugal, Germany, Austria and the newly-accessible eastern-European markets compensated for this in certain areas of activity.

National Westminster Bank PLC

NatWest announces that with effect from Friday 22nd February 1991 its Gold Plus overdraft rates will be amended as follows: borrowing up to and including £10,000 reduced from 17% to 16.5% p.a. Unauthorised borrowing remains unchanged at 22.5% p.a.

41 Leithurst London EC2P 2BP

UBE INDUSTRIES, LTD.

Warrants to subscribe for Shares in Common Stock of Ube Industries, Ltd. issued with

U.S. \$400,000,000

3 per cent. Guaranteed Floating Rate Notes

Pursuant to Clause 1(A) of the Instruments dated 15th June, 1990 (the "Instruments") and in accordance with Conditions 1 and 2 of the Terms and Conditions of the Warrants, notice is hereby given that:

Due to the issuance by Ube Industries, Ltd. (the "Company") on 15th February, 1991 of U.S. \$400,000,000 3 per cent. Guaranteed Floating Rate Notes with Warrants to subscribe for common stock of the Company (the "Shares") as an initial subscription price of Yen 450 per Share which is less than the market price per Share on the 15th January, 1991, the Company has decided to adjust the subscription price of the Warrants to Yen 450 per Share, effective from 15th February, 1991 (Japan time).

UBE INDUSTRIES, LTD.
By: THE SANWA BANK, LIMITED
as Principal Paying Agent and
Warrant Agent

15th February, 1991



European Investment Bank

ECU 1,125,000,000

10% 1990-1997 Bonds

Pursuant to the terms and conditions of the Bonds, notice is hereby given that the Bonds will be issued on 14th February, 1991, ECU 1,125,000,000 in the form of Bonds, due 14th February, 1997, were purchased.

ECU 1,103,870,000

European Investment Bank

Luxembourg, 15th February, 1991

EUROACTIVADE AG, VADUZ

Einladung zur

Ausserordentlichen

Generalversammlung

Die Aktionäre der Euroactivade AG, Vaduz, werden hiermit zur ausserordentlichen Generalversammlung eingeladen, welche am

Mittwoch, den 20. Februar 1991 um 14 Uhr 30 in der Hotel Schönbühl, Post - P.O. - 1000 Vaduz, Schweiz, stattfindet.

TRAGENDENLISTE

1. Überprüfung über den vorgeschlagenen

Aktienplan - Vorschlag und Zustimmung zu

dem Vorschlag

2. Änderung der Statuten vom 10. Mai

1984 und 17

3. Wahl der Verwaltungsräte

4. Neuwahl der Kontrollräte

5. Auftrag an den Verwaltungsrat

gegen das Nachlass - Versteigern

6. Verschiedenes

Aktionäre, die an der ausserordentlichen Generalversammlung teilnehmen oder sich durch einen anderen Aktionär vertreten lassen wollen, müssen sich entweder durch Vorlegung der Titellisten oder durch eine entsprechende Schrift - Bescheinigung einer

Verkaufsstelle, 1991

Die Verwaltungsrat

Notice of Redemption U.S. \$30,000,000



Arbuthnot Latham Finance B.V.

Guaranteed Floating Rate Notes 1992

NOTICE IS HEREBY GIVEN that pursuant to Condition 7(c) of the terms and conditions of the above mentioned Notes, Arbuthnot Latham Finance B.V. ("the Company") has elected to redeem on March 28, 1991 ("the Redemption Date") all of its outstanding U.S. \$30,000,000 Guaranteed Floating Rate Notes 1992 ("the Notes") at a redemption price equal to the principal amount thereof plus interest accrued to the Redemption Date. On and after the Redemption Date, interest on the Notes will cease to accrue.

The Notes were issued and presented to the Principal Paying Agent and the other Paying Agents, the addresses of which are set out below on the Redemption Date with all interest coupons maturing subsequent to the said date.

Coupons due on March 28, 1991 should be detached and presented for payment in the usual manner.

Notes and matured Coupons will become void unless presented for payment, in the case of Notes, within a period of ten years from the Redemption Date, and in the case of matured Coupons, within a period of five years from the first date for payment thereof.

PRINCIPAL PAYING AGENT

The Chase Manhattan Bank, N.A.

Woolgate House

Coleman Street

London EC2P 2HD

PAYING AGENTS

Chase Manhattan Bank,

Luxembourg S.A.

P.O. Box 240

47 Boulevard Royal

Luxembourg

Chase Manhattan Bank,

(Switzerland) S.A.

83 Rue du Rhône

CH-1204 Geneva

Switzerland

Bank of Commerce S.A.

31-33 Avenue de la

Liberté

Belgium

The Chase Manhattan Bank, N.A.

for and on behalf of

Arbuthnot Latham Finance B.V.

February 15, 1991



NOTICE OF MODIFICATION OF WARRANTS CHUETSU PULP INDUSTRY CO., LTD

(Incorporated with limited liability under the laws of Japan)

U.S. \$100,000,000 3 per cent. Guaranteed Notes 1991

unconditionally and irrevocably guaranteed by

The Industrial Bank of Japan, Limited

(Incorporated with limited liability under the laws of Japan)

NOTICE IS HEREBY GIVEN in accordance with the

Instrument by way of deed poll executed on 11th November,

1989 by Chuetsu Pulp Industry Co., Ltd. ("the Company") in

connection with its issue of bearer warrants ("Warrants") to

subscribe up to YEN 14,490,000,000 for shares of common

stock of the Company. From 1st January, 1991, the dividend

accrual period defined in condition 4 of the Warrants and

conditions of the Warrants shall mean the 3 month period

from 1st January, 1991 and ending on 31st March, 1991 and

thereafter each six month period ending on 30th September

or the 31st March in each year.

This modification is made consequent on a resolution

passed on 11th March, 1991 of the general meeting of

shareholders of the Company changing the dividend year of the

Company from 31st December, 1990 to 31st March, 1991.

Shares of common stock of the Company issued upon

exercise of any Warrant during the period from 1st January,

1991 to 31st March, 1991 shall entitle the holders thereof to

participate in the dividend on the Shares with respect to

the entire three month dividend accrual period from 1st

January, 1991 to 31st March, 1991, in accordance with

condition 4 of the Warrants and conditions of the Warrants.

CHUETSU PULP INDUSTRY CO., LTD

Dated 11th February, 1991



Bankers Trust

International Capital N.V.

(Incorporated in the Netherlands Antilles)

U.S. \$200,000,000

Guaranteed Floating Rate Subordinated Notes 1991

For the first 18 months

the Notes will carry an interest rate of 8 1/4 per cent

per annum and interest payable on the relevant

payment dates 20th May, 1991 will be

US\$188.75 per US\$100,000 note.

Bankers Trust International Capital PLC

Group Treasury Settlements, - Agent

CBS cuts annual dividend by 77%

By Alan Friedman
in New York

CBS, the US media group controlled by the Tisch family, said it would cut its annual dividend by 77 per cent, from \$1.10 to 25 cents.

The announcement came as CBS revealed a \$156m loss for the fourth quarter of 1990 and a 63 per cent fall in net income for the whole of 1990, to \$110.8m.

Mr Lawrence Tisch, the CBS chairman whose Loews Corporation owns 77 per cent of the company, also forecast an operating loss for CBS in 1991.

The Loews Corporation, 27.4 per cent owned by the Tisch family, said its net income for the fourth quarter of 1990 to \$116.8m. Excluding securities

dealings the fourth quarter earnings dropped by 14.5 per cent, to \$173.3m.

Loews, which has interests in insurance, media, shipping, watches and other businesses, suffered an 11.3 per cent drop in 1990 net income, to \$604.7m. Full year revenue

dropped 1.1 per cent, to \$11.4bn in 1990.

Compounding a difficult day for Tisch was the news from CBS yesterday that Mr Tom Brokaw, executive producer of the network's flagship 60 Minutes programme, had been replaced "effective immediately". The news show has been eclipsed by other networks in the ratings of the Gulf war.

Mr Tisch attributed the loss dividend cut to the need to preserve cash in the light of the \$2bn share buyback of nearly half the outstanding stock in 1990. He said the share repurchase was "a necessary step to ensure the company's financial health and to provide a return to shareholders".

The CBS fourth-quarter deficit was caused partly by a \$55m after-tax loss relating to its baseball broadcasts and a \$10m provision for future losses.

Mr Tisch, who stepped in to take over as CBS chairman last October when Mr William Paley, the founder, died, was bullish about the network's prospects. He said unit prices for advertising affected the network and the growth in both cable and "fourth

broadcast network" had put downward pressure on pricing. The new CBS chairman said the Gulf war and US restrictions are "suppressing the company's ratings and earnings". He said many advertisers had refused to run their commercials during the war, while the costs of covering the war had risen.

The whole of 1990 CBS's net income rose by 10 per cent, to \$3.26bn. The company reported an operating pre-tax 1990 loss of \$49.8m, compared with a profit of \$100.1m in 1989.

Loews, meanwhile, suffered a sharp drop in 1990 net income - from \$475m to \$424.7m - in its property and casualty insurance division.

McCaw loss increases to \$149m

By Karen Zagor

McCaw Cellular Communications, the largest US provider of cellular telephone service in which British Telecom has a 20 per cent stake, has unveiled an increased loss in the fourth quarter. The loss deepened to \$148.8m, or 66 cents a share, from \$85.4m, or 41 cents, a year ago. The company advanced in 1990 from \$152.1m, which spent \$3.4bn in March to raise its stake in LIN Broadcasting to 53 per cent, attributed the loss to the company's consolidation with LIN's results and increased interest expense resulting from the acquisition.

McCaw's income from operations fell to \$94.6m from \$196.6m, as depreciation and amortisation rose to \$94.6m from \$19.6m.

For the year, McCaw had net income of \$662.3m, or \$2.97 a share, on revenues of \$1.04bn compared with a net loss of \$288.5m, or \$2.07 a share, on revenues of \$904.1m in 1989.

McCaw, which has recently made other costly acquisitions, said its long-term debt and mandatory repurchase obligations were \$3.57bn against \$1.79bn a year earlier. The company had \$1.72bn in long-term debt associated with LIN Broadcasting. LIN yesterday reported a fourth-quarter net loss of \$54.4m, or \$1.06 a share, on revenues of \$106m against a net loss of \$15m, or 28 cents, the previous year.

INTERNATIONAL COMPANIES AND FINANCE

Flood of red ink confirms Detroit's dire straits

By Alan Friedman in New York and Kevin Done in London

YESTERDAY'S flood of red ink from Detroit was not much of a surprise as a confirmation of the dire straits of the US motor vehicles industry.

While Chrysler, the third largest carmaker, managed a net profit for the final quarter of 1990, General Motors, the market leader, suffered a fourth-quarter loss of \$1.6bn, compared with a fourth-quarter profit of \$700m.

Ford disclosed a \$519m quarterly deficit, against a net profit in 1989.

During the fourth quarter of 1990, GM's sales totalled \$24.2bn, down by 4.7 per cent year-on-year. Worldwide factory production in 1990 totalled 1.7m units, a 10 per cent decrease in the last period. North American unit sales fell 17 per cent lower.

Ford's fourth-quarter sales were unchanged at \$24.2bn, while automotive sales were 1.4m units, down by 116,000.

GM said its North American auto operations were in loss in 1990, reflecting the impact of lower sales, a product mix that moved toward lower-priced models, intense competition, and the special third-quarter \$2.1bn restructuring charge. Its US market share marginally to 15 per cent from 16 per cent in 1989.

In the US alone, the group made a net loss for the year of \$4.57bn, including the restructuring charge.

Outside the US market, GM earned \$2.4bn, with Europe achieving record financial results despite losses at its joint venture with Saab. Severe economic conditions in Brazil significantly reduced net income in Latin America.

While the US vehicles business suffered, GM's main non-vehicle business - General Motors Acceptance Corporation (GMAC), Electronic Data Systems (EDS) and GM Hughes

Electronics Corporation (GMHE) reported substantial 1990 profits.

GMAC earned \$1.2bn, up from \$1.1bn in 1989. EDS reported record 1990 earnings of \$497m, up from \$435m. GMHE earned \$726m, down from \$781m in 1989.

Ford said profits from its worldwide auto business crashed by \$3.1bn to just \$99m in 1990, on sales of \$81.8bn, down from \$82.9bn in 1989.

In the US, Ford's operations lost \$17m in 1990, compared with earnings of \$1.1bn; the company's share of the US market dropped 1.2 percentage points to 21.1 per cent. Auto profits outside the US fell from \$2.1bn in 1989 to \$116m. In Europe, Ford claimed a net market share only 0.1 percentage points lower at 11.8 per cent. Ford's European truck market share was reported at 11.1 per cent, down by 0.8 percentage points.

Campbell Soup books record second quarter

By Patrick Harriverson in New York

CAMPBELL Soup, the big US foods group which has undergone a significant restructuring in the past year, yesterday announced record second-quarter earnings, aided by a strong jump in profits from international operations.

In the three months ended January 27, Campbell said, earnings were \$135.3m, or \$1.07 a share.

In the second quarter a year ago, the group earned \$105.2m, or \$0.86 a share.

The rise in earnings was achieved in spite of a market gain in sales, which rose to \$1.7bn, up from \$1.72bn a year ago.

Excluding divested and discontinued businesses, sales rose 6 per cent in the quarter. With the help of favourable exchange rates, the group's international division reported a 10 per cent rise in quarterly operating earnings to \$14.8m.

Campbell's US operation contributed to the increase in a return to profitability

after a loss in the second quarter last year. In its domestic market, Campbell reported a 10 per cent increase in earnings to \$100.5m for the North America division, with strong performance in soups, frozen convenience meals, and baby and Canada.

The stock market reflected the figures, although the sharp jump in the share price in recent days limited yesterday's gain to a rise of 1/8 to \$57 1/2 a share.

Mr Robert Gher, chief analyst at Goldman Sachs, commented yesterday: "This was a surprisingly strong quarter which clearly demonstrates that the company has turned around and is focusing on profitability."

She has raised her full-year forecast for Campbell from \$1.45 to \$1.50.

In the half-year, Campbell lifted net income to \$140.4m from \$135.3m, or \$1.14 a share, against \$1.45. Revenues advanced to \$3.37bn from \$3.32bn.

Minorco shakes up Inspiration

By Kenneth Gooding,
Mining Correspondent

THE shake-up of companies under the control of Minorco, the investment arm of the Anglo American Corporation of South Africa, continued yesterday as the group turned its attention to Inspiration Resources, its poorly-performing, 56 per cent-owned diversified North American arm.

Inspiration will give up coal business at a cost of \$78m, would implement a cost-cutting and suspend its quarterly dividend from 1991.

The company, set up in 1989, paid its first dividend in 1989. Inspiration has also revised its bank credit line from \$75m to \$40m.

Inspiration will focus on Terra International agricultural products and services business, and the Hudson Bay Mining and Smelting base metal operations. It wrote off the gold operations, taking a charge of \$2.5m. In the third quarter last year, Inspiration reported a 1990 fourth-quarter net loss of \$115.4m, or \$1.74 a share, compared with a net loss of \$2.4m, or 39 cents, in the corresponding period of 1989. The 1990 quarter included a \$78m charge relating to the coal business and a \$12m relating to cost-cutting. For 1990 as a whole, Inspiration recorded a net loss of \$108.5m on revenues of \$1.4bn against a net profit of \$1.4bn on revenues of \$1.4bn.



Daewoo Heavy Industries Ltd.

(Incorporated in the Republic of Korea with limited liability)

U.S. \$40,000,000

3 per cent. Convertible Bonds 2001

NOTICE OF DIVIDENDS IN SHARES

Notice is hereby given to the holders of 3 per cent. Convertible Bonds 2001 of Daewoo Heavy Industries Ltd. that at a Meeting of the Board of Directors held on 13th December, 1990 the Company resolved to declare dividends in Shares to the Shareholders registered as of 17:00 hours on 31st December, 1990 in proportion of 0.05 Share per Share and the payment of the dividends in Shares shall be submitted for approval to the General Meeting of Shareholders, which will be held on 25th February, 1991 and the conversion price shall be adjusted and be effective 1st January, 1991 retroactively if the dividends in Shares are approved by Shareholders.

Daewoo Heavy Industries Ltd.

COMPANY NOTICE

PORTUGUESE GOVERNMENT 3% EXTERNAL DEBT 1992

In accordance with the law of the 14th May 1992 and the Decree of the 9th August of the same year the Sinking Fund Installments due 1st January 1991 have been effected by the Junta do Crédito Público in Lisbon as follows:

1ST SERIES BONDS

Purchasers in the market completed 2 bonds of 200,000 totaling 400,000. The balance of the installment was made up by the drawing in Lisbon of 1,400 bonds of 200,000 each and 200 bonds of 100,000 each, having a total value of 280,000.00.

2ND SERIES BONDS

Purchasers in the market completed 4 bonds of 100,000 totaling 400,000. The balance of the installment was made up by the drawing in Lisbon of 1,400 bonds of 100,000 each and 200 bonds of 50,000 each, having a total value of 170,000.00.

3RD SERIES BONDS

The installment was made up by the drawing of 3,711 bonds of 100,000 each and 185

INTERNATIONAL COMPANIES AND FINANCE

Fletcher Challenge earnings fall

By Terry Hall in Wellington

A TOUGHER climate in Canada, Australia and New Zealand for the operations of Fletcher Challenge, the diversified New Zealand conglomerate, led to a 17.7 per cent drop in operating earnings to NZ\$26.4m (US\$30.9m) in the six months to December 31.

However, after extraordinary items, net earnings emerged at NZ\$37.3m, a rise of 9.4 per cent. These items resulted from the sale of Fletcher Fishing and previously unrecognised tax benefits on the purchase of BP's stake in the Maui gas field in New Zealand, and totalled NZ\$11.9m, compared with a loss of NZ\$17.4m in 1989.

The earnings figure was also greatly assisted by a tax bill of NZ\$10.5m, while investment earnings were NZ\$15.9m, compared with NZ\$15.9m. Turnover rose 3 per cent to NZ\$26.7bn from NZ\$26.5bn.

The company's recent expansion in the energy sector, after the takeover of Petrocorp in 1989, continued to provide a balance against the downturn in Fletcher's other core business areas: the building, pulp,

paper and primary industries. Earnings from these products and forestry were NZ\$26.8m, down from NZ\$27.2m, with losses on north American lumber markets. Tasman Forestry experienced strong markets for export logs.

Earnings from paper were NZ\$27.3m, compared with NZ\$27.7m, and a fall in profits from market kraft pulp to NZ\$247.9m from NZ\$289.1m was due to declining world prices and lower production at the Canadian plant.

Sharply reduced activity and lower prices for wool, dairy and horticultural products in the rural sector, totalled NZ\$36.2m against NZ\$51.5m, while the rural bank earned NZ\$40.2m compared with NZ\$53.3m.

Deteriorating conditions in the building industry in Australia and New Zealand saw the division lose NZ\$11.3m, compared with a profit of NZ\$14.4m, although conditions were "somewhat better" in the western US, south-east Asia and the Pacific. The New Zealand division contributed NZ\$1.5m against NZ\$1.2m.



Hugh Fletcher: difficult trading conditions

total since July 1 1988 to

Mr Fletcher said that difficult trading conditions were applying to all the company's operations except forestry. Assuming that no net extraordinary items arose in the second half, the company would be doing well to match last year's earnings of NZ\$68.2m.

The company was in the process of withdrawing from commercial forestry ownership, reducing to minority ownership in shopping centres, reducing its share in north American solid wood products, and forming joint ventures for its New Zealand chain of Placemakers building supply stores. It was also introducing international retail investors into New Zealand's retail sector.

The company is making an unchanged interim dividend of 11.5 cents a share, on earnings per share of 27.9 cents against 29.7 cents. Asset-backed share was NZ\$3.64 compared with NZ\$3.48.

Write-offs put Chase AMP Bank in red

By Kevin Brown in Sydney

CHASE AMP BANK, a joint venture between Chase Manhattan Bank of the US and the AMP Society, Australia's biggest insurance group, yesterday announced a net loss of A\$150m (US\$117m) for the year to December, after writing off bad debts of A\$132m.

The result compares with a net loss of A\$50m for the previous year and reflects the difficulties facing the 16 overseas banks given foreign banking licences after the deregulation of the Australian industry in 1984.

The result is also in line with the experience of the four leading Australian banks, all of which announced disappointing profits for the year to September following aggregate write-offs of A\$3.5m.

Chase Manhattan and AMP

said they remained confident for the future of the bank, which they regarded as "a long-term investment requiring patience and perseverance in Australia's highly competitive environment".

The shareholders said the abnormal losses were "disappointing" but had not impaired the sound financial structure of the bank, which had achieved profitable results in several core businesses, including risk management, corporate transaction lending and mortgage lending.

The bank was restructured last year following a detailed review of its future by Chase Manhattan and AMP. The bank announced redundancies in December following an infusion of fresh capital from the shareholders.

Chase AMP said its provi-

sions for bad and doubtful debts had increased steadily during the year as the Australian economy had deepened and the recovery prospects of troubled corporate borrowers had deteriorated.

The bank said 45 per cent of the bad debt provision related to two loans, with the largest loss arising from its exposure to the crashed Qintex Australia group.

The bank said it had reduced its asset base to A\$2.9bn from A\$4.1bn in 1989, and capital to A\$1.1bn from A\$1.5bn. It had also reduced its exposure to overseas assets to overcome the uncertainties surrounding the Australian and world economies.

Mr Lynn Anderson, managing director, said the bank's capital base of A\$1.1bn at the balance sheet represented a 1.5 per cent of risk-weighted

assets, in excess of the capital adequacy ratio of 8 per cent required by the Reserve Bank of Australia.

The result was "disappointing but not unexpected given the deepening recession and the pace of change in the financial services industry," said Mr Anderson.

"We firmly believe that we had to take tough action on a portion of our loan portfolio, despite the fact that this would mean a disappointing net

"We have been identifying and provisioning for our non-performing corporate loans on a continuous basis during the last 18 months. This action combined with our recent restructuring and the improving profitability of our core business should provide a solid base for future earnings."

Consumer credit helps Wooltru to raise sales

By Philip Gawth in Johannesburg

WOOLTRU, the South African retail and wholesale group with interests in the food and clothing sectors, profited from consumer credit spending to overcome a slowing economy and post-increase sales in the six months to the end of December.

Turnover rose 24 per cent to R1.68bn (\$676m) from R1.36bn, and pre-tax income was 20 per cent up at R149.2m against R124.8m. Attributable income was 19 per cent higher at R76.8m against R64.4m.

The directors noted that consumer spending had been depressed by the slow economy. However, consumers had taken advantage of freely available credit.

Woolworths, the group's flagship store selling food and

clothing, saw sales increase 18 per cent. Food sales were buoyant, increasing 26 per cent, in part due to the opening of food-only outlets. Clothing sales increased by 12 per cent. The managers said profits were "modest", reflecting trading circumstances.

All divisions of Speciality Retail Group, the fashion arm of Wooltru, performed well. Profit increases were greater than sales rises, which grew by 25 per cent.

Macro, the group's wholesale operation, increased sales by 34 per cent.

Earnings per share increased by 19 per cent to 220.7 cents from 185.1 cents. The dividend was lifted 20 per cent to 77 cents per share from 64 cents.

S African leisure group up 19% on growth at casinos

By Philip Gawth

KERSAF, an African leisure and entertainment group, profited from a good performance at its Sunbop subsidiary to record a 19 per cent increase in earnings in the six months to the end of December.

Turnover rose 12 per cent to R904.1m (\$359m) from R804.7m. The group included an extraordinary gain.

Net profits rose 19 per cent to R185.1m and attributable earnings were 19 per cent higher at R185.1m.

Mr Buddy Hawton, chairman, said Sunbop's resort hotels, located in surrounding homelands, experienced a decline in number of visitors. The average room occupancy for the period - 71 per cent - was 8 percentage

points down on last year, although above the 60 per cent for the 3, 4 and 5-star sector in the local market.

Mr Hawton said Kersaf's casino revenues were up 23 per cent on the previous year. Many South Africans travel to these hotels to gamble as it is illegal in South Africa. Sunbop, which includes Kersaf, interests include City and seven other hotels in Bophutswana, lifted attributable earnings 22 per cent to R89.2m.

Transnet, which holds Kersaf's Transkei interests, was hit by higher gaming levies with attributable earnings only 1 per cent higher at R26.4m.

Earnings per share were 19 per cent higher and the dividend was lifted 18 per cent to 56 cents a share.

Profits rise for BTR Dunlop

By Philip Gawth

BTR DUNLOP, a rubber manufacturer controlled by the British company, reported recessionary conditions in the building industry and a decline in new vehicle sales to increase attributable profits by 21 per cent in the year to December.

Sales rose by 11 per cent to R700.8m (\$278m) from R631.8m, despite a decline in sales volume owing to conditions in the building industry and the 5 per cent decline in new vehicle sales during 1990.

Trading profits rose 21 per cent to R134.2m from R110.9m.

Mr Clive Hooper, managing director, said that although the company had been affected in the second half of the year by cuts in the mining industry, these had been offset by the Industrial Products Division winning the contract for 42km of steel belt, the longest made in South Africa.

The company expects 1991 to be a year of consolidation. Earnings per share rose 20 per cent to 372 cents from 310 cents and the dividend was lifted by 18 per cent to 185 cents per share from 140 cents.

Banco Di Napoli International S.A.
U.S. \$150,000,000
Floating Rate Subordinated Notes due 1997
For the six months 14th February, 1991 to 14th August, 1991 the Notes will carry an interest rate of 6.6875% per annum with a coupon amount of U.S. \$336.23 per U.S. \$100,000 Note, payable on 14th August, 1991.
Banco Di Napoli International S.A.
Company, London Agent Bank

52.9 consolidated sales for 1990

BSN RISES...

BSN reported today that consolidated sales for the year 1990 came to 52.9 billion French francs compared with 45.7 billion in the previous year.

After adjustment of the figures to reflect the transfer of the La Fimlin subsidiary from the Division to the Grocery Products Division, the sales breakdown by Division was as follows:

BREAKDOWN OF CONSOLIDATED SALES BY DIVISION (millions of French francs)		
	1990	1989
Dairy Products	13,264	12,857
Grocery Products	10,628	10,008
Biscuits	12,768	11,047
	6,598	6,188
Champagne, Mineral	4,963	4,320
	5,877	5,557
Transactions	54,071	49,747
	(1,174)	(1,078)
GROUP	52,900	48,689

1990 figures for the Biscuits Division fully integrate the sales of Belin (France), Jacob's (UK) and Salsina (Italy) over the year, compared with only seven months in 1989.

In terms of unchanged structure and exchange rates, the 1990 sales gain by Division were:

Dairy Products	8.3%
Grocery Products	7.8%
Biscuits	5.0%
Beer	5.0%
Champagne, Mineral	15.5%
Containers	4.0%
GROUP	7.5%



FRANCE'S LEADING FOOD AND BEVERAGE GROUP



BANK OF GREECE

US \$250,000,000

Floating Rate Notes due 1997

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 19th February, 1991 to 19th August, 1991 the following information is relevant:

- Rate of Interest: 6.875% per annum
- Interest Amount payable on interest: US\$ 345.66 per US\$ 10,000.00 nominal or 8,641.49 per US\$ 250,000.00 nominal
- Interest Payment Date: 19th August, 1991

Agent Bank
Bank of America International Limited

FIDELITY GLOBAL SELECTION FUND

d'Investissement à Capital Variable

33, Boulevard Prince Henri

L-1724 Luxembourg

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that the Annual General Meeting of the Shareholders of FIDELITY GLOBAL SELECTION FUND, a d'investissement à capital variable, organised under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the registered office of the Fund, 33, Boulevard Prince Henri, Luxembourg, at 11:00 a.m. on February 22, 1991, specifically, but without limitation, for the following purposes:

- Presentation of the Report of the Board of Directors.
- Presentation of the Report of the Auditor.
- Approval of the balance sheet and income statement for the fiscal year ended October 31, 1990.
- Discharge of the Board of Directors and the Auditor.
- Ratification of the co-option of Charles T. M. Collis as a Director of the Fund in replacement of John M. S. Patton.
- Election of five (5) Directors, specifically the reelection of the following five (5) Directors: Messrs. Edward C. Johnson 3d, Charles T. M. Collis, Charles A. Fraser, Jean Hamillius, and H. F. van den Hoven.
- Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg.
- Consideration of such other business as properly come before the meeting.

Approval of the above items of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present. Subject to the limitations imposed by the Articles of Incorporation of the Fund with regard to ownership of shares which constitute in the Fund more than 10 per cent (3%) of the outstanding shares of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

Dated: January 21, 1991

BY ORDER OF THE BOARD OF DIRECTORS

THE THAILAND FUND

International Depositary Receipts (IDRs)

Issued by Morgan Guaranty Trust Company of New York

Evidencing Beneficial Certificates Representing 1,000 Units

Notice is hereby given to the holders of the Thailand Fund declared a dividend of BART 23.83 per unit. The record date for this dividend is the 31/1/1991.

As of February 21, 1991 payment of coupon number 4 of the International Depositary Receipts will be made in U.S. Dollars at the net rate of USD \$33.67 per IDR after deduction of 10% Thailand withholding tax and of depositary fees USD 2.14.

Payment will be made at one of the following offices of the Trust Company of New York:

- Brussels, 35 avenue des Arts
- London, 1 Abchurch Lane
- Frankfurt, 46 Mainzer Landstrasse
- Zurich, 36

In compliance with the terms and conditions of the Deposit Agreement the dividend will be paid by the depositary or the afore-mentioned agents, against presentation of the coupon and of the appropriate certificate of authenticity and notation of the coupon and of the appropriate certificate of authenticity and notation of the coupon.

Morgan Guaranty Trust of New York, Brussels Office, as Depositary.

Nationale-Nederlanden NMB POSTBANK GROUP

To holders of our certificates, shares and warrants.

Nationale-Nederlanden and NMB Postbank

Group merging.

Holders of securities in both companies are being invited to tender their securities in exchange for securities of the new company, which will be called Internationale Nederlanden Group.

We published our merger document on 28 January 1991.

The exchange period ends at 2pm on 1 March

1991. Copies of the exchange document can be obtained from Keith van Vessem at NMB Postbank Group, 2 Copthall Avenue, London EC2R 7BD.

Fax: 071-374-2236.

Internationale Nederlanden Group

In response to the future.

This advertisement does not constitute an offer of securities in any country. This advertisement is issued by Internationale Nederlanden Groep N.V. ("Internationale Nederlanden") and its context, which have been prepared by N.V. and NMB Postbank Group N.V., which has acted as financial adviser to Nationale-Nederlanden N.V. and NMB Postbank Group N.V. in relation to this transaction and is a document of The Securities Association. Securities may go down as well as up and securities denominated in Dutch Guilders may also go down as well as up in Sterling terms, by reason of changes in the Sterling/Guilder rate of exchange. For regulatory reasons, neither the document nor any other document in connection with the merger may be issued or passed on to any person in the United Kingdom other than a person who demonstrably is or who provides written evidence that he is of a kind described in article 9(5) of the Financial Services Act 1986 (Investment Advertisements) (Exemption) Order.

with effect from 13 february 1991		
first direct base rate is decreased by 0.5% p.a.		
from 14% p.a. to 13.5% p.a.		
please note the following changes to interest rates:		
debit interest from 21% p.a. to 20.5% p.a.		
flexi loan 17.5% p.a. to 17% p.a.		
homeowner reserve 19% p.a. to 18.5% p.a.		
authorised overdraft rate (base rate +5%) to 22.000 (+5%)		
authorised overdraft rate premier (base rate +2.5%) to 16.5% p.a. to 16% p.a.		
cheque account (base rate +2.5%) to 16.5% p.a. to 16% p.a.		
with effect from 15 february 1991		
credit interest balance £1-£499 7% net p.a.		
balance £500 and over 7.25% net p.a.		
premier cheque account balance £1-£499 7.25% net p.a.		
balance £500 and over 7.5% net p.a.		

notice to first direct customers

first direct 0345 100 100

first direct is a division of midland bank plc.
first direct, millshaw park lane, leeds LS11 0LT.

This announcement appears as a matter of record only.

NEW ISSUE

14th February, 1991



Mitsui Mining and Smelting Company, Limited

U.S.\$200,000,000

4½ per cent. Guaranteed Bonds due 1995

with

Warrants

to subscribe for shares of common stock of
Mitsui Mining and Smelting Company, Limited

The Bonds will be unconditionally and irrevocably guaranteed by

The Mitsui Taiyo Kobe Bank, Limited

ISSUE PRICE 100 PER CENT.

Nomura International
Mitsui Trust International Limited

IBJ International Limited
Nippon Credit International Limited
Yamaichi International (Europe) Limited
Banque Bruxelles Lambert S.A.
Commerzbank Aktiengesellschaft
Credit Lyonnais Securities
Dresdner Bank
Goldman Sachs International Limited
KOKUSAI Europe Limited
Merrill Lynch International Limited
Morgan Stanley International
New Japan Securities Europe Limited
Salomon Brothers International Limited
Société Générale
S.G. Warburg Securities

Mitsui Taiyo Kobe International Limited
The Nikko Securities Co., (Europe) Ltd.

LTCB International Limited
Daiwa Europe Limited
Bank of Tokyo Capital Markets Group
Baring Brothers & Co., Limited
Cosmo Securities (Europe) Limited
Dai-ichi Europe Limited
Robert Fleming & Co. Limited
Kleinwort Benson Limited
Lehman Brothers International
Mitsubishi Finance International plc
NewWest Capital Markets Limited
Norinchukin International Limited
J. Henry Schroder Wagg & Co. Limited
Wako International (Europe) Limited
Yamatane Securities (Europe) Limited

This announcement appears as a matter of record only.

GUINNESS PLC

has acquired

La Cruz del Campo S.A.
and its subsidiaries

The undersigned acted as
financial advisors to
Guinness PLC:

Chase Investment Bank Limited

February 1991



CHASE

INTERNATIONAL CAPITAL MARKETS
German issues rally almost
a point after leaked report

By Tracy Corrigan in London and Patrick Harverson in New York

THE GERMAN bond market rallied nearly a full point yesterday on speculation that German bond issuance may be lower than expected.

The market firmed on a leaked report in a German newspaper that Mr Theo Waigel, the German finance minister, plans tax increases to fund the Gulf war.

The implication that this would reduce the Bundesbank's funding needs - especially in the concept of economic regeneration of western Europe - was seized by traders.

The market's firm tone prompted international buying. Mr Major, an analyst at UBS Phillips & Drew, said the market is again looking overbought and vulnerable to profit-taking by US investors, who have been active in the market this year, but could still be a threat to the potential currency advance.

In addition, the market was pushed through into the German inflation rate, potentially delaying any further rise in the bond market.

The bond market on the London International Financial Futures Exchange closed at 100.00, up from an opening level yesterday of 99.95 and further in after-hours trading to 100.07.

IN THE UK, gilt prices were given a boost by the strong performance of the Channel Islands market.

But the market was still

BENCHMARK GOVERNMENT BONDS

Coupon	Red Date	Price	Change	Yield	Month
13.500	02/02	100.00	+0.02	10.04	11.58
9.000	03/00	100.00	+0.01	10.02	10.89
8.000	10/08	94.17	+14/32	9.64	10.21
US TREASURY					
10.000	02/21	98.24	-04/32	7.96	8.23
10.000	02/21	98.24	-04/32	7.96	8.05
JAPAN					
No 119	09/08	100.00	+0.01	6.69	6.94
No 129	09/08	100.00	+0.01	6.69	6.94
GERMANY					
FRANCE BTAN	10/00	100.00	+1.040	9.26	8.97
OAT	10/01	103.1800	+1.000	9.17	8.96
NETHERLANDS	02/00	106.0000	+0.000	8.72	9.27
AUSTRALIA	07/00	104.2000	+0.000	11.52	11.27
BELGIUM	08/00	104.2000	+0.000	8.00	8.71

Prices closing, New York closing
Prices in UK in decimal
Prices in US in decimal

net of UK economic data, including a lower-than-expected rate of unemployment, and a further rate reduction would be expected.

The market's firm tone prompted international buying. Mr Major, an analyst at UBS Phillips & Drew, said the market is again looking overbought and vulnerable to profit-taking by US investors, who have been active in the market this year, but could still be a threat to the potential currency advance.

In late trading, the market was pushed through into the German inflation rate, potentially delaying any further rise in the bond market.

IN THE UK, gilt prices were given a boost by the strong performance of the Channel Islands market.

But the market was still

government issues was up a point, with the yield on the 10-year paper falling to 7.96 per cent.

The firmness of shorter maturities, however, was not reflected in the short-term interest rates, which were unchanged, and January industry production, which was expected to show a decline of 0.7 per cent.

The key statistics due out today are the January price index, which analysts expect to be virtually unchanged, and January industrial production, which is expected to show a decline of 0.7 per cent. The trade balance for December and capacity utilization in January will also be reported today.

For the third day this week, the Fed intervened in the money markets, this time via five-day system repurchase agreements. After the Fed's operations, designed to keep the fed funds rate at or below its target of 6½ per cent, the funds fluctuated on the target to stand at 6½ per cent in late trading.

National Grid Company tops risk rating

By Stephen Fidler, Euromarkets Correspondent

THE National Grid Company has been rated as the UK's newly-reconstructed electricity industry, while the two generating companies being privatised are the riskiest parts of the business, according to Moody's investment service.

In a report published yesterday, Moody's said the power generating companies, National Power and Powergen, could see their dominant market position being eroded by

new gas-fired power stations. They also face heavy costs in satisfying obligations relating to safety risks.

In contrast, the agency said the positions of the regional electricity companies should remain strong over the next five years. Local electricity distribution is likely to remain a natural monopoly, it says.

But the National Grid Company has the lowest business risk, with its revenues likely to grow steadily because it will

not depend on yearly electricity production.

The agency describes government and regulatory support for the National Grid and the regional electricity companies as strong - compared with "very strong" for utilities in Australia, Canada, Denmark and the US Tennessee Valley Authority. Support for the two generating companies is "moderate", about in line with the US investment utility industry.

FT/IBD INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Prices are as of February 15, 1991.

Country	Issue	Face	Coupon	Yield	Price	Change	Yield	Price	Change
ALBERTA	PROVINCIAL 5 3/8 95	100	5.375	100.00	100.00	0.00	10.04	100.00	0.00
AUSTRIA	12 1/2 95	100	12.500	100.00	100.00	0.00	10.02	100.00	0.00
BANK OF CANADA	5 3/8 95	100	5.375	100.00	100.00	0.00	10.04	100.00	0.00
BELGIUM	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
BREXIT	7 3/4 95	100	7.375	100.00	100.00	0.00	10.04	100.00	0.00
BUNDESBANK	5 3/8 95	100	5.375	100.00	100.00	0.00	10.04	100.00	0.00
BP CAPITAL	5 3/8 95	100	5.375	100.00	100.00	0.00	10.04	100.00	0.00
CANADA	5 3/8 95	100	5.375	100.00	100.00	0.00	10.04	100.00	0.00
CARD	5 1/4 95	100	5.125	100.00	100.00	0.00	10.02	100.00	0.00
CHINA	12 1/2 95	100	12.500	100.00	100.00	0.00	10.02	100.00	0.00
COUNCIL OF EUROPE	5 3/8 95	100	5.375	100.00	100.00	0.00	10.04	100.00	0.00
DEUTSCHE	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
DEMOCRACY	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
EUROPEAN	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
FINLAND	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
FRANCE	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
GERMANY	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
ITALY	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
JAPAN	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
KANSAS	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
LA CRUZ DEL CAMPO	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
LEHMAN	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
LIPTON	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
LUCKY	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
MERRILL	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
MORGAN	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
NATIONAL	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
NORINCHUKIN	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
POWERGEN	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
POWER	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
REUTERS	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
SALOMON	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
SOCIETE	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
STANDARD	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
SWISS	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
TELECOM	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
UNITED	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
WALMART	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
WELLS	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
WORLD	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00
YAMAICHI	5 1/2 95	100	5.250	100.00	100.00	0.00	10.02	100.00	0.00

STRAIGHT RATE NOTES: The yield is the yield to redemption of the bid-price; the amount issued is in millions of currency units. Chg. day - Change on day.
FLUATING RATE NOTES: Denominated in dollars. Coupon - Current coupon.
CONVERTIBLE BONDS: Denominated in dollars. Coupon - Current coupon.
Currency of share at conversion rate listed at issue. Premium of percentage premium of the current effective price of acquiring shares via the bond over the most recent price of the shares.

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Thomas Labrecque: did not rule out an alliance

Nationwide banking on way in US, says Chase

By David L. ... Banking Editor

THE US treasury's proposals to reform the US banking system will finally pave the way for a nationwide banking market, according to Mr Thomas Labrecque, the chairman and chief executive of Chase Manhattan Bank.

"National banking has to come," he said in an interview in London yesterday. Mr Labrecque said that sufficient support now existed in the US to ensure that at least a part of the reforms, published last week, would go through. "I think we're going to do something," he said, though there were many differences of opinion.

On the specific proposals, the chairman said he believed there should be nationwide branch banking, and that the establishment of financial holding companies should be permitted to allow banks to expand into areas like investment banking and the marketing of securities. The proposed restructuring of the regulatory apparatus was also a step in the right direction.

His main concerns were that holding companies should not be required to build excessive "firewalls" between their different businesses because this would be costly. He also believed that financial holding companies should be drawn more closely into banking regulation for reasons of competitive equality.

He said Chase would use any opportunities opened up by deregulation to strengthen the six lines of business which it is now concentrating on after last year's financial crisis and the resulting cuts and job losses. These are corporate finance, risk management, information transaction services, international private banking, consumer services and New York retail banking. "We're looking for ways to build them up and make them pre-emptive," he said.

In reply to questions that Chase's recent problems would rule out any major expansion for a while, Mr Labrecque said: "Only time will tell. But you shouldn't want us out."

Chase welcomed the opportunity to expand both geographically and through new products. Geographical expansion was not only a matter of spreading costs more widely, but also of diversifying risk. Major product freedom would also enable Chase to provide a better service to its customers.

Mr Labrecque declined to say if he would be seeking an alliance either with another bank or an industrial company if the law is changed to permit that. But he did not rule it out.

Fay Richwhite wins contract for NZ sell-off

AUCKLAND merchant bank Fay Richwhite has won the contract to sell off NZ\$500m worth of Telecom Corporation of New Zealand shares to the New Zealand public, probably in the last quarter of the year. It will be the largest private offering of shares ever made in New Zealand, writes Terry Hall in Wellington.

This follows an undertaking by the owners of Telecom Corporation, Ameritech and Bell Atlantic, the US regional telephone companies, to sell this amount of shares. Ameritech and Bell Atlantic are also planning a global issue of shares.

Fay Richwhite, who handled the original privatisation, has also undertaken to buy 5 per cent of the shares through a private company.

The chief financial officer for both Ameritech and Bell Atlantic in New Zealand, Mr Kirk Culhamer, said the timing of the sale was still uncertain, as current conditions were not considered favourable in New Zealand for a share issue.

Ameritech and Bell Atlantic bought Telecom Corporation last September in a NZ\$4.25bn deal, but undertook to reduce their stake to 10 per cent.

Analysts say
issue may
have peaked

FIXED INTEREST

INTERNATIONAL CAPITAL MARKETS

Analysts warn issue may have peaked

By Simon London

THE Bank of England may not need Ecu funding as such, but it could hardly have chosen a more advantageous time to issue Ecu bonds.

The Ecu bond market has outperformed the majority of the European bond markets which make up the Ecu basket this year. For example, the yield on the French government 10 per cent Ecu OAT, maturing 2001, has fallen by around 50 basis points since the beginning of January.

Analysts suggest the best measure of the relative performance of the market is to compare Ecu bond yields with a synthetic index made up of a weighted basket of all the European bond markets which comprise the Ecu.

At the 10-year maturity, the Paribas yield index of liquid Ecu bond issues is now 50 basis points below the synthetic yield curve derived from the underlying national markets.

Last year, 10-year liquid Ecu bonds offered 0 to 30 basis points below the synthetic yield curve. This year, the range has been broken decisively. While Ecu bond issues have usually been more expensive than the "theoretical" value, the divergence has grown to new proportions this year. "The Ecu market is discounting a lot of good news on European monetary union at the moment," commented one syndicate manager. "Investors are confident that there will be no major realignment of the ERM currencies."

Although the market rallied on the back of the UK issue yesterday, analysts suggest the market may have peaked. This is a warning to Ecu investors who bought bonds at the top of the market, but borrowers such as the UK government are looking in at the lowest relative rate the market has seen.

Yesterday's issue appears to have succeeded in drawing UK institutional investors into the Ecu market. But bond syndicate managers are not anticipating a flood of new issues from other UK issuers hoping to tap this "new pocket" of demand for Ecu paper. Indeed, the FTSE 100, the benchmark for UK equities, has fallen by 1.5 per cent since the UK government's announcement of the Ecu issue, setting benchmark yields at unattractively low levels.

UK adds further Ecu500m to debut Eurobond paper

By Simon London

THE UK government added a further Ecu500m to its debut Ecu2bn Eurobond issue yesterday, the additional Ecu500m helping to satisfy unexpectedly strong demand from UK institutional investors.

The issue was offered to investors at a fixed price of 100, with a coupon of 8.5 per cent, to yield 9.13 per cent on a basis points below the yield on comparable French government paper.

The issue immediately becomes the benchmark 10-year maturity Ecu bond and will be a highly liquid instrument. The Bank of England has retained an Ecu200m of the issue which will be released, if necessary, to regulate the liquidity of the market.

Morgan Stanley, the lead manager, said the issue, at 11.30 GMT and the bonds traded up to 100.45 bid by early afternoon, for a yield of 6 basis points less than the comparable French government OAT.

However, by the close of

INTERNATIONAL BONDS

trading the yield spread had closed back to 4 basis points.

Most participants in the deal reported strong demand from UK institutional investors, with perhaps 25 per cent of the issue being placed in the UK.

Most were also satisfied with the way the issue had been priced and syndicated. Morgan Stanley sold about one-third of the issue, which drew criticism from certain syndicate managers. The majority, however, noted this was normal syndication procedure.

Elsewhere in the market, new issue activity continued in the sterling sector. BAA, the UK airports operator, came with a rare 25-year deal bought mostly by UK institutional clients. The £150m offering carries a coupon of 11.4 per cent and was priced at a fixed real-

over the 5 per cent gilt maturing in 1992 and was lead managed by BZW.

Crédit Lyonnais de France added to the supply of sterling zero-coupon paper, issuing 10-year bonds with a nominal value of £100m also via BZW. The paper was priced at 98.54, to yield 40 basis points over gilts. The issues by Deutsche Bank and Swiss Bank Corporation launched on Tuesday were yesterday trading on a yield spread of 30 basis points over gilts.

Later in the day, Leeds Permanent Building Society came with a £100m five-year issue, lead managed by UBS Phillips & Drew. The bonds carry a 11.4 per cent coupon and were reoffered at 98.40.

The five defaults, the extent of which will be known in a fortnight, is just the tip of the iceberg. With settlement of the new issues already under way, the market is being kept busy by a number of volumes having been dropped over the past four years.

The BSE has a complement of 550 brokers, many of whom are small, and the market is under trading and becoming insolvent. At least two of the five defaults were on the verge of bankruptcy earlier and were ordered to stay away from the market for several months. Most brokers lack the required infrastructure to cope with the growing business and the capacity to absorb shocks in a time phase.

Trading outside the ring, though prohibited, is rampant. Analysts say transactions recorded at BSE are believed to be half of the total trading. The authorities are not responsible for the other half, which has to be settled by brokers bilaterally.

Meanwhile, the stock exchange administration is to auction membership cards of the five defaulters. An expert committee has been set up to suggest measures to improve liquidity of the market and to prevent broker bankruptcies. State-owned banks and financial institutions plan to open brokerages as part of market reform, but opposition from existing brokers, who fear they may lose their influence has stalled the move.

Committee may end trading problems

By R.C. Murphy

in Bombay

AN END is in sight to the 12-year-old payments crisis that has gripped the Bombay stock exchange. The crisis in India's largest exchange has disrupted trading and left a trail of broker bankruptcies.

Five brokers have been declared defaulters for failing to meet their obligations as share values plunged by 20 per cent in half a dozen trading sessions in late January. Several other brokers are on the verge of default.

The market capitalisation of the 600 listed companies is down to Rs445.02bn from Rs515.58bn on October 9, 1988. The five defaults, the extent of which will be known in a fortnight, is just the tip of the iceberg. With settlement of the new issues already under way, the market is being kept busy by a number of volumes having been dropped over the past four years.

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Footsie futures step out

Jim McCallum on the launch of a trading system

A NEW trading system for UK equity futures which could have important implications for the London stock market was quietly launched last week.

Almost a year after the International Stock Exchange brought its trading day forward by an hour, the London International Financial Futures Exchange (LIFFE) has launched the first computerised trading system, known as Automated Pit Trading (APT), which will capture more North American business.

With little promotional fare, LIFFE has introduced the 100 basis points on the screen-based dealing system, known as Automated Pit Trading (APT), which will capture more North American business.

LIFFE's new trading system, which will be in operation by the end of the trading day on a computer screen, will be a significant step forward in the market's ability to handle the increasing volume of UK equity futures trading.

One of the main advantages of APT is that it allows investors to trade in a more efficient manner, with the system being able to handle a much larger volume of orders than the current system.

Something similar to this happened when the London stock market moved to a computerised trading system, known as Automated Pit Trading (APT), which will capture more North American business.

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trading wait until the market reopened on the following Monday morning, gilt and money market dealers could hedge positions in the futures market, while the market was after-hours dealing on APT.

On the day ERM entry was announced, the LIFFE gilt futures contract, which is 1 per cent of the daily turnover in just one hour on APT, while dealing in interest rate futures reached nearly 40 per cent.

However, activity on this market is exceptional. On an average day, the turnover on APT is 4 per cent of the daily volume, with the system using the market for technical purposes.

Nevertheless, over the last year, turnover in UK equity futures has steadily increased and has begun to exert the sort of influence on the UK equity market that US cash markets have become known for. The addition of APT is likely to increase the profile of stock index futures.

One reason for the increase in turnover is the growing importance of the London market as a centre for the trading of UK equity futures. The market has been the focus of a number of institutional investors, with the system being able to handle a much larger volume of orders than the current system.

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likely to be of greater value to professional traders than institutional investors. He said that the market would use APT "on occasions", and said the movements in New York would dominate the direction of trading.

But active dealing on equity futures markets does spill over into after-hours trading, it is likely that APT could influence the market.

Mr Harvey, director of equity futures at UBS Phillips & Drew, said: "When the market is exceptionally volatile, APT will come into its own and will give a useful indication on when the spot market will be trading with the market open."

Institutional interest is likely to come from the US, says Mr Tony Norman, director of derivatives at Barclays Bank. Since January 1990, LIFFE members have had permission to use UK regulatory authorities to break FT-SE futures in US dollars.

Life acknowledges that the underlying market for trading, turnover as an indicator of market activity, is limited. But Ms Victoria Ward, director of product development at LIFFE, said that the American Depository Receipts (ADRs), the trading instrument for UK securities in US markets, will help stimulate US interest in APT. With the 55 main ADRs accounting for more than 76 per cent of the FT-SE index, the FT-SE futures is a useful hedging tool. The extra trading time provided by APT may be attractive to those ADR traders.

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CNT to restructure debt with buy-back

By George Graham in Paris

CAISSE Nationale des Télécommunications (CNT), the French state institution for funding telecoms development, is to carry out a FF8bn restructuring of its debt through a complex three-stage buy-back and bond swap programme.

The programme involves the buy-back of seven CNT bonds worth FF8.1bn in cash, followed by the placement of a new issue of 10-year bonds with a syndicate of banks. CNT will also offer this new bond in exchange for four other issues with only a short life remaining.

For another three years, with a new issue in the pipeline, the CNT will be able to restructure its debt before maturity. CNT will offer the same new bond in exchange, but using for the first time a more complicated auction technique. In all, the programme targets FF8.1bn in cash, followed by the placement of a new issue of 10-year bonds with a syndicate of banks. CNT will also offer this new bond in exchange for four other issues with only a short life remaining.

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LONDON MARKET STATISTICS

RISES AND FALLS YESTERDAY

British Funds	Rises	Falls	Same
Corporations, Domestic and Foreign Bonds	5	0	16
Equities	654	81	821
Financial and Industrial	30	14	44
Oil	30	14	44
Plastics	1	1	2
Metals	75	21	45
Others	75	21	45
Totals	1,235	194	1,394

LONDON RECENT ISSUES

Issue	Amount	Price	Yield	Rating
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+

FIXED INTEREST STOCKS

Issue	Amount	Price	Yield	Rating
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+

RIGHTS OFFERS

Issue	Amount	Price	Yield	Rating
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+

TRADITIONAL OPTIONS

Issue	Amount	Price	Yield	Rating
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+
British Telecom	£1,000m	100.00	8.50%	A+

LONDON TRADED OPTIONS

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

THE DERIVATIVE

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

CALLS

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

PUTS

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

CALLS

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

PUTS

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

CALLS

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

PUTS

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

LONDON TRADED OPTIONS

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
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British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

THE DERIVATIVE

Option	Call	Put	Call	Put
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00
British Telecom	100.00	100.00	100.00	100.00

CALLS

UK COMPANY NEWS

Profits fall to £8m and chief executive warns on future payments

Crest Nicholson supports dividend

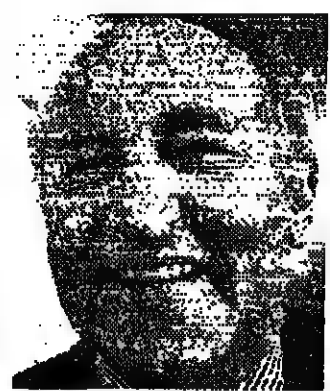
By Andrew Taylor, Construction Correspondent

CREST NICHOLSON, the housebuilder and commercial property developer, said yesterday it would maintain its final dividend at 10p.

A proposed final dividend of 10p makes the total a maintained 7.65p for the year ended October. Earnings per share fell to 10p (28.71p).

Mr Roger Lewis, chief executive, warned, however, that the group might not be able to maintain the dividend in the current financial year. The outlook remained tough for the housing and commercial property markets in spite of this year's half a percentage point reduction in interest rates.

"It is a very uncertain time for the housebuilding industry," he said. "We are not sure how long it will last, but we are not sure how long it will last, but we are not sure how long it will last."



David Doune, chairman

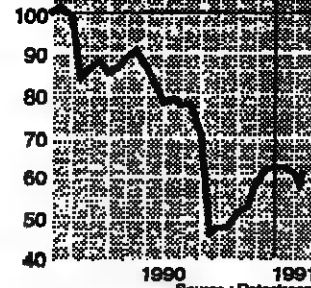
than three quarters from £37.12m to £10.8m. Mr Lewis warned that the company expected to make a loss in the first half of the current year.

Analysts expect full year profits to be about £5m which would mean the group would again have to raise money to maintain the dividend.

Housebuilding in southern England and the east Midlands, where the worst

Crest Nicholson

Share price relative to the FT-A Contracting & Construction Index



affected UK housing markets, incurred a loss of £3.33m compared with a profit of £1.7m in 1988-89.

The group sold 1,370 houses, about 50 more than in the previous year. Margins, however, were hit as the average price of a house, after sales incentives, fell from £56,000 to £54,000.

Commercial property profits also fell sharply, from £15.23m to £1.1m, as industrial estates

away from the sector. The only area to see an increase in profits was the construction and leisure division - mainly contracting in southern England - ahead from £5.7m to £7.25m. Contracting margins more recently have come under pressure.

Profits this year of £5m would mean the group breaking even on housing and making about £2.5m each from property and contracting.

The balance sheet, however, is in a relatively good shape with net borrowings of £58m equivalent to 38 per cent of shareholder funds. It has no off-balance sheet debt and does not capitalise interest.

Mr Lewis said: "Our maximum exposure to the commercial property market, assuming we built everything in 1990, of which only £80m would be financed by borrowings."

He said gearing would only increase if the company decided to buy more land to gear up for a housing recovery in 1992.

See Lex

Storehouse appoints new finance director

By John Thornhill

STOREHOUSE, the retailing group, has appointed a new finance director to replace Mr Bob Mackenzie, who left the company after an acrimonious dispute last October.

He is Mr David Simons, currently group finance director of the House Fraser department store chain. He will take up the post in May.

Mr Simons does not believe that the delay in his joining will prove a problem because it has already drawn up its financial budgets for the year under the guidance of Mr Michael

Julien, chief executive. Unlike Mr Mackenzie, the 42-year-old Mr Simons has had a long involvement in the retail sector. After a spell at Burton Group, he worked at UDS Tailoring where he was part of the buy-out team that created Collier Holdings. In 1984 he became finance director of the European operations of Toys R Us.

He will have a tough job helping to put Storehouse on a firm financial footing in the current unforgiving market conditions. Mr Simons will be expected to "make the business sweat a bit".

Like most retailers, Storehouse, which runs the House of Fraser, Mothercare, Matala and Debenhams chains, experienced a disappointing Christmas, with sales last year down 10 per cent on the weather.

Prudential sells more estate agencies

By Michyo Nakamoto

Prudential Property Services, the property arm of the Prudential Corporation, is to sell the estate agency network in the south of England to the UK subsidiary of Scottish Widows Fund and Life Assurance Society, for £4.5m.

The portfolio includes 100 residential estate agency branches and related professional services businesses in lettings, surveys and valuations. The sale is the second since Prudential declared its intention in November to put its loss-making estate agency network of 500 branches up for sale. The first was the sale of 191 estate agency branches in the Thames and Eastern regions to Woolwich, the UK building society, for £3.75m.

Proceeds from the sale will be used to develop Prudential's mainstream activities, said Mr Mike Newmarch, chief executive. The company said that it was in discussions with a number of parties interested in the remaining two regions of the north and south.

The purchase of the Prudential region branches will double the size of Connell's residential property operations.

GPA shows modest advance to \$196m

By Kieran Cooke in Dublin

GPA, the world's leading aircraft leasing company, returned after-tax profits of \$186m (\$99m) for the nine months to December 31, a 9 per cent rise on the equivalent period in 1989.

Turnover rose to \$1.49bn (\$1.25bn) and earnings per share in the privately-held group, based in Shannon in the Irish Republic, rose 6 per cent to \$1.65.

While the results might be deemed to be satisfactory in the present turbulent times in the aviation industry, the profits rise was very modest compared to figures of previous years, when gains of between 50 and 60 per cent were the norm.

Mr Tony Ryan, founder and chief executive of the group, said the results demonstrated GPA's ability to make good returns even in difficult circumstances. He added, however: "GPA cannot insulate itself fully from the current downturn in commercial aviation."

In times as uncertain as these, all comment about the future must be tentative and it would be imprudent to attempt a short term forecast.

Mr Maurice Foley, GPA's deputy chairman, said there was no doubt that the group's customers were taking longer to make decisions and some were in financial difficulties.

He said GPA had built itself a good defensive position to weather the present problems in the aviation industry and pointed out that there was no reason for the group's profits to be nervous.

Mr Foley added that while there were obvious difficulties in the US and Europe there was still demand elsewhere for aircraft. He said GPA would probably lease 25 aircraft to China this year.

The group said it had "substantial" cash reserves and over \$2.4bn of committed and undrawn credit lines available.

NSM, the mining and building products group, yesterday said more than a third of its market value after warning that results for the year to March 31 would be "significantly lower" than in 1989.

The group's share price fell 11p to 21p, valuing the group at \$1.1bn. They have slipped from 106p over the past 12 months.

The group's 1990 turnover reported a 32 per cent fall to £7.2m in last year's pre-tax profits, said a spokesman. The group's second-half loss "in the absence of profits from the sale of its non-core properties."

It said that the decision regarding payment of a final dividend remained "under review." In the year to March 31 1990 the company lifted taxable profits from £1.1m to £1.1m (NSM 1989).

NSM's 1990 results were set back on the "sharp decline in the UK building and property sectors" which it said was materially affecting both trading results and planned property acquisitions.

"Several of the UK divisions have taken longer than anticipated to reach a contribution to group profits," it said.

Substantial downturn expected at Eurocopy

By David Owen

SHARES of Eurocopy fell sharply yesterday after the office equipment supplier warned that pre-tax profits for the year to September 30 would be "substantially less" than the £11.3m reported last time.

The shares plunged 59p to close at 95p, valuing the company at £26p last August.

Eurocopy blamed the back on the poor performance of its Purdie & Kirkpatrick and Equipa divisions acquired from Sketchley in March 1988.

Mr Michael Armistage, finance director, said that the divisions had armed their sales forces with "abstracts from Hansard and damaging press cuttings." The company, whose core business is trading satisfactorily, had concluded that the downturn had "a lot to do with" that, he said.

The group last year admitted past malpractice relating to a type of flex lease offered by P&K. It said that the malpractice was "stamped out" in the wake of staff changes made in February 1990. The matter has caught the attention of Mr Nigel Griffiths, a Labour MP.

Eurocopy also said that there was "some evidence" that the economic climate was "either causing businesses to defer purchases of additional equipment or preventing them from doing so because they are no longer acceptable credit risks to leasing companies."

"It is anticipated that a reduction in additional equipment will result in a lower rate of growth in the current year in the number of copies produced by customers' photocopiers."

Scowcrofts hold £0.75m Gaynor debentures

By Clay Harris

The Scowcroft family, controlling shareholders of Gaynor Group, the plastic packaging manufacturer to which administrative receivers were appointed on Wednesday, are among the last secured creditors of the company.

Through Rothschild Trust Management, the family interests hold £750,000 in debentures which rank with the fixed and floating charge National Westminster over Gaynor's assets.

NatWest and the trust asked for receivers to be appointed after Gaynor's board gave up hope on Monday of arranging refinancing or finding an alternative buyer for the business.

Mr Glyn Jones, Gaynor's chairman, said yesterday: "The board did explore every avenue in all directions." However, he said news of the receivers' appointment last week had elicited approaches which might still bear fruit for the receiver.

The debentures were issued last summer to help Gaynor after ABN Bank withdrew facilities.

Brierley's IEP sells its stake in William Low

IEP Securities, the UK investment vehicle of New Zealand entrepreneur Sir Ron Brierley, yesterday sold its 20 per cent stake in William Low, the Dundee-based food retailer, which it had built up over several years, writes Andrew Bolger.

IEP sold the shares to a consortium led by Goldman Sachs, which then passed them on to a variety of institutions at 195p each.

The shares closed 15p lower at 180p. IEP said it made a book profit of £1m on the deal.

The sale is the latest of a series of cash-raising exercises by IEP, which last week sold its 30 per cent stake in Vickers, the engineering, defence and luxury cars group, for £10m.

Sir Ron is keen to reduce the indebtedness of Brierley Investments, IEP's parent company, which recently acquired Mountaineer Investments, the UK hotels group, for £844m.

P&P restores some lustre to sector with 18% rise to £13m

By Alan Cane

P&P, the Lancashire-based microcomputer distributor and computing services company, yesterday reported results which restored some lustre to a sector which has taken a battering in recent months.

A good second-half performance lifted pre-tax profits for the year to November 30 by 18 per cent to £1.07m (£1.07m).

Sales were £223.79m (£198.57m). Earnings per share rose to 15.5p (30p). The share price for the year, however, is increased by 30 per cent to 42.5p, via a final 3p.

The share price rose 18p to 80p on the news. Last July the share price reached a high of £1.20 before a rights issue to £1.20.

A series of brokers' adverse reports and litigiousness in the computing services market resulted in the share price falling to 15p.

Mr David Southworth, managing director, said the results vindicated the company's strategy of moving into computing

services and developing European operations.

He hoped that within a few years the company would be equally successful in the UK and mainland Europe.

The recently acquired Belgian and French subsidiaries were expected to contribute 15 per cent to 1991 revenue. The decline in P&P's share price, however, was making it difficult to carry out acquisitions on the Continent.

P&P has just completed a reorganisation into five divisions. Corporate systems, engineering sales of products and services to companies like ICI, British Aerospace and Rolls Royce are expected to contribute 50 per cent of 1991 sales. Distribution services, which put in 15 per cent, is the microcomputer business.

The other divisions are new technologies and per cent, principal distribution of Apple Computer add-on equipment

(12 per cent) and Europe.

COMMENT

P&P is reaping the benefits of firm financial management and is conspicuously lacking in some of its competitors and a determination to turn away from microcomputer distribution, where margins are narrow, to computer services which offer greater opportunities to add value. The reason for the sector's recent decline, however, has it is becoming meaningless to compare P&P with other computer distributors, or indeed retailers. Total sales at P&P are remarkable for a computer services company. Other positive factors include a six-year record of growth in sales and pre-tax profits, which put it in a strong position to attract investors. Analysts are predicting profits of between £8m and £12m next year, at 80p a share, if the shares look good value.

Prudential sells more estate agencies

By Michyo Nakamoto

Prudential Property Services, the property arm of the Prudential Corporation, is to sell the estate agency network in the south of England to the UK subsidiary of Scottish Widows Fund and Life Assurance Society, for £4.5m.

The portfolio includes 100 residential estate agency branches and related professional services businesses in lettings, surveys and valuations.

The sale is the second since Prudential declared its intention in November to put its loss-making estate agency network of 500 branches up for sale. The first was the sale of 191 estate agency branches in the Thames and Eastern regions to Woolwich, the UK building society, for £3.75m.

Proceeds from the sale will be used to develop Prudential's mainstream activities, said Mr Mike Newmarch, chief executive. The company said that it was in discussions with a number of parties interested in the remaining two regions of the north and south.

The purchase of the Prudential region branches will double the size of Connell's residential property operations.

NSM shares dive after warning of second-half loss

By David Owen

NSM, the mining and building products group, yesterday said more than a third of its market value after warning that results for the year to March 31 would be "significantly lower" than in 1989.

The group's share price fell 11p to 21p, valuing the group at \$1.1bn. They have slipped from 106p over the past 12 months.

The group's 1990 turnover reported a 32 per cent fall to £7.2m in last year's pre-tax profits, said a spokesman. The group's second-half loss "in the absence of profits from the sale of its non-core properties."

It said that the decision regarding payment of a final dividend remained "under review." In the year to March 31 1990 the company lifted taxable profits from £1.1m to £1.1m (NSM 1989).

NSM's 1990 results were set back on the "sharp decline in the UK building and property sectors" which it said was materially affecting both trading results and planned property acquisitions.

"Several of the UK divisions have taken longer than anticipated to reach a contribution to group profits," it said.

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DIVIDENDS ANNOUNCED					
Company	Current payment	Date of payment	Dividend	Total for year	Total for year
Assoc Nursing S...	1p	Apr 12	1	-	3
BP	1p	Apr 12	3.95	16.05	14.0
Crest Nicholson	10p	Apr 13	4.95	7.65	7.65
Glasgow Inc Tel	0.8	May 31	0.8	-	3.16
NSM	1.2	Apr 8	1.2	-	3.16
P&P	15.5p	Apr 8	15.5	4.25	5.8
Sherraton Secs	nil	Apr 8	2	-	3
Tet of Property	1.354	Apr 8	1.212	1.354	1.212
Usher (Frank)	1.5	Apr 8	2	-	6
Yeoman Inv Trust	1.5	Apr 8	1.25	1.25	1.25

Dividends shown pence per share. NSM 1989 figures. *Carries scrip alternative. **Equivalent after allowing for scrip held. †On capital increased by rights and acquisition. ‡1989 scrip. §Carries scrip alternative.

Weak dollar, tax and chemicals hit BP

By Deborah Hargreaves

THE RISE in oil prices caused by the Gulf crisis underpinned British Petroleum's 1990 profits. The oil giant's profits rose to £345m to £456m on a replacement basis.

However this increase was offset by a declining chemicals sector, higher tax charges and the weakness of the dollar against the pound which all hit the group's profits.

The increase in crude prices added to the success of BP's exploration and production division where pre-tax profits rose during the year to £1.69bn from 1989's level of £1.4bn.

But tax charges were also high, taking the net profit to £1.1bn.

BP's crude oil output dropped off slightly last year to 1.32m (1.41m) barrels a day (b/d), largely due to disruptions in production in Alaska and the North Sea.

The sale of assets added £1.3bn to the company's bottom line last year and it expects to make a further £1bn-£2bn of divestments this year.

BP sold its production and exploration interests in France, New Zealand and the Netherlands, as well as some properties in Norway.

This year BP should see a substantial stock loss from the drop in oil prices - at least in the first quarter - which will partly, but not fully, be offset by rising refining margins in Europe and the Far East.

Refining margins in Europe have risen to almost three times their normal level this year - from about \$3 a barrel to \$9.

But the company has faced a poor refining market in the US where the production of refined products is not offering any margin at all over the sale of crude oil. That is one reason for the drop in refining profit in the company's fourth quarter.

The chemicals division should see its operating margins restored to the level they reached before last year's invasion, but this was still not very high.

The company said the outlook for chemicals remained blighted by the recession in the US and Europe.

Goodman wins another round

Goodman International has won another round in its fight for survival. Mr Desmond O'Malley, the Irish industry and commerce minister has agreed to allow credit banks to take a 60 per cent stake in the company. The decision was based on whether the banks taking control was contrary to "the common good".

STATE BANK OF NEW SOUTH WALES \$50,000,000 Purchase Adjustable Rate Interest 10% with the terms of the bank's interest rate for the period 2nd March, 1991 to 2nd March, 1992 fixed at 10% per annum. The coupon 3 will be Aus\$115.00 per nominal and Aus\$1,150.00 per Aus\$10,000 nominal. Agent and Principal Paying INITIAL BANK OF CANADA

To the Holders of Alza Corporation U.S. \$75,000,000 5% Convertible Subordinated Debentures due May 8, 2002 Cusip #022615AA6

Notice is hereby given that, pursuant to the Indenture dated as of May 8, 1987, between Alza Corporation (the "Company") and Bankers Trust Company, as Trustee (the "Trustee"), the Company has, at its option, elected to redeem all outstanding 5% Convertible Subordinated Debentures due May 8, 2002 (the "Debentures") on March 18, 1991 (the "Redemption Date") at 100% of their principal amount thereof (the "Redemption Price") together with accrued interest to such date. Coupons maturing on or prior to May 8, 1991 should be detached and presented for payment in the usual manner.

Subject to receipt of the required funds by the Trustee, the Debentures will become due and payable on March 18, 1991 at the Redemption Price, and interest thereon will cease to accrue on and after said date. Registered Debentures only may be surrendered for redemption at the Redemption Price at the New York office of Bankers Trust Company as follows:

By Hand: Bankers Trust Company Corporate Trust and Agency Group 123 Washington Street New York, NY 10006

By Mail: Bankers Trust Company Corporate Trust and Agency Group PO Box 2579 Church Street Station New York, NY 10101

Registered Debentures may be surrendered and Bearer Debentures together with all coupons appertaining thereto, maturing after May 8, 1990, (failing which the amounts of any missing unmatured coupons will be deducted from the payment) may be surrendered for payment at the Redemption Price at any of the following offices of the Paying Agents located outside the United States:

Bankers Trust Company 1 Appold Street Broadgate London EC2A 2HE England

Banque Indosuez Luxembourg 11 Allée Scheffer L-2520, Luxembourg

Swiss Bank Corporation 1 Aeschenvorstadt CH-4002 Basle, Switzerland

Interest accrued after May 8, 1990 to March 18, 1991 will be U.S. \$47.36 per \$1000 Debenture.

Conversion rights in respect of the Debentures shall expire at the close of business on the Redemption Date. Registered Debentures may be presented for conversion, at a conversion price of \$41.66 per share (the "Conversion Price") at the New York office of Bankers Trust Company. Bearer Debentures may be presented for conversion at the Conversion Price at the following offices of the conversion agents located outside the United States: Banque Indosuez Luxembourg in Luxembourg and Swiss Bank Corporation in Basle.

Alza Corporation by: Bankers Trust Company, as Trustee

15th February, 1991

British Telecom

THIRD QUARTER RESULTS

	1990	1989	1988	1987
Turnover	£27.6	£26.2	£24.5	£23.1
Operating profit	£8.0	£6.7	£7.2	£5.9
Profit before tax	£7.2	£6.6	£7.1	£5.8
Profit after tax	£5.2	£4.7	£5.4	£4.3
Earnings per share	1.5p	1.0p	25.0p	21.7p

- Turnover up 11%
- Earnings per share up 12.3%
- Quality of service continues to improve

"Firm management control and continuing progress in network modernisation have allowed us to increase earnings for the benefit of shareholders and improve the quality of our services for the benefit of customers. Volume growth has slowed substantially and can be expected to slow further. Prospects beyond the end of the financial year will be affected by the outcome of the Government's and current review of telecommunications policy for the 1990s."

Iain Vallance
Chairman

If you have any queries as an investor, please call 0346 010705. For daily information on the British Telecom share price and matters of generally, please call 0345 010707. may telephone numbers from anywhere in the UK for the price of a local call.

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UK COMPANY NEWS

Generating a source of interest

Clare Pearson on the flotation plans for Nat Power and PowerGen

BRITISH investing institutions are undergoing a novel experience: they are having to compete with each other for shares in the privatisation of the two electricity generators, National Power and PowerGen.

In an effort to draw out clear signals from the City prior to announcing the price for the shares next Friday, the government is building a book of how much stock institutions say they would be prepared to take at different price levels.

The current exercise is not revolutionary: soundings are always taken to indicate where institutional demand lies prior to pricing a new issue. But it does represent a more rigorous approach to doing so. The government hopes competition will improve the price it gets for the shares.

Maximising proceeds from the sale is a cause very dear to the heart of Mr John Wakeham, the energy secretary, recently stung by accusations that he had given the regional electricity companies away for a song when their flotation proved a run-away success last autumn.

The novel bidding process appears so far to have provoked mixed reactions from potential underwriters. The government's stockbroker, the issue, led by James Capel, say that some seem to have had difficulties working out what to do. Others say they welcome the opportunity to bid aggressively, and so get the chance for a larger slice of the underwriting.

However, many point out that the bidding has so far been conducted against the background of a rising market. Trying to carry out the process in a difficult market could prove much more tricky.

But if it runs smoothly government advisers say they would envisage repeating it in future. It could also set a precedent for similar big initial offerings of shares, once the new issues market has revived. Book building also follows the way in which regional co-ordinators of the overseas portion of privatisation issues con-



John Wakeham — retaining discretion over how generous he chooses to be

duct pricing discussions with their investors. It goes like this:

Earlier this week, the government set a "sounding shot" range at which it was prepared to consider bids to underwrite the shares from institutions. The bidding is conducted on the basis of pro forma gross dividend yields, that is the notional yield based on the companies' forecasts of the dividends they would have paid if they had been privatised for a full year.

The highest yield the government said it would consider, and therefore that which put the lowest value on the shares, was 12 per cent, and the lowest 8 per cent.

The government's stockbroker knows the names of the institutions which bid at which level. The government and Kleinwort Benson, its financial adviser, do not. Today, Kleinwort will start analysing where the bids fell. Next week, institutions will be given another, narrower, range within which bids will be accepted, prior to pricing the shares next Thursday night.

Aside from being more formalised than normal soundings, the book building exercise is expected to be more rigorous than the different underwriters next Friday.

These will not purely be determined by the levels at which underwriters submit bids in next week's round. However, Kleinwort said it will favour people prepared to accept higher prices. That is in contrast to the traditional procedure whereby institutions are simply given an allocation according to their provision in the underwriting list.

However, measuring the success of the process in terms of the price the government achieves will be a rather theoretical exercise, since the government would have got for the shares if it had not carried it out.

In another measure designed to extract better value for the taxpayer, the government has decided to dispense with the group of banks who normally act as primary underwriters, before passing the shares on to

the institutional underwriters, saving it a few million pounds.

It also plans to hold a "proper" tender just before stock market dealings start next month whereby a portion of the shares, to be underwritten next Friday, will be put up for sale again at the highest price. Here underwriters will be invited to bid again for stock at levels reflecting the expectation of where they will trade on the market.

At the moment, institutions are doing no more than providing information on which the government will judge how to set the final price for the shares. Mr Wakeham retains discretion over how generous he chooses to be. In practice, however, he is unlikely to pitch the pricing at the most aggressive possible price.

That is because the government intends to sell up to 50 per cent of the shares to the British public, which expects to see buoyant demand for the shares and early trading profits immediately after the flotation.

NEWS DIGEST

Frank Usher falls 29% to £505,000

REDUCED gross margins in the UK and non-immunity to bad debts hit Frank Usher Holdings in the six months to November 30 1990, and pre-tax profits declined 29 per cent from £708,000 to £505,000.

Earnings per share, dropped from 2.6p to 1.7p, and the interim dividend cut from 2p to 1.5p. The 1989 profit was after exceptional costs of £87,000.

Mr Christopher Norland, chairman of this USM-listed ladies-clothing-maker, said the level of sales had been maintained in difficult markets and turnover rose to £8.19m (£7.8m).

Although orders for spring/summer 1991 collections had not reached the level of the previous year, they had held up well, he said.

Yeoman Inv nav falls to 134.7p

Yeoman Investment Trust reported net asset value per

capital share of 134.7p at the end of 1990 compared with 188.9p a year earlier.

After-tax revenue for the year to December 31 was higher at £2.22m (£1.9m) after franked investment income increased from £2.33m to £2.62m. Earnings per income share came out at 13.06p (£11.80p).

A final dividend of 1.5p is recommended, making a total of 13.5p, against 12.25p.

Offshoot problems hit Assoc Nursing

Problems in its Weston & Ross subsidiary made inroads into interim results of Associated Nursing Services. Pre-tax profits at the USM-listed company fell from £1.7m to £851,000.

From turnover of £9.35m (£9.27m) operating profit advanced to £1.44m (£1.45m), but higher net interest of £775,000 (£378,000) and an exceptional charge of £439,000 (credit £1.4m) left their marks.

Mr Nick Dandrea, chairman, said losses at Weston & Ross led to a number of its activities being discontinued, with accounting write-downs.

The exceptional charge comprises £439,000 trading loss less £28,000 profit on sale of a nurs-

ing home. Last year the credit represented the capital gain on the disposal of two homes.

In spite of that setback and that the general economic climate remained unhelpful, the core healthcare business was performing satisfactorily, he said.

Although Weston & Ross would incur further losses in the second half, he was sure it would return to profitability.

Earnings plunged to 11.8p (£11.1p) but the interim dividend is held at 1p. Certain shareholders, including all the directors, have requested a scrip alternative and that option will be open to shareholders.

Trust of Property revenue rises

Net assets per share of Trust of Property Shares, an investment trust, fell from 81p to 78.75p over the 12 months to December 31.

The book value of its principal equity holding, Peps Estates, fell by 14.5 per cent but holdings in companies based in the Midlands, north of England and Scotland showed advances.

Net assets for the year increased to £102,238 (£93,855) for earnings per share of 1.56p (£1.42p). Directors are proposing

a single final payment of 1.884p (£1.212p).

GT Venture Trust assets decline 5%

At December 31 asset value per ordinary share of the GT Venture Investment Company stood at 120.7p, a decrease of 4.7 per cent on the 128.7p standing six months earlier.

After-tax profits worked through to 12.1p (£12.1p). Basic earnings per share emerged at 1.42p (£1.37p). On a diluted basis, the figure amounted to 0.7p (£1.48p).

Founder's son leaves Strong & Fisher

Strong & Fisher, the leather manufacturer now controlled by Hillside Holdings, confirmed yesterday that Mr Richard Strong, former managing director, had relinquished his roles as an executive and director of the company.

Mr Strong, who founded Strong & Fisher in 1931, was paid £135,000 in the year to June 29 1990. Hillside refused to comment on what compensation he would receive.

See Observer

Clydesdale Bank

BASE RATE

Clydesdale Bank PLC

announces that with effect

from 15th February 1991

its Base Rate for lending

is being reduced from

14% to 13.5% per annum.

NOTICE OF REDEMPTION

BANQUE NATIONALE DE PARIS
USD 125,000,000
8% 1986/93

Notice is hereby given that pursuant to paragraph "Redemption" of the terms and conditions of the notes, Banque Nationale de Paris has elected to exercise its right to and shall, redeem on 1st April 1991, all the outstanding notes at the redemption price of 100% of their principal amount together with accrued interest to such date of redemption.

Payment of the redemption price will be made on and after surrender of the bonds, together with all coupons appertaining thereto maturing on or after 1st April 1991, at the offices of the paying agents.

Interest will cease to accrue on notes as from 1st April 1991.

The Paying Agents

Banque Nationale de Paris
16, Boulevard des Capucines
75009 Paris

Banque Nationale de Paris
(Luxembourg) S.A.
24 Boulevard Royal
L-2952 Luxembourg

Banque Nationale de Paris plc
8-13 King William Street
GB-London EC4P 4RT

Banque Nationale de Paris, Paris

IMPORTANT MESSAGE

From January 11, 1991 the name of QUAYFIELD ENGINEERING S.A. has been changed to

U.S. INTERNATIONAL S.A.
The change, which reflects our expanding world-wide activities, results from the fusion of a large number of companies into the new company, U.S. INTERNATIONAL S.A. The company will continue to operate under the name of QUAYFIELD ENGINEERING S.A. in the field of

U.S. INTERNATIONAL S.A.
will continue to provide the highest standard of Engineering Services, Design and Engineering Products in the field of:

U.S. INTERNATIONAL S.A.
will continue to provide the highest standard of Engineering Services, Design and Engineering Products in the field of:

U.S. INTERNATIONAL S.A.
will continue to provide the highest standard of Engineering Services, Design and Engineering Products in the field of:

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British Airways announces pre-tax profits of £340 million for the nine months to December 31, 1990, up 3 per cent.

Group turnover increases to £3,987 million, up 7.2 per cent. Earnings strengthen to 33.4 pence a share, from 29.7 pence a share.

Results for the third quarter show pre-tax profits of £20 million on revenues of £1,239 million.

Lord King, the Chairman, says: "It is clear that there will be a substantial operating loss in the fourth quarter, but vigorous action has been taken to mitigate the effects of the downturn in traffic.

"We are determined to maintain our high reputation for service and quality. Supported by a strong balance sheet and the current drive for greater cost effectiveness, our objective is to emerge from these dark days with our competitive position strengthened and our potential for development largely intact."

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COMMODITIES AND AGRICULTURE

Moscow given warning of looming crisis on farms

By Quentin Peel in Moscow

A GRIM new warning about the prospects for Soviet agriculture this year has been issued in Moscow, revealing that millions of hectares of land have not been prepared for spring sowing.

At the same time, lack of parts, and a failure to carry out normal winter maintenance has left a record number of combine harvesters out of action.

First indicators of the looming crisis have come from deliveries of milk and meat from all parts of the country in January, according to Mr N.V. Krasnoshechenkov, deputy chairman of the food supply commission.

In an interview with Pravda, the leading Communist Party newspaper, he said there would be between 20 and 25 per cent fewer milk and meat deliveries in January than last year, and fewer

than at any time in the past 10 years, because of the lack of winter parts. He said that 16 per cent of combine harvesters had not been repaired.

Meanwhile, 20m hectares of land were not ploughed in the autumn for spring sowing, and 4m hectares of winter fields had not been sown.

"All this means that the amount of spring agricultural work will increase by 25 per cent," Mr Krasnoshechenkov said.

"If the peasants are not helped, they will simply refuse to sow, and the potatoes and winter vegetables will be in short supply."

"Warnings are coming from everywhere. The first signs are already visible," he said. Meat deliveries in January were down by 20 per cent below the level of January 1990, and milk deliveries by 25 per cent, or 13 per cent more than last year, and fewer

cent.

In spite of widespread chaos in the Soviet economy, farmers managed to produce a record 240m-tonne harvest last year, but purchases by state still fell far short of central needs for bread and pasta making. The explanation was that wheat was used to feed livestock on the farm, instead of animal fodder.

The dislocation of Soviet agriculture seems to be getting worse, with agricultural equipment manufacturers running into difficulties. It was reported this week that the giant Volgograd tractor plant had been brought to a standstill by the lack of rolled steel.

However, the extent of the decline in Soviet agriculture was not as dramatic as it appeared. It was reported that former Soviet republics were not as badly off as they seemed. In the Baltic states, for example, they are likely to be more successful.

London trade house in default

By David Blackwell

THE LONDON Clearing House yesterday declared Woodhouse, Drake & Carey (Commodities), one of London's oldest commodity trading firms, in default.

The move follows news late on Wednesday that the Association of Futures Brokers and Dealers had intervened in the investment of the firm. The association, which regulates futures trading in London under the Financial Services Act, said it used its powers "for the protection of investors."

The London Clearing House, part of the International Commodities Clearing House, said it was "taking steps to achieve an orderly winding down" of Woodhouse's positions. All its positions were being transferred to other clearing house members.

The AFBD said its order prevented the firm from entering into any transactions without the consent of the association. It had intervened because of financial problems in other parts of the Woodhouse Drake & Carey group.

Woodhouse Drake & Carey's physical business arm is larger than the futures trading firm. No-one from the company was available for comment yesterday.

Two years ago, Woodhouse withdrew from the cocoa market and it has since been involved in coffee. But it is a big operator in the grains and vegetable oils markets through offices in Geneva and Singapore.

Panama offered banana investment

By Leslie Crawford, recently in Panama

CHIQUITA BRANDS, the world's biggest exporter of bananas, is proposing to invest \$100m in Panama if President Guillermo Endara's government abolishes a tax on banana exports and liberalises the country's labour laws.

The company's subsidiary, Chiquita Land Company, said it will not comment on the offer while it remains under discussion. The government is reported to be in the process of abolishing the export tax on bananas.

The Chiquita Land Company owns two-thirds of Panama's banana crop and has a monopoly of the country's exports. Abolition of the export tax would save it \$14m a year.

Panama ranks seventh in world fruit production but its quality fruit is prized in Europe, especially Germany, which takes 10 per cent of its

produce. Chiquita's expansion plans in Panama were probably spurred by German reunification and the opening of eastern European markets.

The battle, as always, is over the price the company pays independent growers for their produce. Attempts in the past to set up a rival Panamanian exporting company failed miserably, mainly because independent growers could not compete with Chiquita's world marketing network.

So Panama's independent producers are compelled to sign five- and 10-year supply contracts with the Chiquita Land Company. In a good year, Chiquita creams the profits. In a bad year, independent growers have a guaranteed buyer and are shielded against losses.

this year by the recession in the US and Britain.

The banana-producing countries - Panama, Colombia, Venezuela, Ecuador, Guatemala, Nicaragua and the Dominican Republic - are also concerned about the EC's plans to create a unified market. They are holding talks with the EC to ensure that its bananas do not suffer more discrimination than those of the other countries.

In Panama, growers are celebrating a record year for exports. The 40m boxes (18kg each) represented the first time

Panama has achieved its full production potential. But the success masks continuing frictions between the Chiquita Land Company and independent producers, who account for a third of the country's export crop.

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Australia 'blasted out of wheat market' by US-EC subsidy war

By Mark Brown in Sydney

AUSTRALIA'S HARD-pressed rural sector received a boost yesterday when wheat farmers were told that their crop would fetch only \$115 a tonne, compared with \$195 last year.

Mr John Lawrenson, managing director of the Australian Wheat Board, said the forecast was not realistic because of competition from the US and the European Community.

"We have been forced to negotiate the sale of a significant portion of this year's crop while a subsidy war has been raging, and as a consequence it has become obvious that our earlier prediction of \$195 a tonne was not met," Mr Lawrenson said.

"In simple terms we have been blasted out of the market by the subsidy policies of our competitors."

Australia has complained frequently in the US and the EC in recent months that its

wheat was being excluded from world markets by cheap subsidies from the US and the EC.

Recently, the US announced that it was prepared to reduce its wheat subsidy by \$1.2bn in 1992, in a move it claims will force the EC to negotiate towards a free market in grain.

"Right now the US has 10m tonnes of subsidised wheat, much of it an credit, on offer around the world. That is almost as much as Australia exports in a year," Mr Lawrenson said.

"The bureaucrats in Washington and Brussels would have you believe that they specifically target their subsidies, and that they have no effect outside the recipient countries. That is nonsense. The reality is that their (so-called) red tape is a rip-off right through the world wheat market and we are the victims," Mr Lawrenson said.

which could have chosen to export grain until next year, but a decision to avoid holding onto it about \$20 a tonne and to protect market share.

The Australian Bureau of Agricultural and Fisheries Economics recently forecast that wheat prices would rise next year to about \$150 a tonne, but the forecast is being treated with scepticism by growers, many of whom fear prices will stagnate unless the subsidy war is stopped.

The lower market price means the wheat price of \$115 is the lowest place of bad news this week for the rural sector, following the suspension on Monday of the guaranteed price for wheat in the wool industry. The average price of Australian clean wool is expected to halve in about 10 Australian cents a kilogram when the wool market resumes, probably by February 25, and many growers will make a loss in the season beginning in June.

Sugar surplus estimate raised

F.O. LIGHT, the German statistics agency has raised its estimate of the world sugar surplus in 1990-91 (September-August) to 3.5m tonnes from the 1.8m tonnes it was predicting in October, according to London traders, reports Reuters.

It has now lifted its production estimate to 112.8m tonnes from 111.9m while the consumption estimate has been cut to 109.4m tonnes from 110.3m.

Gulf war poses threat to plant gene banks

By Geoff Tansey

THE GULF war is threatening gene banks that contain a vital source of genetic diversity, according to a report published today by Genetic Resources Action International (GRAI).

The report says that the war in the region - at Tel Aviv, in Israel, and Aleppo, in Syria - are in areas highly vulnerable to attack, the report says.

Gene banks are collections of seeds, tissues or other genetic material, which are stored in a secure environment. They are crucially important as global climatic changes are under way, according to GRAI, an international, non-profit-making organisation campaigning for the conservation and rational use of plant genetic resources.

Many important crops originated in the region, including wheat and

durum wheat, barley, chickpeas, and a wide range of nuts, fruits and spices. Farmers have developed thousands of varieties of crops, and these are being lost as the war continues.

GRAI says that the war is threatening the survival of these crops, and that the loss of genetic diversity would be a disaster for the world's food supply.

The report calls for an international effort to protect gene banks in the region, and for the establishment of a global gene bank to ensure the survival of all plant genetic resources.

high-yielding varieties, already threatens future breeding programmes, GRAI says.

Before the war, local efforts to collect and store genetic diversity were woefully inadequate in most of the region, it claims.

"Most of the well-adapted farmers' varieties and wild relatives are either lying exposed in the field or are camped up in national research centres," says the report.

A major post-war effort to establish a locally-controlled genetic conservation system is needed, believes GRAI.

"The world has depended on Middle East crops for a long time," observes Mr Renee Velze, an official of GRAI, "the crops and semi-wild plants that they grow and use contain unique forms of genetic diversity which will be useful in maintaining farming systems against the impact of rain failure and extended desertification. Let us hope that the farmers survive to sow these future seeds."

Genes in the Gulf: Seeding, Feb 1991, Vol 1 No 1. Published by GRAI, Apartado 23396, Barcelona, Spain.

India has plenty more fish in the sea

Kunal Bose outlines plans to make better use of marine wealth

INDIA'S SEAFOOD industry is making progress, but it is still a long way from fulfilling its potential to become a leading supplier to the world market, despite the fact that the country has a long coastline and a rich marine resource.

Catch rates have been affected by a shortage of diesel that has restricted deep sea fishing and exporters have had to contend with some disruption of shipping. But according to the Marine Products Export Development Authority (MPEA), the government's body for promoting seafood exports, the industry has made considerable progress in the last few years.

The government, which has been working to improve the infrastructure of the industry, is now doing all it can to promote seafood exports.

Indian Seafood Exporters Association, seems well within the realm of possibility.

The government, which has been working to improve the infrastructure of the industry, is now doing all it can to promote seafood exports.

One of the main challenges facing the industry is the lack of a professional export sector and poor infrastructure, like inadequate quick freezing facilities, India has not done a place among the top seafood exporting countries.

The Indian government will undergo a major restructuring of the industry, and a new development programme is being implemented. This will be in two phases. The first will involve an investment of \$100m to promote the development of the industry, and the second will involve an investment of \$200m to promote the development of the industry.

share of world farmed production of shrimps, although the product accounts for 180 per cent of the value of the country's seafood exports.

The second phase of the programme, providing for an investment of \$100m will aim to promote deep sea fishing by involving large industrial companies. The scope is very great as India has a 2,026 sq km (770,000 sq miles) economic zone. Even before the programme has been launched, some big Indian companies, including the Tata, the Thapars and Hindustan Levers have entered the marine exports business.

Interestingly, Japan alone takes 60 per cent of Indian seafood exports in terms of value. Other important buyers are the US, UK and Spain. Finding new markets is the main challenge now facing the Marine Products Export Development Authority.

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Brazilian coffee production 'to fall for fourth year'

Brazilian coffee production for 1991-92 will fall to its fourth consecutive year of decline, according to E.D. & F. Man, the London trader, writes David Blackwell.

Man predicts in its latest coffee market report that prices will rise in the next three months as a result of tighter availability from Brazil.

and a reduced amount of price fixing by Central American producers.

Prices will remain under pressure, however, following a recent big increase in European coffee prices, and the prospect of a large Brazilian coffee crop of 4.7m bags (60 kg each).

Man estimates that Brazilian export registrations up to January 25 had already exceeded 15m bags, up of the expected 1990-91 crop of 25m bags. Allowance for 8m and 10m bags for Brazilian consumption, only about 2m bags remain to be sold between now and June, the report says.

"Brazil will therefore be withdrawn from the market for periods before the new crop becomes available," Man suggests.

Its first forecast for next year's Brazilian crop allows for a 6 per cent fall in the number of coffee trees.

"A further factor which is of more concern is the drastic reduction in the use of fertiliser," warns the report. "This has been observed in virtually all producing regions visited."

WORLD COMMODITIES PRICES

MARKET REPORT

Cornex silver futures were up by more than 10 cents a fine ounce at midday, boosted by heavy buying from all sectors, analysts said. Floor rumours that workers at one of Mexico's largest silver mines expected to strike over pay also helped the buying. The Mexican strike helped a firmer trend in both lead and zinc on the LME. Traders said mixed buying and short covering developed when it became known that three month zinc's break above \$1,200 a tonne in the morning would be maintained. The lead market featured good buying in my dip, and all one point this month business reached

3325 a tonne. Cocoa prices continued to rise in London, and were ahead at midday in New York. "There's no talk of new offers from the Ivory Coast and manufacturers are continuing to give good support so the market is quite happy in the short run," says a London trader. "However, nobody believes that there's no new origin-selling to come," says a London trader. "New York orange juice futures were sharply higher at midday on news of tight weather for Florida. In Chicago, soybeans were ahead at midday on concerns that forecast rains would not be dry in Brazil. In growing areas in Brazil. Compiled from Reuters.

COCOA - London FOX \$/tonne

	Close	Previous	High/Low
Mar	810	800	812-802
Apr	800	790	802-790
May	790	780	792-780
Jun	780	770	782-770
Jul	770	760	772-760
Aug	760	750	762-750
Sep	750	740	752-740
Oct	740	730	742-730
Nov	730	720	732-720
Dec	720	710	722-710
Jan	710	700	712-700
Feb	700	690	702-690
Mar	690	680	692-680
Apr	680	670	682-670
May	670	660	672-660
Jun	660	650	662-650
Jul	650	640	652-640
Aug	640	630	642-630
Sep	630	620	632-620
Oct	620	610	622-610
Nov	610	600	612-600
Dec	600	590	602-590
Jan	590	580	592-580
Feb	580	570	582-570
Mar	570	560	572-560
Apr	560	550	562-550
May	550	540	552-540
Jun	540	530	542-530
Jul	530	520	532-520
Aug	520	510	522-510
Sep	510	500	512-500
Oct	500	490	502-490
Nov	490	480	492-480
Dec	480	470	482-470
Jan	470	460	472-460
Feb	460	450	462-450
Mar	450	440	452-440
Apr	440	430	442-430
May	430	420	432-420
Jun	420	410	422-410
Jul	410	400	412-400
Aug	400	390	402-390
Sep	390	380	392-380
Oct	380	370	382-370
Nov	370	360	372-360
Dec	360	350	362-350
Jan	350	340	352-340
Feb	340	330	342-330
Mar	330	320	332-320
Apr	320	310	322-310
May	310	300	312-300
Jun	300	290	302-290
Jul	290	280	292-280
Aug	280	270	282-270
Sep	270	260	272-260
Oct	260	250	262-250
Nov	250	240	252-240
Dec	240	230	242-230
Jan	230	220	232-220
Feb	220	210	222-210
Mar	210	200	212-200
Apr	200	190	202-190
May	190	180	192-180
Jun	180	170	182-170
Jul	170	160	172-160
Aug	160	150	162-150
Sep	150	140	152-140
Oct	140	130	142-130
Nov	130	120	132-120
Dec	120	110	122-110
Jan	110	100	112-100
Feb	100	90	102-90
Mar	90	80	92-80
Apr	80	70	82-70
May	70	60	72-60
Jun	60	50	62-50
Jul	50	40	52-40
Aug	40	30	42-30
Sep	30	20	32-20
Oct	20	10	22-10
Nov	10	0	12-0
Dec	0	-10	0-10
Jan	-10	-20	-12-0
Feb	-20	-30	-22-0
Mar	-30	-40	-32-0
Apr	-40	-50	-42-0
May	-50	-60	-52-0
Jun	-60	-70	-62-0
Jul	-70	-80	-72-0
Aug	-80	-90	-82-0
Sep	-90	-100	-92-0
Oct	-100	-110	-102-0
Nov	-110	-120	-112-0
Dec	-120	-130	-122-0
Jan	-130	-140	-132-0
Feb	-140	-150	-142-0
Mar	-150	-160	-152-0
Apr	-160	-170	-162-0
May	-170	-180	-172-0
Jun	-180	-190	-182-0
Jul	-190	-200	-192-0
Aug	-200	-210	-202-0
Sep	-210	-220	-212-0
Oct	-220	-230	-222-0
Nov	-230	-240	-232-0
Dec	-240	-250	-242-0
Jan	-250	-260	-252-0
Feb	-260	-270	-262-0
Mar	-270	-280	-272-0
Apr	-280	-290	-282-0
May	-290	-300	-292-0
Jun	-300	-310	-302-0
Jul	-310	-320	-312-0
Aug	-320	-330	-322-0
Sep	-330	-340	-332-0
Oct	-340	-350	-342-0
Nov	-350	-360	-352-0
Dec	-360	-370	-362-0
Jan	-370	-380	-372-0
Feb	-380	-390	-382-0
Mar	-390	-400	-392-0
Apr	-400	-410	-402-0
May	-410	-420	-412-0
Jun	-420	-430	-422-0
Jul	-430	-440	-432-0
Aug	-440	-450	-442-0
Sep	-450	-460	-452-0
Oct	-460	-470	-462-0
Nov	-470	-480	-472-0
Dec	-480	-490	-482-0
Jan	-490	-500	-492-0
Feb	-500	-510	-502-0
Mar	-510	-520	-512-0
Apr	-520	-530	-522-0
May	-530	-540	-532-0
Jun	-540	-550	-542-0
Jul	-550	-560	-552-0
Aug	-560	-570	-562-0
Sep	-570	-580	-572-0
Oct	-580	-590	-582-0
Nov	-590	-600	-592-0
Dec	-600	-610	-602-0
Jan	-610	-620	-612-0
Feb	-620	-630	-622-0
Mar	-630	-640	-632-0
Apr	-640	-650	-642-0
May	-650	-660	-652-0
Jun	-660	-670	-662-0
Jul	-670	-680	-672-0
Aug	-680	-690	-682-0
Sep	-690	-700	-692-0
Oct	-700	-710	-702-0
Nov	-710	-720	-712-0
Dec	-720	-730	-722-0
Jan	-730	-740	-732-0
Feb	-740	-750	-742-0
Mar	-750	-760	-752-0
Apr	-760	-770	

FINANCIAL TIMES STOCK INDICES

FINANCIAL TIMES STOCK INDICES												
	Feb 11	Feb 12	Feb 13	Feb 14	Feb 15	Year Ago	1980/91	% High	% Low	% Completion	Low	High
Government Secs	85.74	85.29	85.03	85.05	85.15	1987	85.74	74.13	127.4	48.18		
							(14/2/91)			(81/7/9)		
Fixed Interest	93.82		93.16	93.61	93.60	91.00	93.92	83.80				
							(14/2/91)	(30/1/91)				
Ordinary	1817.5	1791.7	1791.1									
Gold Mines	136.7	136.1	135.0	137.1	138.1	292.3	378.5	150.2	734.7	43.5		
FT-SE 100	2294.4		2294.5	2279.0						2483.7	986.9	
										(31/90)		
FT-SE 100	1007.1		1007.10							1013.02		
							(14/2/91)	(14/1/91)		(14/1/91)		
FTSE 100	5.27	5.35	5.38	5.55	5.45	4.71						
FTSE 100	10.17	11.15	12.30	11.15	11.55	71.58						
P/E Ratio(Net)(%)	11.02	10.84	10.79	10.85	10.65	10.63						
Bargain	4.45pm											
Equity Turnover												
Equity Bargains												
Market (m)												
Ordinary	Hourly											
1791.7	1798.2	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm			
		1809.5	1823.1	1820.1	1818.7	1822.1	1818.4	1817.5				
FT-SE, Hourly												
2278.8	2279.4	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm			
		2287.6	2304.1	2301.5	2298.0	2300.3	2296.5	2294.7				
FT-SE, Hourly												
1013.02	1013.02	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm			
		1013.02	1013.02	1013.02	1013.02	1013.02	1013.02	1013.02	1013.02			
FT-SE, Hourly												
1013.02	1013.02	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm			
		1013.02	1013.02	1013.02	1013.02	1013.02	1013.02	1013.02	1013.02			
FT-SE, Hourly												
1013.02	1013.02	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm			
		1013.02	1013.02	1013.02	1013.02	1013.02	1013.02	1013.02	1013.02			
FT-SE, Hourly												
1013.02	1013.02	10 am	11 am	12 pm	1 pm	2 pm	3 pm	4 pm	5 pm			
		1013.02	1013.02	1013.02	1013.02	1013.02	1013.02	1013.02	1013.02			
FT-SE, Hourly												
1013.02	1013.02	10 am	11									

[illegible]

was one of only eight constitu- portion, if any, in the option property and industrial ser-

decline on **■** day. Today the
buyer of a put option for **■**
Maxwell shares can exercise it
at a strike price of **■** and
sell the shares to the **■**
Investment Trust, a
nominee company acting on
behalf of Mr Robert Maxwell's
corporate estate, in an
arranged reverse takeover
of the City by US securi-
ties house. The strike price for
the option is **■** and the
shares yesterday eased a penny
to **■**. The low turnover of

Tracop said the good perfor-
mance in the publishing
area was helped by figures
from the operations in the
Australian media multina-
tional and its UK subsidiary
News International. **■**
International added a penny to
38p, while the London Stock
Exchange added 10p to 688p.
Road International 6 to
394p, United Newspapers 10 to
260p and Emap 11 to 215p.

The appearance on the over-
seas ticker of 40m shares

terday by the announcement
that Almansa, an unquoted
company, had taken a 14.99
per cent stake, accounting for
20 1/2m shares. The stock
jumped 1 1/2 to 3p.

Otherewise quiet property
sector was enlivened just
before the close by a trade in
8m Land Securities at 563p.
The shares gained 4 to 562p.

■ Other Market statistics
including the FT Actuaries

[illegible]

9.33	10.16	101.81	11.14	101.19	10.39	11.03	30.4	21.0	Morris (Phillip)	30%	+	\$1.72	4.0
9.33	10.16	98.4	11.14	97.18	10.50		30.4	21.0	NYNEX II	3%	+	\$4.56	4.0
3.57	11.22	80.13	12.12	11.2	11.16		21.3	91.9	PHI Corp. I	13.4	+	\$1.20	4.0
10.21	11.22	11.0	12.12	10.21	10.52			31.1	Pal Corp. 25	23.5	+	66c	1.4
11.68	11.0		12.12	10.9	15.14	14.90		32.2	Pennzoil 83 1/3	35.5	+	\$3.00	4.0
12.35	11.0		12.12					32.2	Quaker Oats 55	46.5	+	\$1.56	2.0

[illegible]

9.91	10.08	
7.91	9.63	
12.18	10.25	
10.94	10.15	
9.72	9.91	
11.01	10.18	

LOANS

10.23	10.23
9.99	9.99
11.16	10.23
11.16	10.24
9.99	10.01
11.84	10.36

Building				
104	99 1/2	W. side Angus St. to La 202L	103 1/4	5.33
104	99 1/2	Do. 4.25 to 24	105 1/4	4.95

Public Board and Ind.		CANADIANS	
551	41 Met. Wtr. 3pc 'B'	521	5.77 9.70
93	10 WABCO Energy Corp.	90	10.38
125	896 Amer. Barrick Res.	1038	15

[illegible]

9.45	50	50 Do 4pc Mixed Ass.	58	2	14.00	14	1/150	24 Pacific	7650	3	925	4.1
10.74	60	80 Lump. 24 Ass.	63	2.75	3.57	37	30	Do 4pc Deb \$100	36	+6	04%	11.1
9.52	1284	1106 Hydro Quebec 15pc 2011	127	12.88	11.44	531	157	Central Cap 'A' 1	22%	+5	60c	11.5
4.33						232	179	Core TVX Min.	20%			
9.54						519	258	Corona Corp	212%	+3		
						519	146	Debian Inds. A	28%	+1	28c	

1990/91		Stock	Price	+ or -	Div	Yld	C'ur	Gr's
High	Low							
24 1/4	18 1/4	Abbott Laboratories	23 1/4	- 1/4	8 1/4	-	1.8	

10%	5430	Kimball St.	807	mm	+20	10c		24%	24%	Wimperial Oil	26%	\$1.80	3.0
34%	21%	Amcr. Gravel	53	29%	+	\$1.35		11%	11%	Waco	16	+1/2	2.7
21%	8%	Amcr. Express	60c	31%	+	92c		11%	24%	Watusco Exp	3p		2.7
21%	15%	American T. & T. S.	1	17%	mm	\$1.32		200%	200%	W. W. West Gold	6p		4.8
42%	27%	Ameritech S.		34%	+	\$1.38	4.6	46%	32%	W. W. Corp of Al	390mm	62c	4.8
								12%	207%	W. W. Corp	340mm	62c	4.8

10.00	1971	84	BankAmerica SI 2	16 1/2	\$1.20	3.7	23 1/2	002 Penna. Co. Coal	107 1/2	—	22 1/2	4.7
9.76	1971	154	Bankers N.Y. SI	24 1/2	\$2.12	4.5	77 1/2	801 Sontora Fedl Corp	11 1/2	—	—	—
9.76	354	21	Bell Atlantic SI	28 1/2	\$2.68	4.6	39 1/2	201 Penna. Natl. Corp	8 1/2	—	—	—
5.89	364	21	Bell South Corp	27 1/2	\$2.68	5.0	11	6521 Toronto-Dom. Bk	83 1/2	+13	76 1/2	4.0
10.11	134	54	Bethlehem Steel SR	8 1/2	40c	2.5	92 1/2	6630 Texas Can Pipe	13 1/2	—	72 1/2	4.3
8.82	1971	194	Bojars Inc	12 1/2	\$1.20	4.8	200	87 1/2 Parity Corp	73 1/2	+5	51 1/2	—

10.000

[illegible]

**AUTHORISED
UNIT TRUSTS**

[illegible][illegible][illegible]

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FT MANAGED FUNDS SERVICE

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IRELAND (GIB REGISTERS)									
Fund Name	Unit Price	Change	Yield	Assets	Liabilities	Net Assets	NAV	Dividend	Notes
Irish Capital Fund (Gibson) Ltd	10.50	+0.10	4.5%	100.00	10.00	90.00	10.50	0.50	
Irish Growth Fund (Gibson) Ltd	12.00	+0.20	5.0%	120.00	12.00	108.00	12.00	0.60	
Irish Income Fund (Gibson) Ltd	11.00	+0.10	4.0%	110.00	11.00	99.00	11.00	0.40	
Irish Property Fund (Gibson) Ltd	13.50	+0.30	6.0%	135.00	13.50	121.50	13.50	0.70	
Irish Venture Fund (Gibson) Ltd	14.00	+0.40	7.0%	140.00	14.00	126.00	14.00	0.80	
IRELAND (GIB REGISTERS)									
Irish Capital Fund (Gibson) Ltd	10.50	+0.10	4.5%	100.00	10.00	90.00	10.50	0.50	
Irish Growth Fund (Gibson) Ltd	12.00	+0.20	5.0%	120.00	12.00	108.00	12.00	0.60	
Irish Income Fund (Gibson) Ltd	11.00	+0.10	4.0%	110.00	11.00	99.00	11.00	0.40	
Irish Property Fund (Gibson) Ltd	13.50	+0.30	6.0%	135.00	13.50	121.50	13.50	0.70	
Irish Venture Fund (Gibson) Ltd	14.00	+0.40	7.0%	140.00	14.00	126.00	14.00	0.80	
JERSEY (REGULATED)									
Jersey Capital Fund (Gibson) Ltd	10.50	+0.10	4.5%	100.00	10.00	90.00	10.50	0.50	
Jersey Growth Fund (Gibson) Ltd	12.00	+0.20	5.0%	120.00	12.00	108.00	12.00	0.60	
Jersey Income Fund (Gibson) Ltd	11.00	+0.10	4.0%	110.00	11.00	99.00	11.00	0.40	
Jersey Property Fund (Gibson) Ltd	13.50	+0.30	6.0%	135.00	13.50	121.50	13.50	0.70	
Jersey Venture Fund (Gibson) Ltd	14.00	+0.40	7.0%	140.00	14.00	126.00	14.00	0.80	
LUXEMBOURG (GIB REGISTERS)									
Luxembourg Capital Fund (Gibson) Ltd	10.50	+0.10	4.5%	100.00	10.00	90.00	10.50	0.50	
Luxembourg Growth Fund (Gibson) Ltd	12.00	+0.20	5.0%	120.00	12.00	108.00	12.00	0.60	
Luxembourg Income Fund (Gibson) Ltd	11.00	+0.10	4.0%	110.00	11.00	99.00	11.00	0.40	
Luxembourg Property Fund (Gibson) Ltd	13.50	+0.30	6.0%	135.00	13.50	121.50	13.50	0.70	
Luxembourg Venture Fund (Gibson) Ltd	14.00	+0.40	7.0%	140.00	14.00	126.00	14.00	0.80	
LUXEMBOURG (REGULATED)									
Luxembourg Capital Fund (Gibson) Ltd	10.50	+0.10	4.5%	100.00	10.00	90.00	10.50	0.50	
Luxembourg Growth Fund (Gibson) Ltd	12.00	+0.20	5.0%	120.00	12.00	108.00	12.00	0.60	
Luxembourg Income Fund (Gibson) Ltd	11.00	+0.10	4.0%	110.00	11.00	99.00	11.00	0.40	
Luxembourg Property Fund (Gibson) Ltd	13.50	+0.30	6.0%	135.00	13.50	121.50	13.50	0.70	
Luxembourg Venture Fund (Gibson) Ltd	14.00	+0.40	7.0%	140.00	14.00	126.00	14.00	0.80	

MANAGED FUNDS NOTES
Prices are shown in US dollars and are based on the latest available information. The prices are subject to change without notice. The prices are shown in US dollars and are based on the latest available information. The prices are subject to change without notice.

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INDUSTRY AND THE ENVIRONMENT

The FT proposes to publish this survey on 13th March 1991. This survey will be of particular interest to the 56% of chief executive in Europe who read the FT, and who think that Protection of the Environment will have the greatest impact on their company's business in the nineties. If you want to reach this important audience, call Jonathan Wallis on 071 773 3565 or fax 071 773 3602.

FT SURVEYS

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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NASDAQ NATIONAL MARKET

4x10 nm prices, February 14, 2000

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AMEX COMPOSITE PRICES

***** All prices February 1.**

[illegible]

Dow falls sharply on late programmed sales

Nikkei climbs for eighth day on foreign-led buying

Paris and Milan head rally in active session

half ended December 31.
SINGAPORE finished the
half-day session before the
lunar new year on a buoyant
note. The Straits Times Index
trial index rose 13.45 higher
to 1,338.70. Volume
\$8151m from 10.17m.
The hotels sector, which has
lagged behind for some time,
was catching up yesterday.
Shangri-la appreciated 1.5
cents to 1.05.
MANILA was hit by the illu-
idation of margin accounts.
The oil sector weakened on
stop-loss selling, but mining
issues, which have moved up
on the market's recent
strength, advanced. The com-
posite index dipped 1.25 to
862.48 in turnover of 356.9
pesos, against 10.17m.
BOMBAY recovered a
short-covering before the close
of the account today. Trading
was expected to remain dull
until the government presents
its budget to parliament in
February. The ESE India
index rose 1,054.33.
NGKOK made headway
in active trading focused on
speculative finance. It rose
from 1.05 to 1.10 in New York
to 1.15 in Tokyo. The SET index added
12.58 to 1,054.33 in volume of
4.48m babb.

Gulf war unleashes spell of heavy trading

firmly on the sidelines.

Italy was also despondent about its corporate sector. Fiat's worst than expected 1990 results prompted busy selling of the carmaker's shares towards the end of the month, and then subdued trading overall. International investment in Italy was described as minimal in January.

The start of the allied bombing raids on Iraq on January 17 produced a leap in share prices and in volumes throughout Europe that day. Investors showed relief at the uncertainty about when the conflict would begin was over.

German turnover swelled on January 19 from DM3.1bn to DM8.7bn - its highest daily total since August - as the DAX index jumped 7.6 per cent, while French volumes grew to FF10.5bn on the previous day's FF9.12bn, as the CAC 40 index gained 7 per cent.

After the initial excitement, European volumes subsided again towards the end of January, says Mr Cornish, although they revived the following month, mainly on the moves and expectations.

FT LAW REPORTS

Case documents are not privileged

not the primary test of a purpose not favoured by the High Court of Australia in *Green v Green* [1976] 131 CLR 574. In Canada there had been some discussion of judicial opinion. Mr Dyson for Mr Mountbatten submitted that material gathered by solicitors for the purpose of litigation was privileged. He said a clear binding rule was established in relation to material by such cases as *Thorne v Palmero* [1968] 9PD 6 and *Wainwright*.

WLR 702, where the mere fact that copies were made for purposes of litigation was enough and that it would be anomalous if original documents were subject to a different regime. If an original document was obtained by a solicitor from a third party for the purpose of conducting a client's litigation it was privileged.

Mr Tomlinson expressed reservations about some of the cases on copies, but he argued that whether or not they were consistent and satisfactory, the question to be asked of originals obtained by legal advisers was always that posed by Mr

FT-ACTUARIES WORLD INDICES

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NATIONAL REGIONAL MARKETS		THURSDAY FEBRUARY 14							WEDNESDAY							DOLLAR INDEX		
Figures in parentheses show number of times	US Dollar Index	Change in %	Local Index	Yen Index	Local Currency Index	% chg on day	US Dollar Index	Pound Index	Yen Index	DM Index	Local Currency Index	High	1980/81 Index	Yen Index				
Australia (75)	108.52	+0.6	108.52	109.79	-0.6	108.52	130.73	109.84	120.10	111.48	110.43	156.31	112.74	143.91				
Austria (19)	108.52	+1.2	108.52	109.79	+1.8	1.75	108.52	108.52	108.52	108.52	108.52	152.93	285.63	167.00				
Belgium (50)	146.72	-0.4	146.72	111.82	+0.1	0.1	147.24	109.84	120.10	111.48	120.10	180.02	101.71	101.71				
Canada (116)	108.52	+0.6	108.52	109.79	-0.9	8.05	139.71	109.84	120.10	111.48	108.52	108.52	108.52	108.52				
France (113)	145.10	+0.5	145.10	109.79	+1.2	3.64	257.91	109.84	120.10	111.48	210.38	108.52	108.52	217.74				
Finland (21)	108.52	+0.8	108.52	91.18	+0.1	0.1	108.52	108.52	108.52	108.52	81.63	80.26	108.52	108.52				
Germany (88)	120.87	+0.3	120.87	99.11	+0.2	0.9	24.7	109.84	120.10	111.48	91.27	91.27	101.38	101.38				
Hong Kong (45)	139.21	+0.0	139.21	114.13	139.21	0.0	139.21	109.84	120.10	111.48	108.52	108.52	112.24	119.51				
India (19)	108.52	+0.1	108.52	109.79	+0.1	3.64	108.52	108.52	108.52	108.52	108.52	108.52	108.52	108.52				
Italy (91)	85.16	+1.5	85.16	70.12	+2.1	0.2	82.46	109.84	120.10	111.48	65.51	66.66	108.52	108.52				
Japan (433)	108.52	+0.4	108.52	117.29	+1.79	+0.9	108.52	108.52	108.52	108.52	116.70	108.52	108.52	108.52				
Mexico (12)	121.77	+0.1	121.77	151.81	223.29	+0.0	221.81	109.84	120.10	111.48	108.52	108.52	108.52	108.52				
Netherlands (41)	143.56	-0.2	143.56	117.70	108.14	+0.6	446.68	109.84	120.10	111.48	1949.51	108.52	108.52	108.52				
New Zealand (15)	50.25	+3.1	50.25	37.80	10.31	-3.3	7.73	109.84	120.10	111.48	42.32	45.41	75.36	17.27				
Norway (37)	217.24	+1.5	217.24	178.11	109.79	+1.9	214.05	109.84	120.10	111.48	108.52	108.52	108.52	108.52				
Singapore (25)	193.15	-0.5	193.15	151.16	145.08	+5.6	108.52	108.52	108.52	108.52	137.80	142.84	147.24	147.24				
Spain (41)	108.52	+0.2	108.52	109.79	113.76	+0.9	108.52	108.52	108.52	108.52	158.35	108.52	108.52	108.52				
Sweden (27)	108.52	-0.6	108.52	134.17	109.79	-0.3	2.82	180.42	121.57	147.18	123.62	112.73	234.93	108.52				
Switzerland (61)	108.52	-0.5	108.52	111.82	75.77	+0.0	5.15	99.90	121.57	147.18	108.52	108.52	108.52	108.52				
United Kingdom (236)	108.52	+0.8	108.52	149.36	109.79	+1.3	5.15	99.90	121.57	147.18	108.52	108.52	108.52	108.52				
US (526)	147.51	-1.3	110.40	112.43	147.51	-1.3	110.40	112.43	121.57	147.18	113.12	108.52	108.52	108.52				
Europe (34)	147.72	+0.5	110.65	121.11	111.93	+0.1	2.17	109.84	120.10	111.48	111.27	110.71	165.55	124.91				
Nordic (110)	108.52	+0.1	108.52	141.64	109.79	+1.1	142.12	185.61	120.10	111.48	151.41	139.90	223.29	165.55				
Pacific Basin (550)	142.64	+0.4	108.52	116.95	108.72	+1.78	+0.8	1.07	142.12	115.82	107.41	116.86	107.82	181.02				
Asia-Pacific (150)	121.08	+0.4	108.52	116.95	116.17	+1.0	109.84	109.84	109.84	109.84	109.84	109.84	109.84	109.84				
Latin America (45)	146.85	+0.6	108.52	116.95	116.17	+1.0	109.84	109.84	109.84	109.84	109.84	109.84	109.84	109.84				
Europe Ex. UK (64)	126.98	+0.3	94.82	109.79	94.82	+0.9	3.44	109.84	109.84	109.84	109.84	109.84	109.84	109.84				
Pacific Ex. Japan (187)	129.98	-0.3	97.05	109.79	114.42	-0.3	5.56	130.09	109.84	109.84	109.84	109.84	109.84	109.84				
World Ex. UK (1778)	141.49	+0.4	109.79	119.37	110.97	+1.81	+0.8	2.42	109.84	109.84	109.84	109.84	109.84	109.84				
World Ex. US (121)	141.49	-0.5	109.79	119.37	110.97	+1.81	109.84	109.84	109.84	109.84	109.84	109.84	109.84	109.84				
World Ex. So. (2344)	141.49	-0.2	109.37	117.38	110.39	+0.1	109.84	109.84	109.84	109.84	109.84	109.84	109.84	109.84				
World Ex. Japan (1851)	147.27	-0.5	110.22	117.37	110.39	-0.3	3.76	110.22	120.75	112.10	131.27	108.52	108.52	108.52				
The World Index (204)	144.10	-0.2	110.40	110.80	109.79	+0.1	2.74	110.40	110.40	110.40	126.26	162.05	118.33	108.52				

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closed February 14: Hong Kong and Malaysia.

Mr. Ventouris was owner of the vessel. He claimed on her behalf as underwriters. They rejected his claim. The proceedings against Mr. Mountain as the underwriters' representative, for his share of the general fund of the ship. He admitted the explosions and the loss, but claimed that they were not connived at by Mr. Ventouris himself. That pleading relied heavily on the statement as to have been given by Mr. Mountain to his cousin of Mr. Ventouris, referred to as GDV. It was alleged that GDV was initially party to the plan to destroy the vessel, but was excluded from it. The allegations were made by Mr. Ventouris. The court was concerned, at the present stage, with their truth or falsity. After service of the writ, Mr. Ventouris sought further and better discovery of various classes of documents. Mr. Mountain demanded that they be protected from production by legal professional privilege. In particular, he claimed a privilege in respect of all documents received by, or to behalf of, the underwriters from GDV. The ground on which privilege was claimed was that, whatever the original source, the documents were brought into existence, there

[illegible]

Lord Denning MR [redacted] principles of legal professional privilege — "privilege in aid of litigation" in Butte's case [redacted] [redacted] QB 98.

He said privilege in aid of litigation — [redacted] be divided into two classes. The first — legal professional privilege, properly so-called, extending to all communications between client and lawyer for the purpose of obtaining advice. It existed whether litigation was anticipated or not.

The second only attached to communications which came into existence with a dominant purpose of being used in aid of pending or contemplated litigation.

He said "That [redacted] settled by the House of Lords in Waugh v British Railways Board [redacted] The House approved of the short note given by James LJ in Anderson . . . You have no right to see that which comes into existence merely as the materials or the brief."

In Australian case National Employers' Mutual General Association v McAlister (1979) 136 ALR 64-64 Mr Justice Mason said the law of legal professional privilege was concerned primarily for the purpose for which the document recording information was brought into existence. New Zealand had adopted the same dominant purpose test.

Downs ■ page ■ Drank ■
purpose of supplying ■ material
account ■ the legal adviser
material? ■ the material
privileged; if no, it was
not.

The fact ■ a solicitor had
obtained a potentially impor-
tant pre-existing original docu-
ment from a third party should
not, Mr Tomlinson argued,
enable that document to be
disclosed in a forensic arena. There
would be a real threat to the
interests of justice if ■ law
were otherwise.

Mr Tomlinson's argument, in
principle, was preferable. The
■ of authority was
to reinforce it. Nothing in the
cases suggested that a pre-ex-
isting document obtained by a
solicitor for litigation purposes
should be privileged from pro-
duction and inspection. Such a
rule would pose a threat to the
administration of justice.

The appeal ■ allowed. The
documents ■ not protected
by legal professional privilege.

Lord Justice Parker and Sir
Michael Kerr agreed.

For Mr Venkouris: Stephen
Tomlinson QC and Stephen
Hofmeyr (Hill Taylor Dickin-
son).

For Mr Mountain: ■
Thyson QC and Andrew Pop-
well (Ince & Co).

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Japanese practices embody radical approach

By Christopher Nobes

EVERY COUNTRY'S accounting practices are unique, some more strikingly so than others. In Japan, for example, symptoms of accounting differences abound.

Some of the vast discrepancies in financial indicators stem partly from cultural differences. Does Japanese gearing look frighteningly high because the accounting numbers are calculated differently there? Or is it really high but not really frightening because of the close relationship between companies and their bankers? The answer is "both".

A similar answer seems appropriate for another famous riddle: are Tokyo p/e ratios high because of different earnings calculations or because of real differences in expectations, the behaviour of brokers, institutional investment flows and so on?

Full answers to these sorts of question have yet to be established. However, we can make a start by examining accounting, where at least some important differences can be discerned, and therefore adjusted for, with some precision. Japanese accounting in the 1990s is descended from native medieval book-keeping, modelled by a 19th-century Franco-German precedent, rounded off with US-inspired accounting from the late 1940s.

One feature of Japanese accounting that is like the US or other continental-style accounting is control by government ministries, which is examined further on. It is backed up by other government influence in the form of rules that generally govern the use of depreciation and various other

provisions. That is also reminiscent of Germany, and in both countries deferred tax is unimportant.

Another continental-style feature is the lack of public availability of accounts of the large majority of companies, compared with filing requirements for all companies in the UK.

Further German-style features in Japan are: strict historic cost; dominance of form over substance (e.g. long leases tend not to be capitalised); lack of accrual for proposed dividends; the creation of legal reserves; the use of a version of the temporal method for currency translation; and a lack of full provision for pensions.

Features that show the influence of the USA include the special rules for companies in the Securities Law (see further on); the preparation of consolidated accounts including foreign subsidiaries and companies; the preparation of funds flow statements; and the amortisation of goodwill. Even more obvious US-style features are the order of balance sheet items (starting with current assets), the American terminology in translated accounts and the disclosure of earnings per share.

Except in the few cases noted, the US-style features of Japanese accounting are not found in the US or in the UK; but the US-style features are not found in Germany. Some other Japanese practices that fit with neither Germany nor the UK are:

● The use of exchange rates for translation of non-current foreign-currency monetary assets and liabilities in the balance sheets of companies.

● The tendency to show assets in

financial statement as percentages of total assets (balance sheet) or sales (income statement). Some European companies also do that.

The most important type of company in Japan is the KK (*kabushiki kaisha* or joint stock company). They have to obey the commercial code, which is controlled by the Ministry of Justice and does not require the preparation of consolidated accounts or the public filing of documents. Only certain large companies need an independent professional audit.

All companies are affected by the need to charge expenses for accounting purposes if the expenses are to be tax-deductible. For example, a Japanese company will usually have the maximum bad debt provisions allowed by tax law, irrespective of the actual provision of bad debts. In addition, the reducing-balance method of depreciation will be used in the accounts because it allows faster tax deductibility.

For those 2,400 KKs whose securities are publicly traded, there are also the requirements of the Securities Law. They are controlled by the Ministry of Finance and elaborated by its Business Accounting Deliberation Council (BADC). The rules do require consolidated accounts, independent audit and extensive public filing.

Some large companies also prepare "convenience translations" into American English and American dollars. These items are rearranged, such as taxes and extraordinary items. The amount of disclosure is larger in some and smaller in others compared with original statutory accounts.

somewhat misleading impression of real statutory accounts. A few very large Japanese companies are listed on the New York Stock Exchange, so they have to fulfil SEC requirements, such as providing a reconciliation of their accounts to US generally accepted accounting principles.

To summarise the availability of accounting information:

● For most companies, nothing is publicly available.

● For non-listed KK companies, accounts drawn up under the commercial code are available to stockholders and creditors (unconsolidated, lacking in detail, tax-influenced).

● For listed companies there are securities law/BADC accounts publicly available.

● For internationally oriented companies there may also be translated and partly adjusted accounts.

● For SEC-registered companies there will be reconciliations with US generally accepted accounting principles.

There are, of course, hundreds of significant differences under that heading between Japanese accounting practices and those of other countries. The principal differences from normal UK practice for large companies can be now summarised as follows:

● Property is carried at fair value in Japan, whereas it is often revalued in the UK.

● Goodwill in Japan is usually capitalised and is charged against profit, whereas in the UK it is usually written off immediately against reserves.

● Bad debt provisions are at the maximum allowed by tax rules in

Japan, while they are set on the basis of reasonable predictions in the UK.

● Stock is often valued at cost rather than at net realisable value if lower.

● Pensions are not fully accrued for in Japan.

● Depreciation is based on the same rules as tax rules in Japan, which often means that depreciation is higher.

● Non-current debtors and creditors in foreign currencies are translated at historical rates in Japan, but at closing rates in the UK.

● A legal reserve is established in Japan.

● Proposed dividends are not accrued in Japan.

● US-style formats are used for Japanese balance sheets.

● US terminology is used in translations.

● A version of the temporal method is used for foreign subsidiaries' accounts in Japan, rather than the closing rate method.

Those differences mean that profits and values cannot be straightforwardly compared on an international basis. On the whole, Japanese rules lead to lower profits and lower asset values than would UK rules. However, no rule-of-thumb adjustments can be made; proper comparisons require painstaking line-by-line adjustments, sometimes based on inspired guesswork. Although the linguistic difficulties of Japanese are daunting for the average businessman, they are trivial compared to the accounting problems.

Professor Nobes is Coopers & Lybrand's Professor of Accounting at the University of Reading.

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required to liaise at the highest level of management. A particularly important part of the role will be the management of the Group's tax strategy.

Candidates, male or female, should be either ACAs or Ex Revenue with at least 3 years experience in industry or at a senior level in Public Practice.

Applications should be sent to Stephen Hackett, Douglas Lambias Associates Limited, 410 Strand, London WC2R 0NS or for more information, please phone 071-836 9501.

BIRMINGHAM
021-855 4221
EDINBURGH
031-223 7744
GLASGOW
041-226 3701

DLA
LLAMBIAS
TAX
RECRUITMENT CONSULTANTS

LEEDS
0532 342966
LONDON
071-436 9501
MANCHESTER
061-236 1553

Finance Director

Salary Indicator £36,000 p.a.

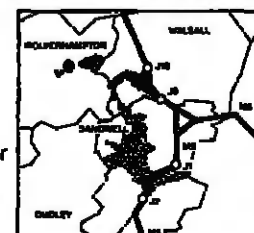
Black Country Development Corporation is one of the Country's leading regeneration organisations with a funded commitment to a programme aimed at transforming the heart of the West Midlands.

Its range of activities include land acquisition; commercial, retail and residential site disposal; major infrastructure and environmental programmes and a range of community and business development initiatives.

We need to appoint a Finance Director who will advise on all aspects of financial planning, forecasting and appraisal, and income management; and be responsible for the management and control of the Corporation's Finance Team.

For this key role the ideal candidate, from the private or public sector, will be a qualified professional - FCA or CIPFA - and will be able to demonstrate experience and achievement at senior management levels, including the financial management of substantial capital programmes.

The salary indicator for this appointment is in the region of £36,000 per annum, but a higher salary may be awarded to candidates with proven exceptional ability and experience. The appointment will carry additional benefits, including the Corporation's car scheme, pension fund and relocation expenses in appropriate cases.



For further information please write to:
David Morgan,
Chief Executive,
Black Country
Development Corporation,
Rounds Green Road,
Oldbury,
West Midlands B69 2DG.
We intend to review completed applications not later than 19th March 1991.

The Corporation is an equal opportunities employer.

CITY-GREEN FIELDS

1065

Our client, a substantial privately-owned organisation has an enviable track record in the acquisition and turnaround of ailing companies, typically within a two-year time frame, through the application of the Group's considerable resources and expertise.

As a result of the rapid growth to date, our client has reorganised its operations into three operating companies serviced by a City based small, dynamic finance team. This provides a centre for management and functional expertise and the resources for planned future expansion. Two new positions have now arisen:

FINANCIAL ACCOUNTANT c.£30,000 + Car

A recently qualified CA would find this opportunity both personally rewarding and professionally stimulating. You will assist in the preparation of statutory and month end Accounts, supervision and control of general ledger, cash and credit control activities, through the direction and management of several staff.

MANAGEMENT ACCOUNTANT c.£27,000 + car

A qualified CIMA with an attitude focused towards providing solutions rather than problems would find this position a particularly interesting and challenging career move. You will assist with budget preparation, Management reporting, corporate plans, appraisal of new ventures/acquisitions and special investigations.

Apart from the expected financial skills, both successful candidates will need to demonstrate a background of flexibility and problem solving, ideally working with a small focused team which will play a key part in the Group's plans for rapid expansion.

Future prospects are excellent and there is a very good executive benefits package in addition to the above salaries and company car.

To apply, please write enclosing a full Curriculum Vitae and salary history, to: Jeremy Lancaster

PROBE EXECUTIVE SELECTION
15 Artillery Passage, Bishopsgate, London E1 7LJ.

a division of
PROBE
MANAGEMENT plc

STRATEGIC BUSINESS MANAGER

Both eyes on tomorrow's business

£27,000 PLUS EXCELLENT BENEFITS

British Rail's Network SouthEast is aiming to provide the most modern and efficient commuter rail service in the world. In order to meet our qualitative and quantitative customer service targets, we are implementing a progressive restructuring of the business, supported by major investment.

We are now looking for an experienced business strategist to help shape our future and improve our bottom-line performance. Your brief will be wide-ranging, involving the preparation and review of business plans, the modelling of alternative scenarios and constant liaison with government on business and regulatory issues. In making a vital contribution to a radically-changing enterprise, you can be sure of all the support you need to implement your own ideas.

You will be a numerate graduate with four years' relevant experience and a sound understanding of Lotus, modelling techniques and accounting and cash flow analysis.

Together with excellent career prospects, this position carries a competitive salary and benefits that include free rail travel, BUPA, an outstanding pension scheme and 27 days' holiday a year.

In the first instance, please send your CV, to arrive no later than 28th February 1991, to Graham Hewett, Director, Strategic Review, Network SouthEast, Euston House, 24 Eversholt Street, PO Box 100, London NW1 1DZ.

British Rail - Working towards equal opportunities

Network SouthEast

GROUP MANAGEMENT ACCOUNTANT

M3 Corridor

Our client is an independent, high quality, premium branded housebuilder with a six figure turnover. They have created a strong, well recognised style generating long term loyalty and demand, which is enabling the Group to withstand the current difficulties of the industry.

In strengthening his team, the Group Finance Director is seeking to appoint a Group Management Accountant.

The role focuses upon group planning, performance reviews and research and analysis for major commercial projects. This will involve substantial exposure to senior management across the Company, and will frequently involve a great

To £35,000 + Car

deal of highly confidential work. The emphasis will be commercial, on bottom line contribution.

You will be a qualified accountant, probably ACMA, aged 27-33, with experience of a planning role in a forceful, demanding environment.

Relevant industry experience is not a particular requirement; it is more important that the successful candidate be able to apply themselves to both short and long term thinking under tight deadlines.

Please submit your CV in application to: Wayne Thomas, Wheale Thomas Hodgkin PLC, 9 Unity Street, College Green, Bristol BS1 5HH.



FINANCIAL ANALYST

Central London

£40,000 negotiable

This is a key appointment within the core decision group of a major multi-national corporation, a market leader in its sector with a turnover in excess of £1 billion.

Reporting to the Deputy Chairman, the responsibilities of the Financial Analyst will extend to all Group Companies in the UK and overseas.

The top priorities will be:

- To report and make recommendations on the financial and business plans of the Group's trading subsidiaries.
- To analyse and report on Company and Group strategies including existing businesses, potential acquisitions and joint ventures.
- To analyse market sectors and assess profitability of existing and new markets.

Suitable candidates will be graduates, probably aged 25-30 with a business degree and experience of working within a fast moving commercial environment. Languages, including French, would be a distinct advantage as would experience of financial or strategic consulting.

Please apply, sending a comprehensive CV to:

AGB Executive

Stoned Evans PO Box 283, 33 Holborn, London EC1N 2NE.

FUTURE F.D. POTENTIAL

YOUNG HIGH FLIERS FOR BUSINESS ROLES

As one of Europe's most successful companies, we place a high value on the importance of our finance managers to business growth. Our continued success will depend on the calibre of our human resource and as we expand our core business into exciting new ventures, we are looking for high calibre professionals with fresh ideas, vision and the motivation to rise to new challenges.

This has prompted the need for young business managers to face the following challenges:

Considerable activity generated by new business development will require extensive financial and commercial expertise to determine potential viability. This involves a variety of projects ranging from trouble shooting to establishing new businesses generated from adventurous ideas and expansion into separate entities. Initially working within our current financial structure you can expect to fulfil a senior financial role when these businesses are launched.

The roles will involve high visibility within the company and as such will require exceptional interpersonal skills, and an ability to be influential at all levels of the organisation. Your professional and academic qualifications will be taken as read but of real interest will be demonstrated personal credibility through an excellent track record. Of paramount importance however is your ambition and ability to succeed in a leadership role within a progressive blue-chip company looking for its managers of the future.

The salary quoted is indicative only and should not be a limiting factor for the right candidate. If the scope and challenge of these roles appeals to you, please send your CV to our advising consultant, Camilla Copp at 43-44 Great Windmill Street, London W1V 7PA. Telephone 071-734 7394 (days) or 081-543 7508 (evenings).

TREASURY MANAGER

Salary c.£40,000 p.a. + Car

Swindon

The Burmah Castrol Corporate Finance team is primarily responsible for financing, tax and insurance for the whole group. Including Foseco, recently acquired as the result of a successful bid, Burmah Castrol has operations in over 45 countries.

The Treasury Manager is a key position in that team. Reporting to the Head of Treasury, the Treasury Manager will work directly in the following areas:

- arranging and negotiating new borrowing facilities
- shaping (in relation to particular transactions) the financial structure of subsidiaries in line with Company strategies
- monitoring and advising on new financing opportunities, including recommendations on covenants and constraints
- formulating and implementing project financing, including off-balance sheet arrangements

In addition, an important immediate task for the Corporate Finance Team is the integration of the financing of Foseco plc.

You will also develop sound professional working relationships with the Company's principal bankers; advise on the Company's debt retirement profile; regularly assess availability of financial resources; and at all times ensure the Company is in compliance with borrowing and trust deed agreements.

Ideally, you will be aged late 20s to early 30s, a graduate and a chartered accountant with treasury experience of liabilities funding, debt structures and UK and overseas taxation. Foreign exchange risk and international money management experience would be valuable. Membership of the ACT would be an advantage.

Working internally at all levels in the Company and externally with principals from banks and other key institutions, you will need strong presence and well developed inter-personal skills. This is a superb opportunity to become a member of an active and professional team and to demonstrate and develop your skills.

Company benefits include a management incentive scheme, a quality car, an excellent pension scheme, BUPA and a sale price guarantee relocation package.

To apply please write enclosing your C.V. to: Bryan Argent, Management Resourcing Manager, Burmah Castrol Trading Limited, Burmah Castrol House, Pipers Way, Swindon SN3 1RE. Telephone: (0793) 512712.



BURMAH CASTROL PLC



Caledonian MacBrayne
Hebridean and Clyde Ferries

Financial Director (Designate)

c.£30k + car

Caledonian MacBrayne Ltd employs 800 people, carries six million passengers each year, sails to 23 islands in the West Coast of Scotland, and generates a turnover of over £27 million. As a result of continuing growth, the Board has decided to appoint a Financial Director — a new position for the Company.

Based at Head Office in Gourock, the person appointed will carry full responsibility for all statutory and corporate financial matters, and contribute towards the strategic objectives of the Company.

Candidates will be CAs, with around ten

years' post-qualifying commercial experience, almost certainly in the private sector. They must have sufficient stature to enable accession to the Board to take place within a short period.

Salary around £30,000 (reviewed on achieving Board status), car and other benefits, including relocation assistance if necessary.

Please write — in confidence — to Peter Preedy, MSL International (UK) Limited, Allan House, 25 Bothwell Street, Glasgow G2 6NL. Please quote ref. F/67566.

MSL International
CONSULTANTS IN SEARCH AND SELECTION

FINANCE DIRECTOR

West Yorks. c.£40,000 - £45,000 + Car + Benefits

This appointment is with an established and successful autonomous Sub-Group of a fully quoted Plc. The Division manufactures key commercial products and is one of the UK's market leaders.

The Finance Director reports to the Managing Director and carries responsibility for the total finance function of this £25m turnover business. The introduction of more structured financial and management controls, including improved computer systems to incorporate job costing, estimating and sales order processing, is a priority task.

It is a challenging role, calling for a man or woman of exceptional personal and technical skills. The successful candidate must be capable of contributing to the general management of the business, as well as gaining the respect and understanding of an established team.

Candidates must be qualified Accountants, with substantial relevant experience gained within a medium to large sized manufacturing business. A commitment to hard work and an enthusiastic approach will ensure total job satisfaction as the Group continues to gain market share and further expand its activities into Europe.

For further information, please write or telephone Brian Daniels, Managing Director, at Daniels Bates Partnership Ltd., Joseph's Well, Hamover Walk, Park Lane, Leeds LS3 1AB - (0532) 461671 quoting ref: 91L/4044FT.

**Daniels
Bates
Partnership**
PROFESSIONAL RECRUITMENT

Office throughout the UK



MOTOROLA

A Brand New Pan-European Audit Team

Slough, Berks.

Employing more than 100,000 people worldwide and with revenues of \$10.88 billion, Motorola Inc. is a world leader in electronics and telecommunications systems. The company's product areas include communications, components and control electronics.

We are now in the process of creating a brand new team to carry out regular internal audits for all Motorola companies throughout Europe and to support the internal audit function worldwide. Our immediate requirements are for an Audit Manager and two staff Auditors to establish the department. Our Internal Audit Department is a key entry point into Motorola's financial community. Our experienced personnel are highly regarded and actively recruited within the company.

To join you should be a degree qualified Chartered Accountant with commercial fluency in either French or German, in addition to English. For Staff Auditor positions we are looking for people with 2 or 3 years' experience of public accounting, gained with a major practice or large corporation. For the Audit Manager role, you should have a similar background but with several years' more experience. The position requires 50% to 60% travel to Motorola facilities throughout Europe, with occasional travel to North America.

In addition we offer attractive salary and benefits packages which will take full account of your contribution and capabilities.

For more information about the above roles and further staffing plans in the department over the coming months, call Michael Grove Dunning our Consultant on (0628) 75824, alternatively fax a full Curriculum Vitae on (0628) 776945 (lines open 24 hours a day) or write to him at GroveMore, Abwood Close, Maidenhead, Berks. SL6 4PP.

GROVEMORE

Pan-European Personnel Services

Director of Finance and Administration (Professional Practice)

Nottingham c. £40,000 + car & benefits

The Nottingham, Derby and Stoke Partnership of Chartered Accountants, Pannell Kerr Forster seek a Director of Finance and Administration, following the retirement of the existing Administrator, to provide support to the Managing Partner, control the finances of the business and assist with the further development of the Partnership.

The Partnership provides a wide range of professional services to the private and public sectors, including audit and accountancy, tax, insolvency, and business advisory services. Reporting to the Managing Partner, the role involves responsibility for financial accounting, management accounting, cost control and profitability improvement, treasury management, computing, administration including personnel, and partnership secretarial matters.

We seek applicants aged 30-45 with professional accountancy qualifications, at least five years management experience, and the rare combination of the personality and determination to succeed together with attention for detail. A progressive employment package is offered with bonus opportunities after one year's service.

Please write in confidence, submitting a comprehensive curriculum vitae with salary details and quoting reference 96481 to:

Peter Childs, Director,
Pannell Kerr Forster Associates
New Garden House
78 Hatton Garden
London EC1N 8JA

**Pannell Kerr
Forster
Associates**
MANAGEMENT CONSULTANTS

FINANCIAL MANAGER GLOC'S

PROGRESSIVE EXPANDING COMPANY
MONTHLY & ANNUAL ACCOUNTS - PROJECTIONS -
HANDS ON DAY TO DAY - COMPUTER LITERATE
NON SMOKER
EXCELLENT PACKAGE

CV to ORBRO 407/409 High Road, London N12 0AP
or Fax: 081 346 2578

NEW
ISLINGTON
AND
HACKNEY
HOUSING
ASSOCIATION

NI

HOMELESSNESS IS A SERIOUS BUSINESS

DIRECTOR OF FINANCE

circa £35,000 pa plus car and benefits
including generous relocation package

The New Islington and Hackney Housing Group has provided more than 6,000 homes for people in housing need. Through its active development programme, the Group continues to play a major role in helping to relieve homelessness, with a strong emphasis on caring and efficient management.

A new post of Director of Finance has been created to meet the challenges ahead. These include implementing a major restructuring of the Group's financial services - with extra resources earmarked - including installing a new computer system.

The Director of Finance will be a member of the Group's Senior Management Team, advise on financial policy and play a key role in the search for innovative sources of finance to produce more homes.

Candidates will need to:

- be fully qualified accountants or qualified company secretaries with a finance specialisation;
- have substantial experience of staff management and computer applications.

For an informal discussion on this job, call Mervyn Jones, the Group's Director on 071-254 1272.

For an application form and information pack, contact:

The New Islington Housing Group
123 Kingsland High Street, London E8 2PB.
Telephone 071-923 1758.

Closing date for receipt of completed applications: 1st March by 12 noon.

The Group is working towards Equal Opportunities - applications are particularly welcomed from black people, who are under-represented at this level, and from people with disabilities.

FINANCIAL ACCOUNTANT International Opportunity

£28,000 + banking benefits + car

As the world's leading payment systems organisation, Visa International provides services to over 21,000 financial institutions worldwide.

Fulfilling a consultancy role within Visa, the job holder will work with Banks, financial institutions, marketing, systems and training personnel to design and implement standardised operating and financial controls, primarily within the growth area of Eastern Europe. This is an exciting opportunity for a professional accountant to work in this new area. The work will entail periods of work abroad.

A graduate ACA/ACCA/ACMA accountant, you should have at least 4 years' relevant post-qualification experience of creating and implementing financial controls, ideally gained in a consultancy environment. Familiarity with Lotus 1-2-3/Microsoft would be useful as would a knowledge of a relevant foreign language. Good presentation and interpersonal skills are essential.

In return, you are offered an expanding and dynamic atmosphere with attractive career growth. The benefits package includes a car, mortgage subsidy, non-contributory pension scheme and private health cover.

Please write with full details of career and current salary to: Carolyn Sanford, Divisional Human Resource Executive, Visa International Service Association, PO Box 253, London, W8 5TE.



Apple Computer Europe, Inc.

PARIS

At Apple we take a unique approach to auditing. In addition to evaluating the control environment, we become business partners with our client groups and assist them with their business issues. It's a proactive role that demands expert finance skills, a broad business background, and some critical traits such as tenacity, resourcefulness. The ability to move quickly, integrating others ideas. We're a strong, experienced team in a non-traditional environment and we can use your expertise.

Senior Internal Auditors

As a Senior Auditor, you will lead projects, concentrating on both financial and operational activities, help direct staff auditors, and address business issues. You will apply your skills to a variety of challenges, from product development and pricing, manufacturing quality and capacity analysis, to evaluating internal controls and assisting the external auditors.

To qualify for the above position, you must have a background in Finance or MIS, and a CPA/ACA, MBA or professional certification in the MIS field, with at least 6 years' experience.

Position requires at least 50% travel throughout Europe with occasional travel to US.

Please send your CV, with reference FT/291 to Mable Jenkins
Apple Computer Europe, Le Wilson 2, Cedex 60, 92158 Paris La Defense, FRANCE.
Apple, the Apple Logo and Macintosh are trademarks of Apple Computer Inc.

The Power to be your Best



Tax Accountant

N Hants

to £30,000 + car

This is an excellent opportunity for a young Chartered Accountant who is looking for a first career move into industry. Our clients are a major British plc (£2Bn+ turnover) with significant international operations. They are currently engaged in a re-structuring and acquisition programme to consolidate their leading position in major markets and this new appointment to their UK tax department is a product of the Group's expansion and increasing complexity. The initial task will be oriented towards compliance work but the person appointed will be encouraged to contribute towards tax planning and all other aspects of the department's responsibilities. The scale, variety and dynamism of the company's operations provide the opportunity to acquire an excellent range of experience and, in the medium term, significant career opportunities. Ref: 1721/FT. Send CV (with current salary and daytime telephone number) or write or 'phone for an application form to R A Phillips ACTIS, FCII, 2-5 Old Bond Street, London W1X 3TB. Tel: 071-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

PROJECT FINANCE MANAGER

LONDON c£40K

Our client requires a qualified accountant with experience of major civil engineering projects. The post is a very senior one with virtual autonomy over a £1bn project in Central London.

Computer experience essential in "hands-on" capacity. Initial appointment will be on a two year contract basis. Minimum age 40.

**50 PLUS
RECRUITMENT (AGY)**

0425 480666

Assistant Manager for Technology Investment Team

We are an international investment management group with total funds under management approaching £2 billion.

Our technology team requires an additional person to assist with the management of assets in excess of £180 million on behalf of a listed investment trust company and an authorised unit trust.

With a degree and/or professional qualification you will have at least two years' experience of international investment management, preferably with a US bias. You will have a thorough grounding in Company Analysis, not necessarily with a technology bias, and be capable of developing your own innovative investment ideas.

The successful candidate will be expected to make a major contribution to the management of existing funds and the development of new funds, and will have the potential to assume responsibility for discretionary management.

Competitive remuneration package.

Please send full CV to:

The Personnel Department
Touche, Remnant & Co. Mermaid House
2 Pacific Dock London EC4V 3AT
Member of IMRO
No agencies



APPOINTMENTS WANTED

ACCOUNTING PROBLEM SOLVER/CONSULTANT AVAILABLE

for immediate assignment. Top quality work and excellent results assured at competitive rates. Fully qualified, results - oriented graduate accountant with excellent breadth and depth of experience.

Excellent references.

Please contact;

**Mr John Stafford,
77 Queenstown Road,
London SW8 3RQ.
Tel: 071-720 9773**

EUROPE 1993 FINANCE DIRECTOR

Chartered Accountant, 30, based in Germany. Experience in controlling, corporate restructuring, tax and business planning; UK/US reporting; personnel, and R&D. Not a member of either but a businessman with initiative and commitment, who can motivate others and who sees his role, in cooperation with colleagues in marketing and sales, in optimising end-results. Looking for a challenge with an expanding, international company based in Germany. Please write Box A373, Financial Times, One Southwark Bridge, London SE1 9UL.

The Financial Times
proposes to publish the
Chartered Accountant's
examination results
on Thursday 28
February 1991.

For further information
please call
Richard Jones
on 071-873 3460

UK FINANCIAL CONTROLLER

Acer is one of the UK's leading multi-disciplined engineering consultancies, a position we have reached with a dynamic and often innovative approach to all aspects of our operation. We have grown rapidly in recent years in an extremely competitive international market and now have a Group turnover of £50 million. We are currently seeking a UK Financial Controller who shares this forward looking approach to join us and make a valuable contribution.

Acer Europe is tackling some extremely challenging and prestigious projects, and it is within this framework that the successful candidate will operate. Working with colleagues in each of Acer Europe's regions, the most important aspect of the role is to provide a high quality financial service to our managers to assist them in the successful management of the projects.

Reporting directly to the Managing Director of Acer Europe, this position requires excellent leadership qualities and the ability to develop good working relationships with technical staff.

The challenge is such that responsibilities range from the development of systems and procedures through to management accounts, covering the entire spectrum of financial administration from payroll to financial awareness.

As well as a stimulating challenge in a company with its sights set firmly on the future, we offer an excellent working environment and an extremely attractive salary and benefits package.

If this brief summary matches your ideas of your next career move, we'd like to hear from you. Please write to David Jenkins, Personnel Manager, Acer Consultants Ltd, Acer House, Medawar Road, The Surrey Research Park, Guildford, Surrey GU2 5AR.

acer

...with sights
set firmly on
the future.
Surrey

Home Counties

c £35,000
+
Car



Financial Controller

Our client, a substantial and profitable company, manufactures a wide range of products for use in the industrial and domestic sectors. In addition a full hire and sales service is provided through a national network of outlets.

As Financial Controller and reporting to the Financial Director, you will be responsible for the day to day management of all accounting functions including statutory and management accounting, cash collection and processing, data preparation and costing.

The ideal candidate will be 35-45, ACMA qualified and with a record of achievement in a manufacturing and multi-location profit centre environment, capable of making an immediate contribution. Technical strengths should be backed by commercial astuteness and proven ability as a team manager and team developer. Computer literacy, well developed communication skills and strength of character are essential qualities to succeed in a role demanding both drive and commitment.

For this challenging post and genuine career development opportunity leading to a Board appointment, an attractive basic salary, bonus and full range of benefits are offered.

Please send your details quoting Ref 9052 to John Whetmore, Barnett Consulting Group Limited, Providence House, River Street, Windsor, Berkshire SL4 1QT. Tel: 0753 858968.

Finance Director

Consumer Products

£40,000, Excellent
Benefit Package, Car

North West

The company, a major subsidiary of an international plc, is a market leader with a turnover exceeding £200m. Its products are household names and its management is committed to expansion.

The Finance Director will have a wide brief with financial, commercial and strategic responsibilities. More specifically there will be the management of a large finance function, the ongoing development of effective management information and control systems, and the provision of a strong financial and commercial input to planning an operational issues. Property management is a further significant element.

The position requires a qualified accountant, almost certainly a graduate under 40, with first class general accounting experience gained within a major organisation. Applicants will be operating currently at Finance Director or Divisional Financial Controller level within a successful consumer product manufacturing or distribution company.

The benefit package is excellent with substantial profit share potential, non contributory pension and share option scheme.

Candidates should send a comprehensive c.v. or telephone for an application form to Howgate Sable and Partners, Arkwright House, Parsonage Gardens, Manchester, M3 2LF. Telephone 061-839 2000 quoting reference (F.T.518A).

Howgate Sable

EXECUTIVE SEARCH AND SELECTION

FINANCIAL CONTROLLER CIRCA £30K CAR ALLOWANCE

Required for computer company based in SW18.

We need an experienced person with the ability to take control of the entire accounting function.

Must be commercially minded, detail oriented with an extremely lively personality.

It is also essential to be a strong team leader and computer literate.

Please call Nicky Pipe on
061 877 9441

The Top Opportunities Page

Appears in the
Financial Times
every
Wednesday

For further
information
please contact

Stephanie Spratt
071-873 4027

Elizabeth Arthur
071-873 3694

County Treasurer

Up to £47,340

For this key post, we are looking for an exceptional manager who can respond creatively to change, contribute effectively to the overall management of the authority and play a vital part in ensuring that funds are available to maintain high quality services.

The County Treasurer is a full member of the Council's Management Team and is responsible for the financial management and control of the Council's annual revenue budget of £276m and the day-to-day management of a department of some 227 staff, which includes computer services.

You should have substantial experience at a senior level in financial management and hold a relevant accountancy qualification.

You will also need to be enthusiastic and diplomatic; have first-rate leadership and communication skills; and be self-motivated and innovative to meet the very special and demanding challenges that face local government.

In return, we are offering a competitive benefits package, including generous re-location assistance, a car leasing scheme and the opportunity to live and work in the environment that only Cornwall can offer.

Further details and application forms from the County Personnel Officer, Fal Building, County Hall, Truro, TR1 3AY. Telephone: 0872 74282, ext. 3141.

Closing date: 4th March 1991.

CORNWALL
COUNTY COUNCIL

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

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